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Treat people right and they'll do right by you.



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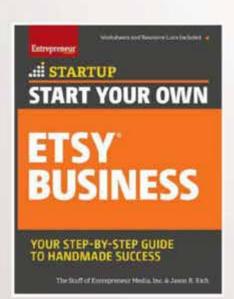
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THE BAR BET That paid off

Ten years of perseverance takes a self-serve beer company to success.

BY JOE KEOHANE



Josh Goodman was on "a problem-solving quest." Pushing 30, he had lost his enthusiasm for his career in IT staffing and was looking for business ideas. One night, he met some friends at

a crowded bar in Baltimore but couldn't get a beer. It happened again the next time they went out. And again. Goodman thought, *There's got to be a better way to get a drink*. He envisioned a simple solution: a self-serve beer tap system, where customers could fill up a debit card, pour their own drinks, and be charged by the ounce. Like an ATM, but for beer. This was 2007. "I thought I'd be sipping mojitos on an island in the Caribbean by 2013 or '14," he says. And the entrepreneurial gods laughed and laughed.

What followed was a 10-year odyssey of malfunctioning tech, unreliable partners, and cruel breaks, culminating in the lesson all company founders must eventually learn: Even the simplest ideas can be maddeningly complex, and only the most persistent entrepreneurs survive.

Goodman's journey unfolded in phases. During phase one, he heard about a small company in Atlanta that built a similar system to what he'd envisioned. He started a firm called Innovative Tap Solutions and struck a deal to sell its technology. The upside of this was that Goodman got practice convincing skittish local authorities that the product wouldn't result in mayhem. (The system cut off after five beers and required drinkers to go to a bar employee to reactivate it, making it no different from ordering a pitcher of beer.) The downside was that in order to install it, bar owners had to rip up their floors to run tap lines, an outlay of time and money no one was willing to make for an unproven technology. He went 0 for 150.

On to phase two. Goodman sunk \$10,000 of his own money into developing a "mobile draft table," a self-contained unit on wheels that required no renovations. But as he was searching for manufacturing partners, he heard about an Irish company, Ellickson, that was looking to sell its own mobile draft table in the U.S. It had a deal with beverage giant Diageo, which gave the product credibility. Goodman ditched his own table, got in touch with Ellickson in 2009, flew to Ireland, and wound up launching its U.S. operations. His small team sold 174 units. but the product was plagued by technical problems. "For lack of a better word, it





sucked," he says. Ellickson shut down the division in 2012.

Phase three! Fed up with working for someone else, Goodman restarted his company and named it PourMyBeer. He partnered with a number of small firms around the world–in California, Austria, China–that wanted to sell their self-serve beer systems in the U.S. Anticipating that the American market could become crowded soon, he invested heavily in SEO so he'd top the rankings when people searched "self-serve beer."

For a while, things looked pretty good. PourMyBeer landed dozens of clients, including some big ones like MGM, Aria, and Caesars Palace casinos. It even wound up on the widely watched reality show Bar Rescue. There was only one problem: "The technology from California and China consistently failed," Goodman says. Worse, their units were badly engineered and their tech support was nil, forcing Goodman's small team to service the things themselves. By 2014, PourMyBeer was on the brink. Goodman's business partner quit for a job that could actually pay him. Goodman

sunk into depression. *Why is this happening?* he wondered. *Fm not a bad person*.

Still, he kept at it. "You don't lose faith for two reasons," he says now. "Number one: You believe in your idea. And number two: You bet your entire life savings on it, so you don't want to think it could be a bad choice."

Which brings us to phase four. Goodman considered what he'd learned. He had a good idea and a track record of promoting and selling it. He dominated in SEO. He knew how to win over regulators. The problem throughout had been the technology. So he decided to develop his own. It would have to be clean, simple, affordable, durable, and so easy to install, a child could do it. He also realized he needed to stop thinking of his product as disruptive to bars, and start thinking about it as disruptive anywhere people want a drink. During his visits to Las Vegas, Goodman had learned that virtually anything-coffee, cocktails, kombucha-could be served through a keg-based system. So he partnered with his only reliable vendor from the

previous debacle, Austrian company Redl Gastrosystems, to develop this new product. When it was done, he made a video of his 6-year-old installing one.

PourMyBeer's new unit hit the market in spring 2015 and did \$650,000 in sales that year. In 2016, it hit \$1.2 million. Goodman estimates he's on track to hit \$4 to \$5 million this year. Customer acquisitions are up 400 percent; distributors have signed on in Argentina, the Netherlands, Brazil, and other countries; and the company is getting 50 leads a week. PourMyBeer has landed major restaurant groups, Thomson Cruise Lines. Marriott Hotels, and the U.S. Marine base at Okinawaall through its website. (That SEO work paid off.) And each installation brought more referrals. A contact at Aria moved over to hospitality giant HMS Host and got PourMyBeer into Chicago and Milwaukee airports. "We get emails from people as they're sitting there using our system, saying, 'This is phenomenal. I want to bring it back to our area. Call me," Goodman says.

"It's the tipping point," he continues. "We've crossed the chasm." So does that mean it's finally time for those mojitos on the beach? Not quite. "I don't feel like I deserve a pat on my back yet," he says. "I feel like I'm just getting started."



"YOU DON'T LOSE FAITH FOR TWO REASONS. ONE, YOU BELIEVE IN YOUR IDEA. TWO, YOU BET YOUR ENTIRE LIFE SAVINGS ON IT."





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GET STARTED



IT'S About Time

Entrepreneurs don't waste time. They maximize it. Here, seven successful leaders explain how.

ESTABLISH A ROUTINE

"I have a set routine I never break: Get up, walk to a coffee shop, have an espresso. It gets my brain ready to prepare for everything I am doing that day. When I'm home, I take my son, and when I'm traveling, I get to explore a new place." —Shane Patrick Quinlan, CEO, compliance management software company Convercent

"At 6 A.M., five days a week, I ride for an hour on a stationary trainer. The meditative state I achieve while working out always sparks new ideas, so I've started capturing those thoughts after my rides, either with Siri notes or old-fashioned pen and paper." —Neil Grimmer, founder and CEO, personalized nutrition brand Habit

"The Keurig is set to go on at 5:30. I like to have my coffee and check emails before I wake up my children for school. I use this precious time to organize orders, plan warehouse priorities for the day, and check in on production. This allows me to go into my day feeling proactive and ready." —Sara Stein, cofounder, gift brand Sisters of Los Angeles

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FRONT-LOAD YOUR WEEK

How working more on Monday and less on Friday allowed **SONNY CABERWAL**, head of digital business development at Newell Brands, to focus more on his family.

A FEW YEARS AGO, I began laving out my week on a spreadsheet-all 168 hours of it-to see how I allocate my time. It's an eye-opening exercise. About 30 percent is sleep, and 30 percent is work. Then family and friends get 25 percent, and the rest is learning and general maintenance. I also realized I wasn't always making the most of those hours; I was squandering time, which is the one thing I can't get more of. For example, I have three young childrenbut getting home to put them to bed at 8 P.M. wasn't quality time. I'd rather be around from 3 to 8 P.M. And sometimes I was so busy working on my own projects that I had no time to relax.

So I came up with an experiment. I'd compartmentalize my time to make sure I spent quality hours on the things that

mattered. The big one: Rather than work a normal workweek, I'd divide it up-the first four days at work in New York, and then Friday through Sunday at home in North Carolina, I'd front-load the week with work, then dwindle down to spend more time with family and friends: 18 work hours on Monday, 14 on Tuesday, 10 on Wednesday, 6 on Thursday, and 4 on Friday. When you add it up, that means more family time than if I just went home for dinner every night. It also means more-focused work time.

When I did this, I also saw that there are more things I want to do than there is time in the day. So I combine interests. For example: If you want to learn how to play guitar, do it with a friend. Now you're pursuing a personal development goal and a social goal at the same time.

This also taught me to be realistic about where I waste my time; just checking your phone can be a crippling little time suck.

At the end of each week, I spend an hour auditing the days. Did I use time right? Is this experiment still worth it? So far, it's working really well.

Some people have said this sounds like I'm taking the fun out of life-that there's no room for serendipity. But honestly, you can schedule for that, too; you just need to know how many hours you have for it. And this, as I see it, is part of the reason to be an entrepreneur: It gives you the freedom to spend your time the best way you can. It might not always feel that way, because you're beholden to your customers, or your team, or your investors. But you can take control. That's the whole point.

BE MORE PRODUCTIVE ON THE ROAD

Having to leave your home base inevitably messes with your ability to get work done. ALEXIS

OHANIAN, cofounder of Reddit and Initialized Capital, explains how he tricks his mine and body into believing he's enjoying all the comforts of homeno matter where in the world he is.

THINK AHEAD

"If I'm traveling through time zones, I prep my body by taking on that eating schedule 24 hours before I get there. I don't have time to feel jot-lagged,"

SETTLEIN

"Great with is key-live even brought my Eeros with me on trips where I'm staying in Airtinbs. If I'm in a hotel, I make sure there's a decent gyn and a great cafe nearby. Having a small routing on the road helps it feel less foreign,"

HYDRATE.

"I stay awake an international "lights and pound water so fin adjusted when I land, it's a hard reset. My colleagues hate it because I get a ten of emailing done without distractions."



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GET STARTED



ACHIEVE INBOX BLISS

Let your emails pile up, or fight to reach inbox zero? **RACHEL BLUMENTHAL** and **ADAM TISHMAN**, entrepreneurs from different schools of thought, explain the reasoning behind their email-management methods.

The day I realized my email was not my to-do list but just other people's to-do list for me, I had this incredible realization:

Constantly managing an inbox is like doing someone else's homework! The minute I stopped running my day based on my email, I immediately became more effective. And it's

not about ignoring messages; being responsive is really important, and it's indicative of your work ethic. Of course, there's a line between knowing your priorities and being responsive. I start every day with a list of the three to five critical things I need to do and slot them into my calendar. When I feel like I'm on track to achieve them, I'll check my



email. I delete anything I know is marketing and then look for priority messages that require a decision on a deadline. Anything else, I leave it bold. It's not that those messages aren't important, but I can deal with them later, so it's fine for them to pile up. Not obsessing over my inbox keeps me calm and has helped me prioritize my time and focus on what's important, rather than constantly playing catch-up.

Rachel Blumenthal is founder and CEO of children's clothing subscription service Rockets of Awesome.

"I SLEEP BETTER WITHOUT THAT STRESS. AND BETTER SLEEP MEANS A BETTER, MORE PRODUCTIVE TOMORROW."



INBOX ZERO

If that little red dot on

my phone's email icon has anything higher than a number 5 in it, it causes me major stress. And I'm at a point in my life—and business—where removing stress is a priority. For a long time, I'd manage my inbox by moving important messages into a starred folder, with plans to deal with them

later. But that just trapped them

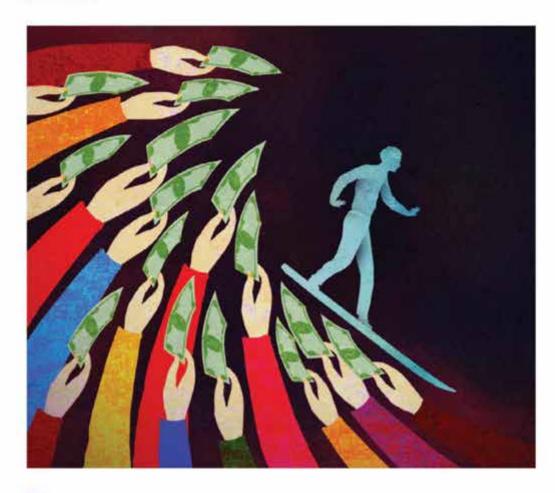
in email purgatory, and knowing they were in there was a constant distraction. So about six months ago, I started doing a nightly inbox purge at 10. It really takes only about 15 minutes now that I'm in a rhythm. (Plus, since so much of our internal communication is done via Slack these days, I don't have as many company messages floating around.) I delete what I can and respond

to what just needs a short answer. Anything that deserves more attention than I can muster at the end of the day, I save for tomorrow—but that's never more than a few messages. I sleep better without that stress. And better sleep means a better, more productive tomorrow.

Adam Tishman is cofounder and CEO of mattress company Helix.



MONEY



FUNDING THAT FITS

Entrepreneurs get creative about funding their businesses—while maintaining control of their vision

BY CLINT CARTER



You want numbers? Peter Dering has numbers. Peak Design, the camera accessories company he bootstrapped in 2011 with \$25,000 from savings, has

now raised more than \$14 million. It has generated 90 to 100 percent growth for five years straight. But here's the most exciting number: Dering still owns 100 percent of the company.

"The traditional model is to give away equity before anything about the business is determined," he says. "I didn't consider that." Instead, Peak Design grew via crowdfunding. A Kickstarter presale campaign for each of its six product launches secured a healthy cash injection at every pivotal moment and helped build a rabid fan base. Its most recent campaign raised \$6.7 million.

It's not that VCs are a bad option. But, many entrepreneurs say, equity investors are better suited for startups with whiz-bang proprietary technology and a realistic strategy to scale and sell quickly. That's not everyone's goal, of course—and entrepreneurs should find growth vehicles that work for

their company, says Anand Sanwal, CEO and cofounder of the data-analytics company CB Insights. "Folks overestimate the value of raising money because of the validation it provides," he says. "But when you take VC money, you're married to their model."

Today, fund-raising options are many. There's crowdfunding, of course. Then there's a growing number of equity crowdfunding platforms like Wefunder, which allows private companies to raise money from tiny investors. It launched last year and has already reported investments of \$25 million spread across 76 companies. That includes Texas brewery Hops & Grain, which wanted a new taproom and used Wefunder to raise \$1 million in less than two months-some from its fans, who might even spend more on beer to boost the value of their investment. "Thirty-one percent of our investors put down \$100," says Nick Tommarello, CEO of Wefunder. "They're not expecting to get rich, but they're happy to see their investment pay off."

Other platforms supply information instead of cash, like TrendSeeder, which focuses on the fashion, beauty, and wellness industries. "You can think of us as a sweat-equity fund," founder Avani Patel says. It does take a small equity stake—far less than what you'd expect to relinquish to a VC—and in exchange gives startups access to mentors and investors.

As for Peak Design, Dering now (happily) turns down regular offers from private equity funds. "If we had a bunch of investors, we'd be forced to grow even faster," he says. "The point is to have a job that facilitates the enjoyment of life. And part of that is financial freedom."

16 Fall 2017 STARTUPS Illustration Brian Stauffer



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PHOTOGRAPH BY EDITH YOUNG

LOCATION



A PERFECT FIT

In a growing crop of women-only coworking spaces, members are harnessing community, inspiration, and success.

BY KATE ROCKWOOD



Picture a hip, energetic coworking space. Now erase the beer kegs and

Ping-Pong table, and conjure, instead, pale pink walls, cozy reading nooks, oversize bathrooms with stocked showers, and a library full of books by lady writers. Welcome to the world of women-only and women-centric workspaces.

"Members say they're so much more productive, and they feel like there's less pressure in an environment without men," says Audrey Gelman, cofounder of The Wing. The first location, a 3,500-square-foot space in New York's Flatiron District, opened last October, attracting members ranging from fashion designer Jenna Lyons to actress and model Hari Nef. The waiting list for membership is hovering around 8,000, and The Wing is planning three new locations, for SoHo, Brooklyn, and Washington, D.C. (When the D.C. location was announced, it got 1,000 applications within 24 hours.)

The Wing is not the only entrant into this booming new sector. There's Shecosystem in Toronto, Paper Dolls in Los Angeles, and Rise Collaborative Workspace in St. Louis. In San Diego, Felena Hanson opened Hera Hub after noticing that local coworking options tended to be all suits or all bros. "I wanted a space that supported women," she says.

"It's a demographic that was badly ignored."

Appealing to women includes, of course, the interior design, but it has to be more than skin-deep, Hanson says. Hera Hub, which has expanded to six locations, including Stockholm, has an angel investment arm for female entrepreneurs. The Wing's programming recently included a film series, a fireside chat with U.S. Senator Kirsten Gillibrand, and a dumpling-making class with the founders of Mimi Cheng's restaurant.

"Women are constantly managing and juggling," Hanson says. "With a womencentric space, they're able to be open and candid in a supportive setting."

Other Spaces to Suit Your Personality

MATURE

"A let of covership comparies seem ouit to fulfill the fantacles of main 20-semething angineers," says Jamis Hodari, INDUSTRIOUS's CEO, Industrious offers inclusivity instead. The company's 12 coultiers scream the country have arrivate rooms for unaing mores to ourspiritie, and, she says, "our regions director in New York tools three mount to have a remore prepare for the offerenchip test,"

LOW-COMMITMENT

CROISSANT is an app that allows remote workers to Trent" docks at established coworking spaces in New York, Boston, San Francisco. Les Angeles, Berlin, and Lendon, emong other attes. It offers monthly subscription skins that raises from \$29 to \$249, depending on the city.

FANCY!

BUSINESS DISTRICT in for professional ways care more about the flagship offices imprevention name in m.

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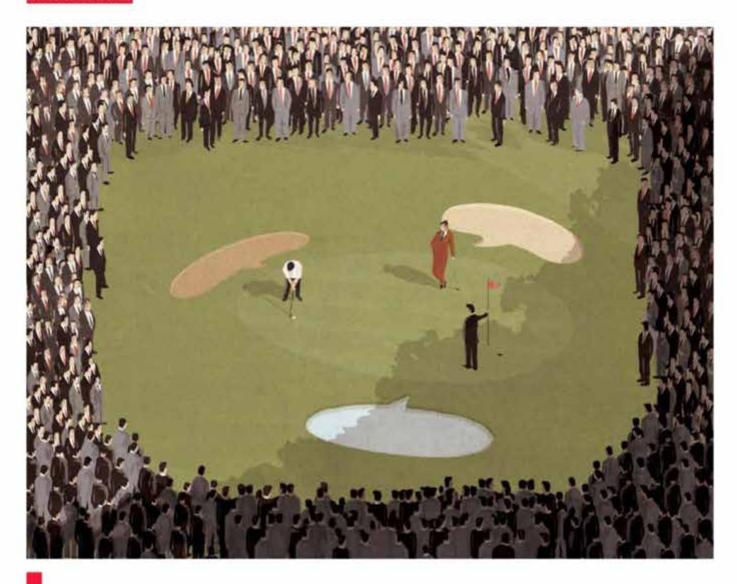
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BUILD A Power Network

To expand their professional connections, entrepreneurs are seeking smaller and smaller crowds.

BY JENNIFER MILLER



In 2008, Sol Orwell, cofounder of nutrition company Examine.com, was at a loss. He was attending a big digital marketing conference in Seattle, hoping to expand his network, but the

event was so packed that he didn't know where to start. His friend had no such hesitation. He told Orwell he was going to "meet some friends." Twenty minutes later, he returned holding a stack of 40 business cards. "At the time, I was blown away," recalls Orwell, who thought his friend was a networking genius. "But now I think, *Did he do anything more than have short conversations?*"

Today Orwell has a much different idea of successful networking. He still attends large conferences, but now he builds relationships by hosting informal monthly dinners of six to 12 entrepreneurs. And every Friday, he parks himself at a coffee shop in his hometown of Toronto and invites entrepreneurs to join him.

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Orwell is not alone in questioning the conventional approaches to networking. Because frankly, those approaches-abetted by technology and hype-don't work that well. The rise of digital communication means your entrepreneurial hero is just a tweet or an email away, but it also means successful entrepreneurs are bombarded by networking requests. And the boom in massive, circus-like conferences makes forming real connections harder.

But in the past decade, small-scale, invite-only events for entrepreneurs—from monthly dinner salons of fewer than a dozen people to upscale weekend retreats that cap out at 150 guests—have begun to redefine networking. Entrepreneurs are willing to spend anywhere from \$1,000 to \$12,500 for access to smart, like-minded people who are also in search of reciprocal relationships. As Orwell explains, these get-togethers are "a lot more welcoming" than the huge conventions. "There won't be 'wantrepreneurs,' but people you can have actual conversations with," he says.

Shane Parrish, whose productivity and decision-making newsletter, *Farnam Street*, has a devoted following of more than 140,000 subscribers, was one of those business-people frustrated by the state of networking. (He estimates he personally gets 300 networking requests a month.) So in 2014, he started offering annual three-day workshops. These events, which cost about \$2,300, are open to the public

but are strictly capped at 50 people. Even just a few more, Parrish says, makes it harder for attendees to break out of their comfort zones. When they do break out, he says, the payoff is significant. "Everyone is struggling through similar problems, but they're smart and they're not your friends, so they're not telling you what you want to hear," he says.

Parrish also hosts much smaller and costlier retreats for 10 people in places like Hawaii and Paris, in which each participant has one hour to trouble-shoot some problem—be it personal or business-related—with the group. "To me, that's real networking," Parrish says. "You're getting to understand people and their context so you can help them."

The organizers behind these

sorts of small-scale conferences say the ideas exchanged from this casual back-and-forth are a lot more useful than the promised "content" that many large conferences advertise. "You don't get value from big-name speakers," says Jayson Gaignard, the founder of MastermindTalks. an invite-only community for entrepreneurs, which includes an annual three-day conference of roughly 150 people. If you want to sit there as someone talks at you, Gaignard says, "listen to a podcast at the gym."

MastermindTalks has become famous for its exclusivity ("a lower acceptance rate than Harvard" boasts Gaignard's LinkedIn profile) and price tag (about \$12,500), and so participants have come to expect at least some access to the superstars of their profession. Gary



Vaynerchuk, James Altucher, and Damien Escobar have all attended, but their appearances—unannounced until the last minute—feel impromptu and informal. As Gaignard explains, standing around and drinking beers while peppering Vaynerchuk, the marketing guru, with questions is a much different experience than listening to him give a talk from a podium.

James Clear, who pens a popular newsletter on human potential and runs eight-person retreats in Sedona, Ariz., Breckenridge, Colo., and other destinations, eschews big names altogether. "I want people to feel like they're with peers," he says. Clear organizes his retreats around a specific theme or profession and is highly selective in terms of whom he invites.

Referrals, it seems, are how

most people gain access to these events. And how do they get referred? Orwell says this happens by building relationships, over time, with people who either lead these retreats or have attended them. "People just try to rush everything," he says. "They try to befriend everyone. Instead, follow the people you really find interesting, and that will naturally let you have conversations with them." Once you've formed a genuine bond with someone who is connected, he says, you're more likely to be referred.

It's a chicken-and-egg problem, to be sure: You need to connect to the right people in order to be invited to a conference that will help you connect to the right people. But because these events tend to be very small, hosts say they have to be very particular about whom they invite in order to ensure a positive experience. "If there are 100 people and there's one annoying person, you can move on," Clear says. "But in a retreat for three or four days with eight people, one person can really ruin the chemistry." Therefore, he invites only people he has met in person or with whom he has had multiple Skype calls.

Gaignard is even more methodical. When considering new invitees—again, usually through referrals—he either meets with them personally or has a 30-minute "triage" call, in which he "gathers intel" about the individual, and subscribes to "all updates" on every member's Facebook feed, which he says "helps me keep a pulse on anything and everything about them." Once accepted,

attendees fill out two forms totaling 80 questions. This helps Gaignard connect people with overlapping strengths and needs. "If you're having trouble with culture in your business and there's someone who's really killing it with culture, I'll seat them next to you," he says.

For the most part, event hosts say their guests come to share their expertise and learn something in return. Yes, there's a professional ROI; attendees might partner in new projects, pass along contacts, and cross-promote each other's work. But they also fill an existential need. "Entrepreneurship is a lonely venture," Clear says. "It makes sense that these conferences would be popping up in this space." Or as Gaignard explains it, "Ways to connect are abundant; community is scarce."





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An entrepreneur in need of new employees worries about making a bad choice.

BY ADAM BORNSTEIN





I run a small business and need to hire in order for us to grow. What's

the best approach for bringing on the right people? -SHANE, Toronto

SHANE, the strength of your team is the strength of your business. But the opposite is also true-hiring the wrong people can pull down your operation and cost you money. When I was in the corporate world, I tried to buy an all-star team. I focused mostly on résumés and achievements. It didn't work out too well. Later, when I started my own business, I couldn't afford to buy that kind of team. That forced me to focus on the bigger. tougher question: What actually makes a good employee?

Uncovering the answer made me better at finding the right talent. I learned that, though prior job titles are indicative, great hiring is really about identifying passion. It may seem like you can only learn about someone over time, but I found that asking better, more specific questions during the interviewing process can reveal a lot.

That means no more "Why should we hire you?" or "Where do you see yourself in five years?" Instead, get a little more personal. You already know the hole you want a candidate to fill in your company. To gain insight, ask how you will fill a void in their life. Did they previously have a bad manager or hit a growth ceiling at their last job? Can this be addressed in your company?

You also need to ensure that a potential employee sees value in being part of your team. Here, what they tell you ("I love your company!") is less important than what they ask. Invested employees will want to know what success will look like in their position, what you want them to add to the business. They're interested in growth and future opportunity. If your potential hire appears introverted, flip the

question. Ask for specific examples of what inspired them to apply.

This line of inquiry will help you gauge how well candidates understand your company and their potential role in it. You can also throw a curveball to test them. Dev Basu, founder of PoweredbySearch, Toronto's fastest-growing digital marketing agency (936 percent growth in five years!), likes asking, "How would you beat us if you were a competitor?"

You also want to assess key qualities like the ability to respond to criticism, speed of work, and communication style. For these, I recommend creating a test prior to the interview process-something that requires the candidate to share their opinions or expertise-and request a quick turnaround. Does the applicant ask for more time or miss a deadline? Those are red flags. Then, during the interview, criticize or disagree with some of their answers and see how they react. This will be an important test of how you'll be able to work together, as conflict and disagreement are inevitable in any workplace.

Finally, when you're ready to make an offer, be prepared to think beyond salary. You may need to sweeten an offer with nonmonetary perks, like ample vacation or the ability to work from home sometimes. "The best employees aren't just looking for more pay," Basu says. "They are looking for a sense of belonging and purpose." When they find that, it makes them happy. And when they're happy, they tend to stick around.

Adam Bornstein is the founder of Pen Name Consulting, a marketing and branding agency.

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Franchise Opportunities

TYLER HANEY

knew how to pace herself on the running track.
But as she's learning with her hit athleisure brand, Outdoor Voices, pacing a business is just as important—and a lot trickier.

BY MICHAEL ANDOR BRODEUR





n 2015, Tyler Haney showed up at the Crosby Street Hotel for one of the biggest pitches of her life. She was meeting David Fialkow, of General Catalyst, to add him to a Series A funding round for her startup clothing brand, Outdoor Voices. And she was bringing two unexpected things to the table: a photo of Girls star Lena Dunham jogging in head-to-toe Outdoor Voices wear, and a shiner.

The night before, Haney, a former track star, was jogging her usual route down Manhattan's West Side Highway, her favorite place to clear her mind, and a spiritual path of sorts for her company: It was on this same road, four years earlier, when Haney first hatched the idea for Outdoor Voices. This time, however, she tripped over a dog.

"So I have this shot of Lena and I'm like, 'Here's a win,' and"-pointing to her eye-"'Here's a loss," Haney recalls with a laugh. "It was perfect."

It also worked. The meeting, which resulted in a \$7.5 million round led by General Catalyst, sent the right message about the brand-a line of apparel with an emphasis on a playful, "human, not superhuman" approach to everyday fitness-and about Haney as a competitor: "I'm out there, I'm determined, and I'm running so hard that I fall on my face."

The trail Haney blazed is paying off. Outdoor Voices is jockeying for position in what seems like an impossibly tight race of major players in the athleisure space-Nike, Under Armour, and Lululemon chief among them. Since launching in January 2013, Outdoor Voices has grown from a collection of five samples and a few bolts of technical fabrics stored under Hanev's bunk bed into a thriving e-commerce business with a brick-and-mortar retail presence in five cities, a staff of 70-plus people, more than \$29 million in venture backing, and high-profile supporters like French designer and A.P.C. founder Jean Touitou and Goop founder and actress Gwyneth Paltrow.

In August, the company named a new chairman of its five-person board: former J.Crew CEO Mickey Drexler, who also led its most recent \$9 million round of funding. His investment in activewear might seem surprising, but the conspicuously understated design and unique feel of Outdoor Voices-designed to maximize cool in several senses and minimize intimidation-has drawn support from all corners of fashion. The brand has even done flash collaborations with

fashion-world names like A.P.C. and Leandra Medine (author of the blog Man Repeller), quietly granting Outdoor Voices a level of runway cachet not often bestowed upon what were once known as "gym clothes."

All this forward momentum took time to build, and as any runner knows, sustaining the right pace is a matter of heart over lungs, and endurance over speed, especially on an uphill climb. Haney's past life as a track star hasn't just fueled the passion she has for her product; it's shaped the way she leads her companykeeping your stride, anticipating every step, not letting the hurdles trip you up, and, most important, not sweating whom you're up against.

Now, as her company enters a new phase and an ambitious expansion plan. she'll have to remember those lessons more than ever. Creating a brand is hard;

Haney was bringing two unexpected things to the table: a photo of *Girls* star Lena Dunham Jogging in head-to-toe Outdoor Voices wear, and a shiner.

accelerating requires a new set of skills entirely. "Being naive is ultimately helpful when you're starting a company that you say is going to be the next Nike," she says. "I had zero to lose, and that's what kind of kept me going."

On Your Mark...

Growing up in Boulder, Colo., Haney, 29, was "the ultimate tomboy," sporting short hair and Nike everything. She played on the boys YMCA basketball team (scoring only one basket-for the other team) and the boys soccer team, rode horses, and ran track. In fifth grade, she quickly established herself as the fastest in class while running laps around the school for PE class-notably defeating a particularly fleet-footed boy named Alec. She savors this memory.

By the time Haney reached high school,

she was performing well enough on horseback and in hurdles (which she picked up by hopping broomsticks in her backyard) to inspire Olympic fantasies in each. A number of colleges saw the same potential, attempting to recruit her, but something else was calling to her.

"Since I was little, I've been into color and design and material," she says. Her father owned a small screen-printing and embroidery shop that had given her some scattered hands-on experience with crafting bits of clothing. As graduation drew closer, she became more apprehensive about committing to a "singular, sports-star focus." Plus, after such a long run in Boulder, she was craving new inspiration, a change of scenery, a different starting line.

Drawn to the energy of the East Coast from a visit to Boston during her senior year, Haney moved there for a year "on a whim," slinging margaritas at the Border Cafe in Harvard Square; hobnobbing with students, tourists, and the occasional Patriot (she credits the late Junior Seau with giving her an early push toward entrepreneurship); and plotting her next step. More and more, she was thinking about a career in design. And like so many others harboring that same dream, she decided, I've got to go to New York.

Haney enrolled in a design and management program at Parsons School of Design, an institution synonymous with upstart fashionistas making it work. But she had different plans: "I really did think I was going to go to [well-regarded design company] IDEO and think about how to design airports better." She learned to problem-solve and communicate through design and picked up practical skills, from mastering Adobe to drafting pitch decks.

Outside of school, though she no longer competed on the track, she kept running. It was one of the few things that came with her from Boulder, but in New York, she struggled to find the same seamless integration of recreation into everyday life. "I remember at the end of school, jogging down the West Side Highway," she says. "I was going on, like, a 1.2-mile jog-very recreationally paced. I remember thinking about how activity had changed for me, very drastically, as I'd aged. In high school it was all about beating Jenny the hurdler to the left who was always beating me." Now it was just about getting outside, connecting with friends, or going solo and "moving my body for my mind."

The athlete in Haney had always understood fitness as a function of the everyday, the reward of a life lived actively. Meanwhile, the newly refined designer in her wanted to know why she was still dressed for the Olympics.

Like most of her fellow joggers, Haney was outfitted in the now ubiquitous black spandex, perforated neon, and muscle contouring of tellingly named "performance" apparel—the bulk of which seems more appropriate for the podium than a Pilates class. "I looked down and thought, I'm not going fast. There's some dissonance here in what I'm wearing and what I'm doing," she says. "At that moment I wanted to create for myself a uniform for activity that didn't have the loudness or the high-intensity, big-muscle connotations."

All around her, Haney could see her market, and it extended well past the West Side Highway to include anyone (read: any body) who felt benched in advance by the intense vibe of contemporary activewear. The idea was all she could think about. But she needed a product.

"I knew nothing about this," she says. "And I was going to learn everything."

Running Down a Dream

By day, Haney worked at a fashion startup incubator called Launch Collective; by night, she googled. She researched materials and blends, the science behind them, the factories that made them, the vendors who sold them, the trade shows where those vendors gathered, and, ultimately, directions to Utah. In 2013 she persuaded her father to accompany her to the annual Outdoor Retailer trade show in Salt Lake City. After driving through a hailstorm, shaking dozens of hands, and feeling hundreds of swatches from around the world, she knew her obsession was official.

Haney returned to New York and started filling her room with reams of fabric that satisfied three criteria: good with sweat, long-lasting, and comfortable in motion. She sketched an initial set of ideas and embarked on a search for local patternmakers to execute her designs. After much trial and error (and some very wonky leggings), she developed five staple pieces that continue to form the basis of what Outdoor Voices calls kits: a compression top, a compression bottom, a jogger pant, and two tops. Each item is what Haney considers a "core essential," and each a vision of chic minimalism that defines the line to this day.

Haney handcrafted dozens of kits for her friends and family. "Take this and go do things," she instructed, and then asked for



"It dawned on me:

It's crazy there's no
activewear brand
in Austin. At that
moment, I said,
'This is going to
be the land of
Outdoor Voices in
the future.'"

their unvarnished feedback: Did it look good? Did it fit? How did they feel wearing it? Friends reported feeling more confident in her clothes, less intimidated to work out, and, most important, more likely to be active. This reinforced the name she'd dreamed up for her new brand: Outdoor Voices, a playful flip of a childhood directive from her mother to use her "indoor voice." And her early instructions evolved into a company mantra; the phrase DOING THINGS is now embroidered on its ball caps.

Haney's designs for Outdoor Voices were taking shape, but not without some snags. She set out to hire a lead designer, but her first applicant backed out when she realized Haney wanted to compete directly with the industry's major players. "I'm like, 'Come on; don't you get it?' And she was like, 'You're crazy. You want to go up against

Nike and Lululemon? You're insane."

That "no" set Haney off. She quit her job and doubled down. "I thought, Well, if I'm not going to be able to find a designer, I'd better learn how to make patterns and learn more about production."

She found a factory just outside Los Angeles, in El Monte, that could execute the tricky technical stitches her pieces required and would entertain her "tiny orders" of just a few hundred units. By January 2014, Haney had shipped limited orders to small boutiques like Couverture & The Garbstore in London; ByGeorge in Austin, Tex.; and Fivestory in New York City. Outdoor Voices was evolving organically, even settling into something of a steady clip.

Then J.Crew buyer Tracy Georgiou called. She had spotted Outdoor Voices pieces in London and wanted product for J.Crew's "Discover" series of featured brands. Suddenly, Haney found herself on the hook for 11,000 units. She turned to family and friends for help. "I was scraping together pennies," she says. "I had put all my savings into [the business] to accomplish this first production run. So we scraped together the money, and every single day I was in that factory watching."

The finished line was on shelves in spring 2014–the first activewear line ever carried by J.Crew—and it fit snugly into the brand's cool-classic aesthetic. The kits were hits, flying off shelves online and in select stores. "We were like, 'OK, we have a real thing,'" Haney says. "'Let's go after this.'"

Hitting Her Stride

J.Crew had given Outdoor Voices a sizable audience but also left it with a problem. The startup wasn't connecting directly with the customer; the orders were all going through J.Crew. "After that order shipped, we said, 'You know what? Let's put up a site.' And we started, from a word-of-mouth perspective, just driving people to it: 'You want the kit? Just go to OutdoorVoices .com.'" She gave her e-commerce strategy the same voice her clothing had: easy, simple, friends bringing along friends.

Haney employed a version of this approach with investors as well. To ensure the e-commerce operation and her inventory would meet the sudden uptick in demand, she assembled an initial \$1.1 million in seed funding through a group of seven investors—all either friends (like Sweetgreen cofounder Nic Jammet, of SWTLF Ventures, whom Haney befriended at the company's New York flagship location next to her first office) or friends of friends (like Fialkow, of General

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Catalyst). This initial boost was enough for Outdoor Voices to hit the ground running.

Around this time, a love interest gave Haney opportunity to visit Austin, where she'd enjoy some Veracruz tacos and have her mind blown (by both the city and the tacos). Austin's organic culture of recreation seemed like untapped potential. "It dawned on me: It's crazy there's no activewear brand in Austin," she says. She got to thinking about how symbiotic cities have been for the largest companies in her space-Nike in Beaverton, Oreg., and Under Armour in Baltimore-and saw a chance to plant her flag. "At that moment, I said, 'This is going to be the land of Outdoor Voices in the future." By October 2014, she'd opened her first retail outpost there, a tiny flagship in an 800-square-foot bungalow tucked into a residential neighborhood on Blanco Street. You actually have to leave a busy commercial strip (and walk past a Lululemon) to find it.

"One thing we've really focused on since the beginning is making things very human," Haney says. "You go where you feel comfortable in your neighborhood." As such, the cottage on Blanco feels kind of like a clubhouse, not least of all because of the community jogging clubs, yoga sessions, and dog walks it hosts.

The store led to another important realization for the brand: Despite all the talk of the death of retail, having a brick-and-mortar presence can be a real boon, especially when your business is so tactile. "What we found interesting is that people liked the kits online but wanted to touch and feel the fabric. That was super important," Haney says. "So as we opened the store, online [sales] in Austin and then in Texas really took off. We hear it all the time—the combination of physical and online is much more powerful than just one in isolation."

Outdoor Voices was finding its voice in a crowded market; now Haney needed to amplify it. But she quickly saw that funding her company beyond that initial seed wouldn't be a jog in the park. "The Series A was, like, taking every meeting I possibly could," she says, recalling about 70 meetings that ended in "no."

This resistance took many forms. Some simply offered cockeyed looks at "this young girl who says she wants to go up against Kevin Plank [of Under Armour]." Others struggled with the product itself. "At the

time, I only had women's product, so pitching to male investors was tough. They were just like, 'I don't get it. How's this different from another pant?'" Tech investors struggled with the idea of getting involved with physical product, full stop. "'You have *yarns*?'" she says, laughing, channeling the reactions she got. "'Are you kidding me? No way."

She began troubleshooting her pitch, looking for where she wasn't connecting. One problem: She had been squarely focused on product, talking about how it outperformed Nike. But Outdoor Voices also needed to form an emotional connection with customers. "I started to focus in on positioning around recreation, building a brand around approaching activity with moderation and ease and humor and delight—activity with a smile on your face," she says. "Remember back to your YMCA days? That's the kind of activity that we want to capture."

She also started leaving plenty of product at meetings with investors, suspecting it would find its way back to their wives. "Early on, I didn't show up with product," she says, "which was dumb. Having really good product and getting it



on the wives of a lot of these investors is where I started to see success."

Haney's "human, not superhuman" approach to fitness apparel made her brand as approachable to wary investors as her product was to first-time joggers. In October 2015, Outdoor Voices successfully closed on that \$7.5 million Series A round. The next month, it opened a permanent store in Nolita in New York. The city's fashion world quickly took notice, with mentions in *Vogue* and *W*. A collaboration with the minimalist French label A.P.C. gave the company a share of the spotlight at A.P.C.'s first-ever appearance at New York Fashion Week in early 2016.

Within a year, Outdoor Voices stores were following the Austin location's clubhouse model, popping up in neighborhood spots such as Manhattan's Upper East Side and Knox-Henderson in Dallas. And this past summer, another round of pop-ups appeared in downtown Aspen, Colo., and The Grove in L.A. Those temporary ventures quickly turned permanent—a test-the-waters expansion plan. "I call them all 'stores' because we have yet to shut down a pop-up," Haney says with a smile.

Going the Distance

Haney moved her corporate headquarters full-time to Austin in 2016, and when I visited this past summer, she was busy moving into a space more than double the size. As Haney darted between snipping a top into a crop for a photo shoot and finalizing details for the weekend jet-ski outing for staff and friends, her Austin employees were packing. The design team already had its corner of the office cordoned off, the walls covered with mood boards and racks of inspirational pieces for future lines geared toward hiking and dancing. Experimentation and sawdust were in the air. Tacos were on the table.

Fresh off the addition of Drexler to the team and another \$9 million funding boost, Outdoor Voices is set to hit 400 percent growth over last year, with two more stores slated to open on the West Coast this fall. But Haney knows well the importance of properly pacing herself and her company, settling into a groove and finding not just any growth, but the right growth.

"You read about these unicorns," she says, "and as a competitive person, you think, *If I'm not that, I'm not successful*, but you have to start thinking about what

success actually means. I want the most growth possible, but ultimately the priority is the team's well-being."

Haney has also grown more comfortable distributing her dream through others—delegating responsibility and learning what it takes to lead. There, too, her humane vision for the brand has proved useful. "There are big confidence pits. You screw up, and you have to be transparent about those screwups," she says. "Being open and acknowledging when you really sucked at something in front of the staff is humbling, but it also makes you grow."

She understands, both as an athlete and an entrepreneur, that winning, more than anything, means showing up—even when decisive victory is far from assured. The athleisure trend seems to have plenty of runway left, and with the likes of Adidas, Athleta, and Fabletics (among others) getting in on the action, that tight race is starting to look like a marathon mob.

Haney remains undaunted. She knows she can go further. "From a positioning standpoint, we've carved out the space for ourselves," she says. "I'm still very in it. If I'm going to play in this space, I'm going to be the best." □





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AND HOW TO MAKE ONE YOURSELF.



Illustrations Brown Bird Desi STARTUPS Fall 2017 35

IN A STUDY PUBLISH

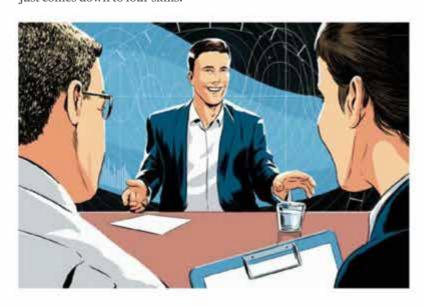
researchers Nalini Ambady and Robert Rosenthal at Harvard University tested the power of first impressions by examining students' perceptions of their professors. For the experiment, Ambady and Rosenthal showed muted, 10-second video clips of professors teaching to participating undergrads, who rated the teachers on 15 dimensions of effectiveness, including warmth,

optimism, and professionalism, all based entirely on nonverbal cues. Ambady and Rosenthal looked at the results and wondered if they could change the ratings by shortening the clips. So they cut them from 10 seconds to five seconds. The ratings didn't change. They cut them to two seconds. Nothing changed. They concluded that we make a snap judgment in the first two seconds of meeting someone, and we rarely adjust it-even when we get more information.

We decide if we like and trust someone before we have even heard him or her speak. But here's the most interesting part: Ambady and Rosenthal took the ratings from each of these clips and compared them with the actual student evaluations of the same teachers after an entire semester of classes. Again, they were surprisingly similar. Teachers who got poor rankings from the two-second clips also got low ratings from students who took their classes. Those teachers agonized over their curriculum and teaching methods, and even spent time bonding with students. But in the end, it didn't matter. The students decided how effective their teachers were within seconds.

Behold the power of a first impression.

Intimidated? Don't be. My research suggests entrepreneurs can easily hack those first few seconds and make a great and lasting impression. It just comes down to four skills.





SKILL 1 PUT YOUR HANDS UP!

I'm a TED Talk junkie, and I've often wondered why some talks generate enormous traffic and some fall flat, even if the talks themselves are equally interesting. Could it have to do with first impressions? To find out, I designed an experiment. I had a team of coders analyze hundreds of hours of TED Talks, looking for differences between the least and most viewed videos. We counted hand gestures and measured vocal variety, smiling, and body movement.

Here's what we found: The most popular TED Talkers used hand gestures to instantly build trust with their audience. The most popular used an average of 465 hand gestures (yes, our coders counted every single one). The least popular TED Talkers used an average of 272 hand gestures. And TED superstars Temple Grandin, Simon Sinek, and Jane McGonigal topped the charts, with more than 600 hand gestures in just 18 minutes.

This effect isn't specific to TED Talks. More than 30 years ago, researchers Robert Gifford, Cheuk Fan Ng, and Margaret Wilkinson found that, among other aspects, job

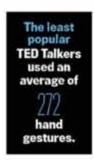
candidates who used more hand gestures in their interviews were more likely to get hired.

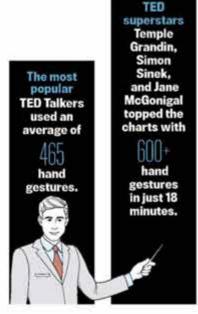
Why do hand gestures have such an impact? They can show intention. Think back to the caveman days. When a stranger approached our caveman ancestors, the best way to tell if the stranger had good or bad intentions was to look at their hands. Were they carrying a rock or a spear? Then as the stranger introduced themselves, our ancestors watched their gestures to make sure they weren't going to reach out and attack or steal precious belongings. My theory: Even though we aren't often subjected to physical harm today, this ancient survival mechanism remains.

When someone can see your hands, they feel more at ease

and are more likely to befriend you. I have found that the absolute easiest thing you can do to improve your first impression is to keep your hands visible. So when you walk into a room or are waiting to meet someone, keep your hands out of your pockets. Pockets are murderers of rapport. Don't let desks, purses, or laptops block them, either. And never, ever skip a handshake. The moment we have skin-to-skin touch with someone, our body produces something called oxytocin. Researcher Paul Zak discovered the power of this little hormone to facilitate trust. In one experiment, he was able to manipulate the trust of participants simply by giving them a dose of oxytocin. Think about that. They don't call it the connection hormone for nothing.

The most popular TED Talkers used hand gestures to instantly build trust with their audience.







Projecting an air of confidence is absolutely critical when meeting someone new. Why? It's simple. Because, as humans, we want to be associated with winners, not losers. We want to be led by winners, not losers. And in the first few seconds of an interaction, we're looking for indications of confidence. We're trying to decide if the person we are speaking with looks like a winner or a loser. And that person is looking for the exact same thing in us.

So what does a winner look like? Researchers Jessica Tracy and David Matsumoto wanted to find out. To do this, they compared how various sighted and blind Olympic athletes behaved after they won or lost a race. Did those people display the same forms of pride and shame? The answer was yes—across cultures, and regardless of whether an athlete had ever seen other athletes with their own eyes, the behavior of winning and losing was identical. Winners typically raise their arms over their heads, expand their chests, and tilt their heads up toward the sky. Losers bow their heads, slump their shoulders, and pin their arms tightly to their sides.

The fact that athletes instinctively use the same body language shows us how innately programmed we are to nonverbally broadcast victory and defeat. When we're proud, we want people to notice us, so we take up space. When we feel defeated, we try to deflect attention by taking up as little space as possible.

Now, as much as I want you to look like a winner, the traditional winner's pose is a bit much for everyday interactions. Instead, I use something I call the launch stance. This is a slightly toned-down version of the winner's posture. Keep your shoulders down and back; aim your chin, chest, and forehead straight in front of you or slightly up; keep space between your arms and torso—not too much—and, *again*: Keep those hands out of your pockets.



LOOK 'EM STRAIGHT IN THE EYE

Once we decide someone is a winner, we want to know if we should align with them—if, so to speak, they should be on our team. This is the differentiator between a good first impression and a great one. So we ask ourselves questions: Does this person like me? Would this person respect my opinion? Will this person include me? Will this person help me? If the answers are no, we'll never warm to that person.

And if you're the one being evaluated, how do you communicate that you're worth aligning with? Easy: eye contact.

One of the most powerful examples of eye contact is in a video done by activist Jae West and her team at Liberators International, an organization that aims "to coordinate, record, and distribute monthly global acts of freedom," and whose YouTube channel is filled with many daring acts of kindness and awarenessraising. The video is called "The World's Biggest Eye Contact Experiment." In this video, strangers are asked to

participate in one minute of sustained eye contact with another stranger. "We were definitely nervous going into it," West says. "It's quite confronting to stare a stranger in the eye and allow yourself to be vulnerable."

The results were overwhelming. More than 100,000 people participated in the experiment in 156 cities around the world. After just one minute of eye contact, stranger after stranger ended their moment in tears, hugs, and astonishment.

Why is eye contact so powerful? Like a handshake, we're programmed to interpret the right amount of eye contact as a nonverbal signal of goodwill–because when you like someone, you look at them more. Just don't overdo it. Body language experts Barbara and Allan Pease say the ideal is to look someone in the eye 60 to 70 percent of the time you're interacting with them. If you

WE'RE PROGRAMMED TO INTERPRET THE RIGHT AMOUNT OF EYE CONTACT AS A NONVERBAL SIGNAL OF GOODWILL.

do far less than that, you can appear timid and nervous. More, and you're off-putting. But in that sweet spot, you're making a connection that lasts.

Look someone in the eye 60 to 70 percent of the time you're interacting with them. If you do far less than that, you can appear timid and nervous. More, and you're off-putting.





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TRASH THE SCRIPT

Sometimes we're lazy or plain afraid of tackling new topics in social situations. I get it. We have our scripts-Where are you from? What do you do?-and we stick to them. But what's the point of following nearly identical social scripts every time you talk to someone? What's the point of trying to talk to a new client if the conversation is so boring they won't remember it anyway?

Good conversation has tons of sparks: little bursts of pleasure we remember. In the brain, sparks are marked by dopamine, a neurotransmitter released when we feel pleasure. Importantly, that little chemical also helps your long-term memory. "You can think of it like a Post-it Note that reads, 'Remember this!'" says molecular biologist John Medina. "Getting one's brain to put a chemical Post-it Note on a given piece of information means that information is going to be more robustly processed." In other words, being memorable boils down to inducing chemical pleasure in someone. When you produce dopamine during a conversation, you not only give your partner more enjoyment; you are also assigned more significance, which increases your memorability.

How do you trigger dopamine? By asking fresh questions that ignite new ideas, introducing topics we hadn't thought about, and stimulating in-depth discussions. In 2016 my company teamed up with the organizations Mercy Corps, Society for Information Management, and Girls Inc. to better understand this. We randomly partnered more than 300 participants and gave each pair seven slips of paper. On each slip, one of the following questions appeared:

- What's your story?
- How are you?
- What was the highlight of your day?
- What do you do?
- Has anything exciting come up in your life?
- What brings you here?
- What personal passion project are you working on?

Once everyone was seated, we ran them through what was essentially the networking version of speed-dating. When we rang a bell, they picked up one of the slips and had a conversation based on it. After three minutes, we rang another

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bell and they rated the quality of that conversation-from 1 (for boring) to 5 (for stellar). We wanted to see which subjects would rank the highest.

And here are the results. in order from most to least interesting.

- 1. What was the highlight of your day?
- 2. What personal passion project are you working on?
- 3. Has anything exciting come up in your life?
- 4. What's your story?
- 5. What brings you here?
- 6. What do you do?
- 7. How are you?

Notice that the least effective sparkers are the ones people tend to use the most. Coincidence? No. We stick to social scripts out of habit. We use the same dull conversation starters over and over again because they are in our comfort zone. But we need to stop that. Nothing spark-worthy happens in your comfort zone.

All this advice really drives toward one thing: When we meet new people, we have to quickly decide if we want them in our lives. First impressions are a survival mechanism, a way to instinctively react to external stimuli and decide whether you should stay or flee. If you want someone to stay, you need to quickly win them over. Keep your hands visible, make eye contact, stand like a winner, and try nontypical conversation sparkers. That's how you'll turn strangers into acquaintances, acquaintances into friends, and prospects into clients. That's how you become memorable.

Adapted from Captivate: The Science of Succeeding with People (Portfolio), by Entrepreneur columnist Vanessa Van Edwards.

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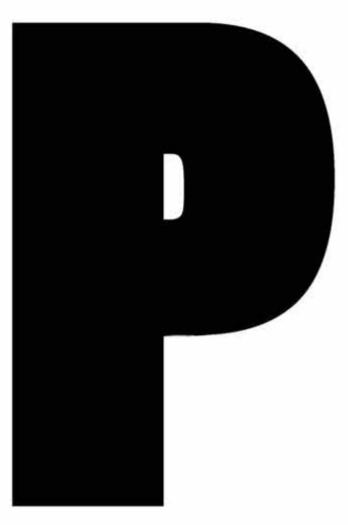
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PAT SWISHER WAS A BRASH YOUNG FRANCHISE TITAN UNTIL A STRETCH IN FEDERAL PRISON CHANGED HIS APPROACH TO BUSINESS. BY GREG LACOUR

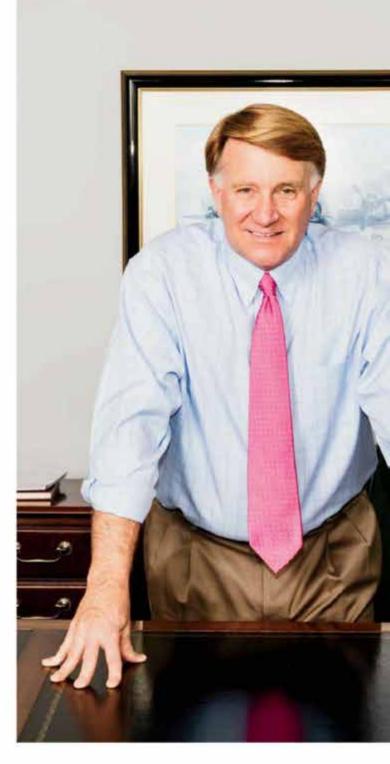




Pat Swisher used to carry himself with a cocky self-assurance. He figured it was his due for being a successful, self-made man. Then he went to jail. "I'll never forget walking into the dorm," he says. The first person he met was a huge, heavily muscled inmate with gold teeth. Swisher is a former college football player, but he's not an intimidating man—about 5-foot-9, with a carefully combed coif of reddish-gold hair. As the inmate approached, Swisher remembers thinking, *This guy's going to beat the hell out of me*.

Instead, "he put his arm around me and said, 'I got you, man. If anybody messes with you, tell 'em to come see me.'" Swisher chokes up at the memory. "It turned out that this was the most genuine, sweetest man I ever met. To this day, I love that man. He didn't have a dime. All he wanted to do was get out so he could see his son play basketball. Excuse me." Swisher reaches for a tissue. "So, yeah," he says, composing himself. "That's how you learn who you're dealing with."

That moment altered the way Swisher, 62, conducts business. A lifelong entrepreneur, he started Swisher Hygiene in 1983 in Charlotte, N.C., a pioneer in franchised hygiene services for commercial restrooms, mainly in restaurants and gas stations. By the early 2000s, he had shepherded the company into operations in 23 countries, serving more than 100,000 clients and with annual revenue of \$22 million from his 140 units. He had a virtual lock on the market, deep-cleaning with proprietary chemicals and treatments to protect surfaces from bacteria, viruses, and odor that soap-and-water cleaning and standard disinfectants couldn't kill. He was living large. "Big ego, pursuing a fast life and my own plans—you know what I'm talking about," he says.



THEN CAME THE FALL. In the mid-1990s, Swisher Hygiene ran afoul of the Securities and Exchange Commission over alleged accounting fraud (by a firm the company was using to audit its books). Without admitting guilt, Swisher Hygiene paid nearly \$400,000 in fines and penalties. Unfortunately, that investigation led indirectly to the IRS probing Swisher personally. Prosecutors accused him of failing to report nearly \$2 million from his stock sales and of using an offshore trust to hide them, which Swisher denies. (The account had been established on accountants' advice to protect his children's assets if he became a lawsuit target, Swisher says.) In a bind, Swisher believed he had no choice but to plead guilty to tax evasion and lying about his assets and liabilities



shot at his old business. In 2009, he founded Enviro-Master, yet another company that specializes in franchised hygiene services for commercial restrooms. The timing was right: His noncompete clause had expired, and the market was ready for him; Huizenga had moved away from hygiene and toward selling chemicals. In 2011, Enviro-Master began franchising.

Swisher was concerned about how his past might come across to investors and potential partners. "I hadn't sold franchises in a long time, and I was very nervous," he says. "And that's when I just decided, It is what it is. I'm going to explain what happened to the best of my ability, and then let the cards fall where they may."

Some banks and franchisees refused to work with him, but for the most part, the cards fell favorably. "I know Pat had some difficulties, but I have found him to be a man of great integrity and honesty," says Bruce Krebs of The Entrepreneur's Source (TES), a franchisor of business ownership and franchise coaching. "He's a guy who'll do whatever it takes to help a franchisee grow his business." Andrew Martin, who co-owned a Swisher Hygiene franchise in Detroit in the 1990s and bought the Orlando-based

FAMILY APART. IT WAS THE WORST THING I'VE EVER BEEN THROUGH IN MY LIFE. BUT HERE I AM. I DIDN'T DIE. IF YOU CAN SURVIVE THAT, YOU CAN PRETTY MUCH SURVIVE ANYTHING."

Enviro-Master franchise for central Florida in 2011, had no reservations, either. "I trust Pat. I trust the system," he says. "He tapped into something a long time ago that still, 25 years later, virtually nobody does."

On the surface, Swisher's two businesses look similar, but at their cores, they're very different. When he was young and brash, Swisher looked only at potential franchisees' cash reserves, business acumen, and other quantifiable traits. Now he tries to gauge someone's character, drive, and willingness to learn. He stresses the virtues of perseverance, resiliency, transparency, and humility. These days, when he's interviewing franchisees, "I'm looking right here," he says, pointing to his heart.

He has even changed his process for granting franchises, with "Discovery Day," the formal visit to headquarters by a franchisee candidate for introductions and interviews. Back at Swisher Hygiene, it used to be a purely transactional enterprise. He would even sell franchises without really knowing the buyers. Now, with Enviro-Master, the night before the official visit, Swisher and often his wife join the candidate—and even their family—for dinner. They don't talk business.

"We'll get to the business tomorrow. We want to get to know you tonight," he'll say. "I wish I had done that before." He no longer has any interest in someone who wants an Enviro-Master franchise

on a 2000 home mortgage application. In February 2002, a federal judge sentenced him to two and a half years in prison.

"It was tough. It ripped my family apart. It was the worst thing I've ever been through in my life," he says. "But here I am. I didn't die. If you can survive that, you can pretty much survive anything."

Swisher got out of jail in 2004 and went straight back to his desk. Shortly thereafter he got an offer to sell his share of Swisher Hygiene for \$8.1 million to business mogul Wayne Huizenga of Waste Management, Blockbuster, and AutoNation fame. He sold. Swisher spent the next few years working as a franchise consultant, but the experience wasn't satisfying. Commercial hygiene may sound like an unlikely passion, but he was itching for another



as a side business. Breaking bread helps him weed out people. Once he and his team met with a prospect in the Northeast who wanted to buy the entire system. He had the money. But over their meal, while Swisher spoke openly about his prison experience and what it taught him, the man was sending text messages. Swisher cut short the visit.

Swisher is also relishing his role as a mentor to his franchisees, sharing the hard lessons he has learned about resiliency and perseverance. Take Clay Whitehurst. He bought his Enviro-Master franchise in early 2012 after spending the previous two decades as a banker. Within a year, he was in deep trouble. Sales were far harder than he'd thought, he had no experience, and his hires weren't getting the job done. By summer, he couldn't make payroll. Whitehurst drove to Charlotte for a hard talk with Swisher. "I was in despair," Whitehurst recalls. "I felt like I was trying all the things, but it didn't seem to be happening."

Old Swisher might have told his franchisee to snap out of it. New Swisher decided to dig deeper. "I looked right at Clay," Swisher says, "and at this point, he's crying—and I said, 'Clay, are you going to quit?' And he looked right at me and said, 'Never.' I'll never

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COME HOME TO DADDY."

forget that. And I said, 'I won't, either. So now we're going to figure it out. Let's go.'" Swisher extended Whitehurst a \$35,000 line of credit until he could get on his feet. Whitehurst went through training and began making sales calls himself. By the next year, he was earning more than \$12,500 per week in revenue and won the system's Most Improved Franchise award. In 2015, he won Franchisee of the Year. "I had to learn a totally different skill set for a new industry and market. I learned a lot," Whitehurst says. "The fact that he believed I could do it, that he saw something in me, meant that I could, and that I just needed to do it."

This new approach appears to be working. In 2016, Swisher says, he pulled in \$42 million in system-wide sales across all franchisees and \$10.2 million in revenue for the parent company. (Enviro-Master has made *Entrepreneur*'s Franchise 500® list in three of the past four years.) Since the beginning of 2016, the company

has added 27 franchises in the United States and Canada, pushing its total to 72 in 31 states and two provinces.

Best of all, last year, Swisher won something he thought he'd lost forever: Swisher Hygiene's old book of business. The brand had foundered under Wayne Huizenga for 11 years before he sold it to Ecolab, a Minnesota-based water, hygiene, and energy technology company. Ecolab, in turn, agreed to sell it back to Swisher in 2016 for an undisclosed amount. This was a circle Swisher had spent more than a decade trying to close. Now the client list was back in his hands, which was all the sweeter because of everything he had been through to get it there again.

"Have you ever put your heart and soul into anything and built something, like a house? It was like I physically built a house, and I sold it, and I lived across the street, and I watched this house slowly degrade—the roof fall in, the shingles fall off, the grass grow up in the yard," he says, reunited at last. "It's your baby, and you're watching this thing implode. For 20 years, I built that company, nurtured it, babied it, did whatever I had to do to get to that point. So when I got the opportunity to get it back? It was like, "Thank God. Come home to Daddy."





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Know the risks so you can reap the rewards. BY JON MARCUS

TUNITY

AH, THAT SMELL!

The scent of featherlight, just-out-of-the-fryer doughnuts covered in a sugary glaze. The aroma so good it drew lines of single-minded devotees, zombie-like, to the wholesale factory during the only time they were allowed to buy them—between midnight and 4 A.M., through a window cut into the wall. Even the name was delicious: *Krispy Kreme*.

That's how the iconic company started, in Winston-Salem, N.C., in the 1930s. How it nearly ended, decades later, is a case study in how franchises can stumble. First there was the sale, in the 1970s, to an international conglomerate so big it peddled everything from luggage to bras to window treatments. For the new parent company, a doughnut chain was a handy way to unload products made by its other myriad divisions, including soup and ice cream—which it actually sold at Krispy Kreme outlets. To cut costs, it even committed the sacrilege of changing the doughnut recipe.

Saviors emerged in 1982, when outraged franchisees banded together to buy back the company. But 18 years later, when the new owners took it public, the brand got sidelined again while scrambling to satisfy Wall Street's demand for higher earnings, fast. It responded to this pressure by abandoning its famous neon-clad promise of "Hot doughnuts now," making some of its signature



product in central kitchens and trucking it to stores, and by selling cold doughnuts cold Krispy Kreme doughnuts!—everywhere from 7-Elevens to gas stations to supermarkets, effectively competing against its own franchisees.

Meanwhile, the head office kept the balance sheet looking as hot as the doughnuts had once been. This was done in part by requiring franchisees to buy equipment and the doughnut mix from corporate's own manufacturing and distribution division—which came to account for nearly a third of the company's revenues by 2003, all on the backs of franchisees—and by adding hundreds of

new locations (including many in New England, which were routed by a local religion known as Dunkin' Donuts). So while revenues were reported to be rising, same-store sales remained ominously flat.

The holes in this strategy became apparent as franchisees filed for bank-ruptcy protection, stores were shuttered, and Krispy Kreme's stock price plummeted from a high of nearly \$50 in 2003 to \$6 only two years later.

And yet...Krispy Kreme is still among us. Better than that, the company is again flourishing, nabbing an impressive 18 spot on *Entrepreneur*'s 2017 Franchise 500® list. The story of how Krispy Kreme and

other companies got from peak to valley to peak again is more than the tale of firms that faltered, recovered, and thrived. It's an object lesson in how companies of all sorts can avoid hitting the skids, how prospective franchisees can avoid companies that are heading for trouble, and most important, how with the right leadership and timing, even the most damaged brands can be revived and made stronger and more profitable.

LESSON 1

GET YOUR HANDS DIRTY

Julie Hall remembers the day she had to work the fry-o-lator at McDonald's. She hadn't signed up for the job; she was a public relations pro with past experience representing Dunkin' Donuts, Baskin-Robbins, Au Bon Pain, and others. But when her company took on the Golden Arches as a client, Hall and all her colleagues were required to work in a store for a week. *I went to college for this?* she recalls thinking as she made yet another batch of fries. But looking back on it now, she says, "It was the best experience I could have had, because I understood the challenges the people in the store had. It was brilliant."

Ask any franchising expert for advice, and they'll tell you this: If you're a franchisor, hire people with experience and make sure they get down into the trenches every now and again; if you're a franchisee, buy into systems run by leaders who truly understand their franchisees' challenges. These are pieces of advice that seem so obvious, they're hardly worth mentioning. But they are worth mentioning, and here's why: Despite what the International Franchising Association estimates is its \$1.6 trillion annual economic impact in the United States, "nobody teaches" franchising in business school, says Joe Mathews, CEO of the consultancy Franchise Performance Group. "It's not on anybody's radar screen."

That's not entirely true. There are franchising schools, and an industry of consultants for hire to help companies at critical times. But compare that to the reams of academic studies and serious researchers who study the minutiae of other industries and produce well-educated graduates who are practically bred for success atop certain kinds of companies and you see just how underreported franchising is. One of the most comprehensive studies of the industry, by a professor from Case Western Reserve University's Weatherhead School of Management, looked at 157 franchise businesses in

27 industries over 12 years—and it dates back to the 1990s.

This means that few future business leaders are schooled in mastering the franchise model. Instead, franchises are often led by people who were successful in other realms-like those who debuted the concepts in the first place. "What you see is someone who comes up with a great idea for a restaurant. They're hearing more about franchises, so they say, 'This idea is great. I can make money by having other people do the same thing and pay me royalties," says Scott Ratchick, a lawyer in Atlanta who represents franchisees. "Well, sure, they know how to run their restaurant. But they have no earthly idea how to run a franchise operation."

And sometimes franchises are managed by people who were successful in completely unrelated industries, which doesn't necessarily translate to being savvy about the business they're in now. Especially if they don't make a point of getting into the trenches like Hall did. A succession of chief financial officers who paraded through Krispy Kreme headquarters, for instance, included one who had worked for a kitchenware retailer and another who was an investment banker. The private equity firm that bought the now-defunct Hollywood Tans installed the former head of a tutoring service as CEO. "I know franchise companies that are being run by attorneys," says Don Welsh, a Sonic Drive-In franchisee

empathize with the challenges of franchising, understand the business on a molecular level, and provide the support their franchisees require.

Leadership can come in other forms, too. Increasingly, successful franchisees have been taking matters into their own hands by organizing themselves into franchisee associations. They protect their interests by, among other things, sharing best practices and helping one another deal with emerging issues corporate may not have a good handle on. If business schools aren't going to study franchising, the thinking goes, franchising will study and educate itself. Strong top-down leadership is critical, but "one of your best tools is a strong franchisee association," says Ratchick, the lawyer in Atlanta.

LESSON 2

EVOLVE, BUT WISELY

Krispy Kreme may have undergone a series of damaging changes, straying from its strengths, but some franchises make the opposite, yet equally damaging, mistake: They stay the same for far too long. Sbarro, for example, went through two bankruptcies in three years and has long failed to update its menu or decor, or to move beyond its principal locations in shopping malls, where traffic has been dropping. RadioShack was similarly stagnant, and in 2015 it filed for its first of two bankruptcies.

If you're a franchisor, hire people with experience and make sure they get down into the trenches every now and again.

in Philadelphia who is also a consultant to franchise companies and partner of Franchise Performance Group. "They don't know anything about the core business."

Franchising certainly isn't void of smart leaders. It has plenty. But all these people tend to have something in common:
They've experienced franchising from many angles—working as everything from fry cooks to senior executives—and have developed a personal understanding of exactly what's required to be successful. That's why it's so critical for prospective franchisees to study up on the backgrounds of the people in charge—to ensure that they are credible businesspeople and that they

In the late '90s, Hardee's adopted a try-anything approach, larding its menus with everything from cheap burgers to fried chicken to hot dogs, surrendering any sort of brand identity, before shifting to focus on big burgers and finding lasting success.

How could once-dominant brands fail to change with the times? "What I think a lot of brands don't understand is how to balance heritage with innovation," Hall says. Squaring what people love about your brand and what you need to do to stay relevant is not easy, she admits. The largest franchises, after all, are beloved for their familiarity. They've built something steady, reliable, and time-tested that fans



can count on no matter where they are.

The smartest brands are always evolving, experimenting with ways to keep people's attention and stay relevant. "You need to have an innovation team that is really empowered to try new things," Hall says. Taco Bell, for example, has a food development lab that routinely cranks out crazy ideas—some of which, like the Doritos Locos Tacos, become international phenomena. Other brands rely on their franchisees to help guide innovation, like Domino's, which has unit owners weigh in on new pizza recipes. This helps corporate keep up with changing customer preferences.

Domino's, in fact, is right up there with Krispy Kreme among turnaround successes-all thanks to a willingness to change wisely. In 2009, when consumers ranked its pizza dead last among national chains, tied with Chuck E. Cheese's, the brand responded with a stunningly self-deprecating ad campaign, in which Domino's gave voice to its angry customers. ("Worst excuse for pizza I ever had," one said, in a review read aloud by a company exec.) That was followed by new recipes, expanded menus, a new name (the "Pizza" was dropped as the company added sandwiches and pasta), a new logo, and a heavy use of social media for promotion. Sales soared.

But even though Domino's seemed to be reinventing itself, its core value proposition remained untouched—quick food, cheap, and with a bit of an irreverent attitude. That's always the key to a successful evolution: adding and improving, not replacing your core.

Today the same tension is playing out with Sonic Drive-In. The franchise made its name as "America's drive-in," trading on nostalgia for an old mode of food service. That's worked well; Sonic has 3,557 units in 44 states, each ringing up an average of \$1.28 million in annual sales. But one nagging thing has long inhibited growth: the weather. The drive-in concept loses its appeal when the weather turns cold. So for the past few years, the company has been

LESSON 3

PARTNER SMART

So, yes, sometimes a brand can go off the rails after a long period of success by hiring the wrong people or messing with the core product. There are other times, however, when a franchisee or franchisor never got the chance to succeed at all. That's because a more elemental mistake had been made: starting with the wrong partner.

The first place this plays out is with financing. Franchisors may need more money to scale up, and franchisees may need it to open new locations. But some investors—particularly private equity firms and some equity investors—may expect immediate results. "That's antithetical to what a franchisee wants to do, which is look to the long term," says Robert Purvin, of the American Association of Franchisees and Dealers.

"An operator has a 10-, 15-, 20-year horizon, based on the usual terms of a franchise agreement," says Joyce Mazero, cochair of the global supply network group at the law firm of Gardere Wynne Sewell in Dallas, and coauthor of the book *Franchise Management for Dummies.* "And the investor has a five-year horizon." Public companies can come under similar pressure from shareholders.

Haste like this can lead to bad decisions, such as expanding too quickly or

The smartest brands are always evolving, experimenting with ways to keep people's attention and stay relevant.

experimenting with the previously unthinkable idea of indoor seating.

Is that a change to its core, or is its core really the food and atmosphere? Opinions vary. "They're diluting the drive-in idea, which was their biggest strength, and that's a mistake 99 percent of franchisors make," says Welsh of Franchise Performance Group. Then again, in Chesapeake, Va., after one Sonic opened a dining room this year, the owner gushed about it to his local newspaper. Sales were up, he said. His customers had been asking for it for years.

This tension, no doubt, is why Sonic is rolling out its experiment slowly; so it can learn, but safely.

oversaturating a market. Franchisors forced to raise quick cash may be tempted to get it through unfriendly deals with their franchisees—such as leasing or selling them overpriced equipment and ingredients.

Experts say the key is to seek out capital partners who have patient and realistic plans over achievable timelines—value investors and mutual fund managers, for example, who are happy to wait for their returns to play out. Not only are they out there; mutual fund managers with the most patient investment strategies actually tend to outperform their benchmarks, according to research at Rutgers and the University of Notre Dame.



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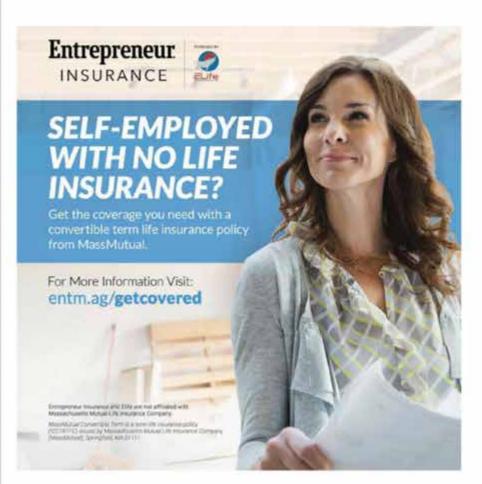
Krispy Kreme hatched a turnaround plan in 2005, under a revamped board of directors and a new CEO, Stephen Cooper (who had previously led embattled Enron out of bankruptcy). The company began raising cash to repay its creditors, stabilizing the business and keeping it going. In May of last year came word that the chain would be acquired for \$1.35 billion, or \$21 per share,

by JAB Holding Company, the Luxembourg firm that owns Keurig, Einstein Bros. Bagels, Caribou Coffee, and Peet's Coffee & Tea. In other words: a company that knows food service. The deal was completed in July 2016, making Krispy Kreme a private company again, built for the long haul.

After its long and tortured journey, its peaks and its valleys, Krispy Kreme is growing again—but wiser and more judiciously this time, careful not to repeat the mistakes of the past. Which isn't to say



things are boring. Indeed, there may still be some fun ahead. Among other places, the reinvigorated company has seven new locations slated for New England, site of its ugly defeat at the hands of Dunkin' Donuts back in Krispy Kreme's days of heedless expansion. These places still run on Dunkin'—that brand is based in the Boston suburbs and is beloved across the region—but with the right strategy in place, the addictive aroma of Krispy Kreme could signal heated competition soon enough.





FRANCHISE SUCCESS



CHANGE DIRECTION

How an audition for *Shark Tank* led this entrepreneur into franchising.

BY LYDIA BELANGER



Bianca Bahri grew up in the franchising world. Her parents owned multiple H&R Block units, and her family's community— Catholic Iraqi immigrants in the Detroit

area—was full of entrepreneurs who had used franchising as a way to get settled in America.

"It's all I've ever known," she says. But after she went to business school, she couldn't find a franchise that matched her passions. She's a fitness fanatic, and she wanted to help women who felt uncomfortable working out in front of men. So she decided to strike out on her own. Bahri founded Fit2Fight Studios in Troy, Mich., ran it for two years, and even auditioned for Shark Tank in an effort to score the funding and publicity necessary to expand to more locations. But during the audition process, she heard about Burn Boot Camp by coincidence. It was, she realized, the franchise she'd always wanted. Within six months, she closed her company and opened her first Burn Boot Camp location in the same plaza as her old gym.

What made you decide to abandon your business and franchise instead?

Burn Boot Camp provided an atmosphere where like-minded women could come together, build confidence, and inspire one another through fitness and positive thinking, in a supportive environment. I decided I didn't want to compete with this company; I wanted to join it.

What was the transition process like?

In August 2016, I was in the middle of auditioning for *Shark Tank* and had to make a video about myself for round two. I sent it to Devan Kline, the CEO of Burn Boot Camp. The company immediately got in touch with me, and within a week, I had flown out to headquarters and begun the process to become a franchisee. Time was tight; I needed to close my old gym on December 1 and open my Burn Boot

Camp by January, because it's a huge time for fitness. We did the build-out in less than 90 days. I was really trying to expedite the process, because my clients were not working out for almost six weeks until we opened.

How is Burn Boot Camp-and franchising-different?

I felt so alone as a small-business owner. I always had my parents, but they didn't understand fitness. Now I have a franchise coach. I have people I can turn to at headquarters and ask questions. We have forums between all the franchisees. It is just so nice to have that support. And to offer women free childcare is huge—one thing I felt I was missing for my mothers.

What are your business goals as a franchisee?

My Burn Boot Camp is located in a 7,500-square-foot suite, but I needed only 6,000. I convinced the landlord to split that other 1,500 into another suite, and we put a separate juice bar in there. Right now I have three territories in Michigan for Burn Boot Camp, and we're hoping to launch our second location in Shelby Township next year. I want to continue growing my territories. I would even go out of state.

What advice do you have for other business owners considering franchising?

Why try to reinvent the wheel? If you find something that is almost exactly like your company, has the same philosophy, and is everything you are but is just ahead of you, why not just join it? I love the originality of creating your own startup, but it's not easy. I truly believe that if you follow your path, it'll take you where you need to go.





RV SHARING BECOMES BUSINESS FRANCHISE OPPORTUNITY

R.V. owners Joe and Gina Hill began ShareMyCoach.com in 2006 for one simple reason. After the novelty of their new R.V. wore off, they wanted to rent it out to other families to help offset their expenses.

After calling for help to the only local rental company close to them several times with no return call, they realized that the private RV rental business needed to be more professional. So, they went door to door talking to neighbors about



sharing their one coach. Very soon the demand was much greater than they could fulfill with just their personal R.V. and ShareMyCoach.com Privately Owned RV Rentals was born.

ShareMyCoach is exactly that... it's people sharing their personal coaches. The sharing economy has boomed in the past few years and ShareMyCoach Franchising seemed a perfect fit for fast expansion. "In a nutshell, we are a property manager for people's RV's." With over 10 million RV's in the US, most of these are just sitting in storage or a driveway somewhere. While most R.V. purchasers intend to use their R.V. often, the average usage is really only about 25 days out of the year. The rest of the time they are just deteriorating. "Yes, owners are able to rent their own coach out from a website but we have found the owners we work with do not want to deal with the small details and renters."

ABOUT SHAREMYCOACH

ShareMyCoach franchise owners perform the day-to-day duties of a traditional RV rental company. Where we set our program apart from the traditional rental companies is by utilizing the fast-growing sharing economy for inventory.

SHAREMYCOACH FAST FACTS

- \$34,400 Franchise Fee.6% Royalty
- No Vehicle Investment
- Proprietary Software
- Guaranteed Territory

A franchise owner has a different attitude and can do the business as a business when managing multiple vehicles. That's where we come in. Unlike other website RV rental solutions that just advertise for you, ShareMyCoach.com takes possession of the RV's, manages them, does the maintenance on them, stores them, and rents them out. The RV Owners earn 50% of the net revenue, which not only helps them with their monthly payments but also gives them extra money each time it's rented.

With such a great business model, it only made sense to offer the opportunity of buying a franchise to those who have a hunger for success. ShareMyCoach is a recognized top performer in the industry and is ready to help you succeed as well. There's no experience required and our support system is second to none.



For ShareMyCoach Information:

Contact Joe Hill

ShareMyCoachFranchise.com

JoeHill@ShareMyCoach.com

\((714) 747-6684

FRANCHISE SUCCESS

THE AMERICAN DREAM IS ALIVE IN VEGAS

A refugee comes to the U.S., builds a drive-in burger mini-empire.

BY LYDIA BELANGER



You never know whom you'll find working at Checkers. Take Nick Nasrollahi, a partowner of seven locations. He fled his home country of Iran in 1985, when he was

18—making a seven-day journey across the mountainous desert on foot, by camel, and eventually in the back of a sympathetic smuggler's pickup truck. He almost didn't make it. A group of soldiers detained him on day three and took his money. On day six, they left him in an underground bunker with nothing to eat but a rotten orange. The smuggler got him out, though, and by donning a woman's burqa that completely covered him, Nasrollahi snuck past Pakistani border guards. He sought asylum in Pakistan and soon made it to the U.S., where he built a career in the quick-service-restaurant industry. Nasrollahi spent 20 years at Jack in the Box, holding 11 different positions in Los Angeles and Las Vegas before looking into franchising himself in 2007.

When you got to the U.S., you tried both pro soccer and computer science. How did you wind up in quick-service food?

I was a competitive soccer player in Iran. I tried out for professional indoor soccer here, but the money wasn't great. I was working as an assistant at Jack in the Box and studying computer science. My manager said, "You have a lot of potential, and if you switch to business management, you're going to make a lot more." The industry was, for me, a pass-through. But plans don't always work out the way you thought they would. Sometimes they work out better.



Why Checkers and Rally's?

They were the best fit. They had a better development model, were less expensive, and had a smaller footprint. I was pleased with the management and executives of Checkers corporate. They've been very fair and transparent. Also, there were no Checkers locations in Las Vegas, so we didn't have any franchise restrictions as far as where we could build.

How did you familiarize Las Vegans with Checkers?

We advertised in local newspapers, did direct mailing, and got involved with scholarship programs with a nearby high school. It was about getting in front of and joining the community, and serving great food at the right price.

In 2007, you agreed to open 20 locations. Ten years later, you have only seven. What happened?

Unfortunately, 2008 happened. Small-business lending after Dodd-Frank was as real as a unicorn. We had to do self-funding for our first location and then pursue private equity to build the next six. Since 2009, when we opened our first unit, we've opened a location every year.

What's the growth plan now?

We're planning Rally's locations in Southern California, and more Checkers locations in Las Vegas, including some at fueling-station complexes and in Nevada casino markets. Hopefully a larger expansion in Nevada and Arizona will come after that. We're going to end up with way more than 20 locations.

How has your personal history influenced your business philosophy?

Accept that life brings many changes and many challenges. If you expect the unexpected, you get disappointed the least. But if you always think everything is going to be peachy keen, there is going to be disappointment. You can imagine, after everything I've gone through in my life, when somebody says, "Oh my God, I've run out of product, I'm so stressed," you know I'm laughing inside.

58 Fall 2017 STARTUPS Photograph John Clark

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elcome to the most comprehensive list of franchise and non-franchise opportunities we've ever assembled. As the more than 1,300 companies listed here show, there are plenty of business enterprises to suit almost anyone's passion. From children's entertainment and development to food or fitness or technology, opportunity awaits. Dive in and find yours.

The companies listed on these pages are seeking ambitious and hardworking people who

yearn to be their own boss. And many are willing to help; hundreds of them offer qualified candidates financing through in-house or third-party programs. With so many options to consider, there's bound to be a business that matches your interests and passions.

This list is not intended to endorse, advertise, or recommend a particular company. Be sure to do your own thorough research: Consult with a lawyer and an accountant, read the company's legal documents, and talk to franchisees, licensees, or dealers who are already in business with the company you are interested in.

All information listed on the following pages was provided by the companies and has not been verified for accuracy. We present this listing as a service to our readers. For more information on buying a franchise visit *Entrepreneur.com/franchise*. Go to *Entrepreneur.com/bizopp* to learn about non-franchise opportunities.

Automotive

APPEARANCE SERVICES

Alta Mere The Automotive Outfitters/SmartView Window Solutions

Auto, residential, and commercial window tinting, electronic auto accessories, auto imaging

BEGAN: 1986, Franchising: 1993 **UNITS:** US: 13, CAN: 0, INTL: 0, CO: 0 **COST:** \$152.4K-\$208.6K, Rty: 7%

**S25K net worth w/\$50K-\$60K liquid

BumperDoc Franchises

Auto body repair, detailing, window tinting, windshield repair and replacement

BEGAN: 2003, Franchising: 2008 **UNITS:** US: 13, CAN: 0, INTL: 0, CO: 1 **COST:** \$151.3K-\$290.1K, Rty: 7%

FINANCING: Yes **QUALIF:** \$250K net worth w/\$40K liquid

CAP Solutions

Auto detailing, reconditioning, and cleaning

BEGAN: 2008, Franchising: 2015 **UNITS:** US: 0, CAN: 0, INTL: 0, CO: 1 **COST:** \$57.7K-\$96.6K, Rty: 9.5%

FINANCING: NO

QUALIF: \$10K-\$150K net worth w/\$5K-\$50K liquid

Colors On Parade

Mobile auto paint and dent repair

BEGAN: 1989, Franchising: 1991 **UNITS:** US: 229, CAN: 0, INTL: 0, CO: 10 **COST:** \$33.8K-\$103K, Rty: 7-30%

FINANCING: Yes

qualif: \$10K-\$500K net worth w/\$10K-\$200K liquid

Dent Doctor

Paint-free dent repair, auto appearance services

BEGAN: 1986, Franchising: 1990 **UNITS:** US: 11, CAN: 1, INTL: 0, CO: 1 **COST:** \$62.3K-\$163.6K, Rty: 6%

FINANCING: Yes

qualif: \$75K net worth w/\$20K liquid

Drive N Style

Auto restoration and appearance services

BECAN: 1985, Franchising: 1993 **UNITS:** US: 61, CAN: 0, INTL: 0, CO: 0 **COST:** \$75.5K-\$85.4K, Rty: 7.5%

FINANCING: Yes

QUALIF: \$115K net worth w/\$20K liquid

Interior Magic • •

Auto appearance reconditioning

BEGAN: 2003, Franchising: 2004 **UNITS:** US: 50, CAN: 0, INTL: 0, CO: 0 **COST:** \$33.1K-\$100.1K, Rty: 6%

FINANCING: Yes
QUALIF: \$15K-\$45K liquid

Maaco Franchising

Auto painting and collision repair

BEGAN: 1972, Franchising: 1972 **UNITS:** US: 451, CAN: 19, INTL: 0, CO: 0

COST: \$375.1K-\$487.1K, Rty: 8%

\$300K net worth w/\$140K liquid

Tint World

Auto accessories, audio/video, security, window tinting, appearance services

BECAN: 1982, Franchising: 2007 **UNITS:** US: 54, CAN: 2, INTL: 1, CO: 0 **COST:** \$108.2K-\$199.6K, Rty: 6%

FINANCING: Yes

QUALIF: \$150K-\$200K net worth w/\$50K-\$60K liquid

Ziebart

Auto appearance and protection services

BEGAN: 1959, Franchising: 1963 **UNITS:** US: 75, CAN: 87,

INTL: 201, CO: 12 **cost** \$227K-\$450K. Rtv: 5%/8%

FINANCING: Yes
QUALIF: \$250K net worth

w/\$100K liquid



OIL-CHANGE SERVICES

Express Oil Change & Tire Engineers

Oil changes, tire services, tune-ups, repairs

BEGAN: 1979, Franchising: 1983 UNITS: US: 108, CAN: 0, INTL: 0, CO: 110 COST: \$1.7M-\$2.3M. Rtv: 5%

FINANCINO: Yes **QUALIF:** \$500K net worth w/\$350K liquid

Grease Monkey Franchising

Oil changes, preventive maintenance

BEGAN: 1978, Franchising: 1979 **UNITS:** US: 163, CAN: 0, INTL: 61, CO: 78 **cost:** \$164.2K-\$335.9K, Rty: 5%

FINANCING: Yes

QUALIF: \$250K net worth w/\$60K liquid

Jiffy Lube International

Oil changes, preventative maintenance

BEGAN: 1979, Franchising: 1979 UNITS: US: 1.918, CAN: 168. INTL: 3, CO: 0 COST: \$219K-\$400K. Rtv: 3% FINANCING: Yes **QUALIF:** \$450K net worth w/\$150K liquid

Valvoline Instant Oil Change

Oil changes

BEGAN: 1986, Franchising: 1988 UNITS: US: 729, CAN: 0. INTL: 0. CO: 347 COST: \$162.3K-\$2.3M. Rtv: 4-6%

FINANCINO: Yes QUALIF: \$600K-\$1M net worth w/\$300K-\$800K liquid

RENTALS/SALES

J.D. Byrider

Used-auto sales and financing

BEGAN: 1979, Franchising: 1989 UNITS: US: 137. CAN: 0. INTL: 0. CO: 27 **cost**: \$675.5K-\$3.5M, Rty: 2.5% FINANCING: Yes

QUALIF: \$1M-\$1.5M net worth w/\$1M-\$1.5M liquid

Nextcar

Auto rentals

BEDAN: 2003, Franchising: 2015 UNITS: US: 0. CAN: 0. INTL: 0. CO: 17 COST: \$188.3K-\$719.6K.

Rtv: \$33/car/mo. FINANCING: Yes

QUALIF: \$250K net worth w/\$50K liquid

Priceless Rent-A-Car

Auto rentals

BEGAN: 1997, Franchising: 1997 UNITS: US: 33, CAN: 0, INTL: 1, CO: 0 COST: \$188.3K-\$719.6K.

Rtv: \$34/car/mo. FINANCING: Yes

QUALIF: \$250K net worth w/\$50K liquid

Rent-A-Wreck

Used auto rentals and leasing

BEGAN: 1970, Franchising: 1977 UNITS: US: 87, CAN: 0, INTL: 44, CO: 1 COST: \$159.1K-\$459.6K,

Rtv: \$34/car/mo FINANCING: Yes

QUALIF: \$250K net worth w/\$50K liquid

TRANSMISSION REPAIR

AAMCO Transmissions and Total Car Care

Transmission repair and car care

BEGAN: 1963. Franchising: 1963 UNITS: US: 626, CAN: 9, INTL: 0, CO: 0 COST: \$223.6K-\$330.5K, Rtv: 7.5% FINANCING: Yes

OUALIF: \$250K net worth w/\$65K liquid

Cottman Transmission and Total Auto Care

Transmission repair

BEGAN: 1962, Franchising: 1964 UNITS: US: 52, CAN: 2, INTL: 0, CO: 0 COST: \$192.2K-\$230.5K, Rty: 7.5%

FINANCING: Yes **QUALIF:** \$100K net worth w/\$50K-\$75K liquid

Eagle Transmission

Transmission repair and replacement

BEGAN: 1983. Franchising: 1990 UNITS: US: 24, CAN: 0, INTL: 0, CO: 0 COST: \$221K-\$339.5K, Rty: 6% FINANCING: Yes

QUALIF: \$500K net worth w/\$150K liquid

Lifetime Transmissions

Transmission repair and services

BEGAN: 2004, Franchising: 2014 UNITS: US: 0, CAN: 0, INTL: 0, CO: 1 COST: \$111.8K-\$150.6K, Rtv: 6%

FINANCING: No **QUALIF:** \$100K net worth

Mr. Transmission/ **Milex Complete Auto Care**

Transmission repair/auto repair

BEGAN: 1956, Franchising: 1976 UNITS: US: 99. CAN: 0. INTL: 0. CO: 0 COST: \$204K-\$288.4K, Rty: 7%

FINANCING: Yes

QUALIF: \$250K-\$300K net worth w/\$60K liquid

WHEELS & TIRES

Big O Tires

Tires, tire services, auto products

BEGAN: 1962, Franchising: 1982 UNITS: US: 387, CAN: 0, INTL: 0, CO: 2 COST: \$259.2K-\$1.2M. Rtv: 2-5%

FINANCING: Yes **QUALIF:** \$300K net worth w/\$100K liquid

RimTyme

Rent-to-own custom wheels and tires

BEGAN: 2005, Franchising: 2007 UNITS: US: 39, CAN: 0, INTL: 0, CO: 0 COST: \$321.3K-\$684.4K, Rty: 4%

FINANCING: Yes **QUALIF:** \$500K net worth w/\$200K liquid

RNR Tire Express & Custom Wheels

Tire and wheel sales and rentals

BEGAN: 1999, Franchising: 2003 UNITS: US: 83, CAN: 0, INTL: 0, CO: 14 COST: \$324K-\$809.3K, Rty: 4%

FINANCING: Yes

QUALIF: \$1M-\$100M net worth w/\$500K-\$1M liquid

WINDSHIELD REPAIR

Novus Glass

Auto glass repair and replacement

BEGAN: 1972, Franchising: 1985 UNITS: US: 234, CAN: 20. INTL: 1699, CO: 41 cost: \$49.97K-\$268.9K, Rtv: 8%

FINANCING: Yes

QUALIF: \$50K net worth w/\$25K liquid

SuperGlass

Windshield Repair • • •

Windshield repair, glass scratch removal, headlight lens repair

BEGAN: 1992. Franchising: 1993 UNITS: US: 290, CAN: 5, INTL: 30, CO: 0

COST: \$9.9K-\$31K, Rty: 4% FINANCINO: Yes

QUALIF: \$15K net worth w/\$15K liquid

MISCELLANEOUS REPAIR & MAINTENANCE SERVICES

Advanced Maintenance

Commercial-fleet maintenance. repair, and management services

BECAN: 2000. Franchising: 2006 UNITS: US: 18, CAN: 0, INTL: 0, CO: 2 COST: \$117.7K-\$174.6K, Rtv: 6%

FINANCING: Yes **QUALIF:** \$150K net worth w/\$75K-\$200K liquid

Auto-Lab Complete Car Care Centers

Auto repair and maintenance

BECAN: 1987. Franchising: 1989 **UNITS:** US: 25, CAN: 0, INTL: 0, CO: 0 COST: \$130.8K-\$313.5K, Rty: 6%

FINANCING: Yes

QUALIF: \$300K-\$400K net worth w/\$250K liquid

Carstar Franchise Systems

Auto collision repair

BEGAN: 1989, Franchising: 1989 UNITS: US: 240, CAN: 250. INTL: 0, CO: 1

COST: \$293.7K-\$801.8K. Rtv: to \$3.5K/mo. FINANCING: No

Christian Brothers Automotive

Auto repair

BEGAN: 1982, Franchising: 1996 UNITS: US: 154, CAN: 0, INTL: 0, CO: 1 COST: \$408.1K-\$477.6K, Rty: Varies

FINANCING Yes

qualif: \$200K net worth w/\$75K liquid

Honest-1 Auto Care

Auto repair and maintenance

BEGAN: 2003, Franchising: 2003 UNITS: US: 56, CAN: 0, INTL: 0, CO: 0 **cost**: \$193.7K-\$507.2K, Rty: 6% FINANCING: Yes

QUALIF: \$500K net worth w/\$150K liquid

Meineke Car Care Centers

Auto repair and maintenance

BEGAN: 1972, Franchising: 1972 UNITS: US: 868, CAN: 43, INTL: 46, CO: 0 COST: \$123.1K-\$572.4K, Rty: 5%

FINANCING: Yes qualif: \$250K net worth w/\$110K liquid

Merlin 200,000 Mile Shops

Auto repair, maintenance, and tires

BEGAN: 1975, Franchising: 1975 UNITS: US: 38, CAN: 0, INTL: 0, CO: 0 cost: \$251.2K-\$408K, Rty: 6.9% FINANCING: Yes

QUALIF: \$250K net worth w/\$110K liquid

Midas International

Auto repair and maintenance

BEGAN: 1954, Franchising: 1956 UNITS: US: 1,194, CAN: 150, INTL: 877, CO: 13

COST: \$184.1K-\$433.1K, Rty: 3-5%

FINANCING: Yes

qualif: \$250K net worth w/\$75K liquid

Precision Tune Auto Care

Auto repair and maintenance, tires, engine diagnostics

BEGAN: 1975, Franchising: 1978 UNITS: US: 211, CAN: 0, INTL: 70, CO: 43 COST: \$127K-\$253.6K, Rty: 7%

FINANCING: Yes **QUALIF:** \$300K net worth w/\$100K liquid

Trundle • • Wheel repair

BEGAN: 2001, Franchising: 2015 **UNITS:** US: 0, CAN: 0, INTL: 0, CO: 2 COST: \$19.7K-\$39.3K.

Rty: \$300-\$1.5K/mo. FINANCING: No.

FRANCHISE

MISCELLANEOUS AUTO BUSINESSES

Fleet Clean USA •

Mobile commercial-fleet washing

BEGAN: 2009, Franchising: 2013 UNITS: US: 24. CAN: 0. INTL: 0. CO: 0 COST: \$100.9K-\$346.4K, Rty: 8.5%

FINANCINO: Yes QUALIF: \$150K net worth w/\$100K liquid

Headlights 20/20 USA • •

Headlight restoration

BEGAN: 2007. Franchising: 2013 **UNITS:** US: 2, CAN: 0, INTL: 1, CO: 1 COST: \$22.4K-\$91.9K. Rtv: \$300/mo.

FINANCING: Yes

QUALIF: \$25K-\$100K net worth w/\$25K-\$100K liquid

Line-X

Spray-on truck-bed liners, truck accessories, protective coatings

BEGAN: 1993. Franchising: 1999 UNITS: US: 409, CAN: 68, INTL: 75, CO: 2

COST: \$118K-\$279.5K, Rty: 0

FINANCING: Yes

QUALIF: \$115K-\$250K net worth w/\$30K-\$60K liquid

Mighty Auto Parts

Wholesale distribution of auto parts

BEGAN: 1963. Franchising: 1970 UNITS: US: 103, CAN: 3, INTL: 1, CO: 4 COST: \$134.1K-\$302.4K, Rty: 5%

FINANCINO: No **QUALIF:** \$500K net worth w/\$100K liquid

Business Services

ADVERTISING MARKETING SERVICES

America's Coupon Mailer

Direct-mail advertising

BEGAN: 2010, Franchising: 2016 UNITS: US: 0, CAN: 0, INTL: 0, CO: 2 COST: \$67.2K-\$107.2K, Rty: 5%

FINANCING: Yes QUALIF: \$40K-\$50K liquid

BirthdavPak •

Direct-mail advertising

BEGAN: 2009, Franchising: 2014 UNITS: US: 18, CAN: 0, INTL: 0, CO: 0 COST: \$34.9K-\$135.8K, Rtv: 0

FINANCING: Yes QUALIF: \$250K net worth w/\$100K liquid

City Publications

Publications for affluent homeowners

BEGAN: 2002, Franchising: 2004 UNITS: US: 87, CAN: 2, INTL: 0, CO: 0 COST: \$43.7K-\$267.9K, Rty: 6%

FINANCING: Vos

QUALIF: \$250K net worth w/\$250K liquid

Coffee News • •

Weekly newspapers distributed at restaurants

BEGAN: 1988, Franchising: 1994 UNITS: US: 507, CAN: 211,

INTL: 116, CO: 5

cost: \$9.8K-\$10.8K, Rty: \$25-\$80/wk.

FINANCING- Yes

Homes & Land • •

Real estate marketing magazines

BEGAN: 1973, Franchising: 1984 UNITS: US: 169, CAN: 25, INTL: 0, CO: 15

COST: \$47.5K-\$116K, Rty: 10.5%

FINANCING: Yes

qualif: \$150K net worth w/\$50K liquid

Coupons, marketing services

BEGAN: 2014, Franchising: 2015 UNITS: US: 39, CAN: 0, INTL: 0, CO: 1 COST: \$26.5K-\$38K, Rty: 9% FINANCING: Yes **QUALIF:** \$12K liquid

Locals Love Us

Local online advertising

BEGAN: 2005, Franchising: 2014 UNITS: US: 9, CAN: 0, INTL: 0, CO: 0 COST: \$51.4K-\$81.1K, Rty: 9% FINANCING: Yes

QUALIF: \$75K-\$100K net worth w/\$30K-\$50K liquid

Money Mailer Franchise

Direct-mail advertising

BEGAN: 1979, Franchising: 1980 UNITS: US: 183, CAN: 0, INTL: 0, CO: 48 **cost:** \$87K-\$106.6K, Rty: Varies FINANCING: Yes **QUALIF:** \$200K net worth

Natural Awakenings

Lifestyle magazines

w/\$100K liquid

BEGAN: 1993, Franchising: 1999 UNITS: US: 90, CAN: 0, INTL: 0, CO: 1 COST: \$61.8K-\$75.3K, Rty: 7% FINANCING: Yes

Our Town America

Direct-mail advertising to new movers

BEGAN: 1972, Franchising: 2004 UNITS: US: 58, CAN: 0, INTL: 0, CO: 0 COST: \$74.8K-\$105.5K, Rty: 5%

FINANCING: No.

QUALIF: \$180K net worth w/\$75K liquid

Premier Weddings • •

Wedding magazines

BEGAN: 2016, Franchising: 2017 UNITS: US: 0, CAN: 0, INTL: 0, CO: 5 cost: \$2.9K-\$20.9K, Rty: \$350/mo.

FINANCING: No

RSVP Publications • •

Direct-mail advertising

BECAN: 1985, Franchising: 1998 UNITS: US: 89, CAN: 0, INTL: 0, CO: 0 COST: \$44.4K-\$176K, Rty: 7% FINANCING: Yes

qualif: \$30K-\$90K net worth w/\$30K-\$90K liquid

The Scout Guide

City guides

BEGAN: 2011, Franchising: 2013 UNITS: US: 60, CAN: 0, INTL: 0, CO: 3 **cost:** \$52K-\$62K, Rty: 10% FINANCING: No

Tapinto.net

Local online news sites

BEGAN: 2008, Franchising: 2013 UNITS: US: 57, CAN: 0, INTL: 0, CO: 2 COST: \$7.3K-\$13.5K, Rty: 10% FINANCING: No

Town Money Saver • •

Direct-mail advertising

BEGAN: 1992, Franchising: 2005 **UNITS:** US: 50, CAN: 0, INTL: 0, CO: 0

COST: \$5.7K-\$17K FINANCING: No.

Valpak Direct

Marketing Systems Direct-mail and digital advertising

BEGAN: 1968, Franchising: 1988 UNITS: US: 123, CAN: 6, INTL: 0, CO: 17 COST: \$80.6K-\$200.8K

FINANCING: Yes

QUALIF: \$150K net worth w/\$75K liquid

The Waiting Game • •

Free monthly waiting-room publication

BEGAN: 2009, Franchising: 2011 **UNITS:** US: 21, CAN: 3, INTL: 0, CO: 4 cost: \$9.2K-\$11.1K, Rty: \$150-\$250/mo.

FINANCING: Yes **QUALIF:** \$6K-\$9K net worth w/\$6K-\$9K liquid

Welcomemat Services

Direct-mail advertising to new movers

BEGAN: 2003, Franchising: 2010 UNITS: US: 54, CAN: 0, INTL: 0, CO: 9 **cost:** \$58.8K-\$87.2K, Rty: 6% FINANCING: Yes

QUALIF: \$115K net worth w/\$3.5K-\$44.8K liquid

BUSINESS BROKERAGES

First Choice Business Brokers • •

Business brokerages

BEGAN: 1994, Franchising: 2005 **UNITS:** US: 17. CAN: 0. INTL: 1. CO: 1 **COST:** \$55.2K-\$132.7K, Rty: 7-10%

FINANCING: Yes

Murphy Business & Financial

Business brokerage, business valuations, franchise sales, commercial real estate

BEGAN: 1994, Franchising: 2006 UNITS: US: 135, CAN: 11, INTL: 0, CO: 1 COST: \$57.5K-\$116.7K, Rty: 10%

FINANCING: Yes

QUALIF: \$100K net worth w/\$50K liquid

Sunbelt Business Brokers

Business brokerage

BEGAN: 1979, Franchising: 1993 UNITS: US: 121, CAN: 30, INTL: 36, CO: 1 COST: \$52.5K-\$110.8K, Rty: \$600/mo.

FINANCING: No.

QUALIF: \$150K net worth w/\$50K liquid

Transworld

Business Advisors • • Business brokerages, franchise consulting

BEGAN: 2007, Franchising: 2007 UNITS: US: 171, CAN: 2, INTL: 21, CO: 0 COST: \$64.6K-\$86.9K, Rty: 8%

FINANCING: Yes **QUALIF:** \$44.5K net worth w/\$44.5K liquid

We Sell Restaurants

Restaurant brokerages

BEGAN: 2004, Franchising: 2011 UNITS: US: 7. CAN: 0. INTL: 0. CO: 2 cost: \$59.9K-\$95.7K, Rty: 15%

FINANCING: No **QUALIF:** \$50K liquid

BUSINESS COACHING/ CONSULTING

ActionCoach • •

Business coaching

BEGAN: 1993, Franchising: 1997 UNITS: US: 146, CAN: 21, INTL: 605, CO: 2 COST: \$47.96K-\$466.8K.

Rtv: \$1,95K-\$2,6K/mo. FINANCING: No

QUALIF: \$100K net worth w/\$55K-\$75K liquid

The Alternative Board (TAB)

Peer advisory boards, business coaching

BECAN: 1990, Franchising: 1996 UNITS: US: 115, CAN: 18,

INTL: 69, CO: 15

COST: \$45.4K-\$94.5K, Rty: 10-50% FINANCING: Yes

qualif: \$300K net worth w/\$70K liquid

CEO Focus Peer consulting groups for small-business owners

BEGAN: 2001. Franchising: 2007 UNITS: US: 30, CAN: 0, INTL: 0, CO: 1 **COST:** \$41.5K-\$63K, Rty: 4-6%

FINANCING: Yes

qualif: \$100K net worth w/\$35K liquid

Franchise Creator • •

Franchise consulting

BEGAN: 2011, Franchising: 2013 UNITS: US: 2, CAN: 0, INTL: 0, CO: 1 COST: \$23.3K-\$25.6K

FINANCING: Yes

QUALIF: \$20K net worth w/\$20K liquid

FranNet • • Franchise consulting

BEGAN: 1987, Franchising: 2006 UNITS: US: 55, CAN: 6, INTL: 5, CO: 0 **COST:** \$44.3K-\$81.4K, Rty: 10-30%

FINANCING: Yes **QUALIF:** \$30.5K-\$47.6K liquid

The Growth Coach

Business and sales coaching for SMBs

BEGAN: 2002. Franchising: 2003 UNITS: US: 76, CAN: 1, INTL: 14, CO: 0 COST: \$55.1K-\$85K, Rty: 10%

FINANCING: Yes QUALIF: \$40K liquid

Real Leadership Coaching

Business coaching

BEGAN: 2007. Franchising: 2015 **UNITS:** US: 1, CAN: 0, INTL: 0, CO: 2 COST: \$74.6K-\$122K, Rty: 5%+

FINANCING: No

OUALIF: \$150K-\$10M net worth w/\$75K-\$250K liquid

Renaissance

Executive Forums

Executive peer groups, business consulting and coaching

BEGAN: 1994, Franchising: 1994 UNITS: US: 26, CAN: 1, INTL: 0, CO: 0 **COST:** \$64.1K-\$126.6K, Rty: 20%

FINANCING: No. **QUALIF:** \$250K net worth w/\$100K liquid

PRINTING/ **MARKETING SERVICES**

Allegra Marketing-Print-Mail

Printing, marketing, mail, signs, promotional products

BEGAN: 1976. Franchising: 1977 UNITS: US: 241, CAN: 22, INTL: 0, CO: 4 COST: \$202.3K-\$558K, Rty: 1.5-6%

FINANCING: No **OUALIF:** \$400K net worth

w/\$200K liquid

AlphaGraphics

w/\$150K liquid

Digital publishing, internet services, printing, marketing, and communications

BEGAN: 1970. Franchising: 1980 UNITS: US: 256, CAN: 0, INTL: 25, CO: 0 COST: \$260.8K-\$394.4K, Rty: 7-3%

FINANCING: Yes **QUALIF:** \$400K net worth Better Deal Printing • • •

Printing, promotional products, apparel

BEGAN: 2001, Franchising: 2015 **UNITS:** US: 3, CAN: 0, INTL: 0, CO: 1 COST: \$5K-\$79.8K, Rty: 7-6%

FINANCING- Yes

QUALIF: \$10K net worth w/\$5K liquid

Minuteman Press International

Printing, graphics, and marketing services

BEGAN: 1973, Franchising: 1975 UNITS: US: 708, CAN: 77,

INTL: 2, CO: 0

COST: \$64.2K-\$164.5K, Rty: 6% FINANCING: Yes

QUALIF: \$50K liquid

PIP Marketing, Signs, Print

Printing, signs, marketing services

BEGAN: 1965, Franchising: 1968 UNITS: US: 66, CAN: 0, INTL: 2, CO: 0 COST: \$227.98K-\$277.98K,

Rty: 0.25-6.5% FINANCING: Yes QUALIF: \$300K net worth w/\$125K-\$150K liquid

Proforma • •

Printing and promotional products

BEGAN: 1978, Franchising: 1985 UNITS: US: 627, CAN: 45, INTL: 3, CO: 0 COST: \$4.7K-\$39.7K, Rty: 5-8%

FINANCING: Yes

qualif: \$100K net worth w/\$50K liquid

Sir Speedy Print Signs Marketing

Printing, signs, marketing services

BEGAN: 1968, Franchising: 1968 UNITS: US: 160, CAN: 2, INTL: 77, CO: 0 cost: \$227.98K-\$277.98K, Rty: 4-6%

FINANCING: Yes **QUALIF:** \$450K net worth w/\$125K-\$150K liquid

PROPERTY MANAGEMENT

All County Property Management Franchise

Property management

BEGAN: 2008, Franchising: 2008 UNITS: US: 42, CAN: 0, INTL: 0, CO: 1 **cost:** \$59.7K-\$89.4K, Rty: 7%

FINANCING: No

Eye On Your Home • • Second-home property management

BEGAN: 2010, Franchising: 2015 UNITS: US: 0, CAN: 0, INTL: 0, CO: 1 COST: \$27.6K-\$37.6K, Rty: \$350/mo.

FINANCING: Yes

QUALIF: \$50K net worth w/\$25K liquid

Keyrenter Property Management

Residential property management

BEGAN: 2007, Franchising: 2014 UNITS: US: 19. CAN: 0. INTL: 0. CO: 3 COST: \$50.4K-\$92.9K. Rtv: 7%

FINANCING: Yes

QUALIF: \$100K net worth w/\$50K liquid

Nexus Property Management

Property management

BEGAN: 2012, Franchising: 2017 **UNITS:** US: 0, CAN: 0, INTL: 0, CO: 1 COST: \$50.4K-\$106.3K, Rty: 6%

FINANCING: No

qualif: \$100K net worth w/\$50K liquid

Property Management Inc. • • •

Commercial, residential, and association property management

BEGAN: 2008, Franchising: 2008 UNITS: US: 200, CAN: 0, INTL: 3, CO: 1 COST: \$19.9K-\$86.8K, Rty: 6%

FINANCING: Yes QUALIF: \$50K-\$500K net worth w/\$45K-\$55K liquid

Real Property Management

Property management

BEGAN: 1986, Franchising: 2005 UNITS: US: 268, CAN: 10, INTL: 0, CO: 3 COST: \$86.8K-\$113.8K, Rty: 7%+

FINANCING: Yes

qualif: \$150K net worth w/\$90K liquid

SHIPPING SERVICES

InXpress • Shipping services

BECAN: 1999, Franchising: 2000 UNITS: US: 80, CAN: 12. INTL: 250, CO: 0

COST: \$79.3K-\$169.2K. Rtv: 30%

FINANCING: Yes

QUALIF: \$75K net worth w/\$75K liquid

Unishippers Global Logistics • •

Shipping services

BEGAN: 1987, Franchising: 1987 UNITS: US: 206, CAN: 0. INTL: 0. CO: 109

COST: \$45K-\$421.4K, Rty: 15%/18.5%

FINANCING: Yes

QUALIF: \$300K net worth w/\$75K liquid

SIGNS

Advanced Multi Sign

Sign sales, installation, and repairs

BEGAN: 1998. Franchising: 1998 **UNITS:** US: 0, CAN: 0, INTL: 0, CO: 1 COST: \$76.8K-\$99.1K, Rty: 4%

FINANCING: Yes **QUALIF:** \$29.9K net worth w/\$29,9K liquid

FastSigns International

Signs, graphics

BEGAN: 1985, Franchising: 1986 **UNITS:** US: 552, CAN: 27,

INTL: 39, CO: 0

cost: \$182.3K-\$267.5K, Rty: 6%

FINANCING: Yes

qualif: \$250K net worth w/\$80K liquid

Image360

Signs, graphics, displays, digital imaging

BEGAN: 1986, Franchising: 1987 UNITS: US: 303, CAN: 4, INTL: 5, CO: 4 COST: \$179.1K-\$360.9K, Rty: 6%

FINANCING: Yes

qualif: \$250K net worth w/\$75K liquid

Signarama

Signs

BEGAN: 1986, Franchising: 1987 UNITS: US: 413, CAN: 44, INTL: 284, CO: 0

cost: \$94.3K-\$272.3K, Rty: to 6%

FINANCING: Yes qualif: \$49.5K net worth w/\$49.5K liquid

SpeedPro Imaging

Graphics and large-format imaging

BEGAN: 2004, Franchising: 2005 UNITS: US: 127, CAN: 48, INTL: 0, CO: 0 COST: \$315.2K-\$377.7K, Rty: 4-6%

FINANCING: Yes qualif: \$350K net worth w/\$150K liquid

STAFFING/RECRUITING

All About People Staffing

Temporary and direct-hire staffing BEGAN: 2002. Franchising: 2014 **UNITS:** US: 17. CAN: 0. INTL: 0. CO: 1

COST: \$269.5K-\$295.1K, Rtv: 6.25% FINANCING: Yes **QUALIF:** \$500K net worth w/\$300K liquid

AtWork Group

Temporary, temp-to-hire, and direct-hire staffing

BEGAN: 1990, Franchising: 1992 **UNITS:** US: 62, CAN: 0, INTL: 0, CO: 28 **COST**: \$99.5K-\$174.5K. Rtv: 2.6-6.5%

FINANCING: Yes **QUALIF:** \$250K net worth w/\$100K liquid

Express Employment Professionals

Staffing, HR solutions BEGAN: 1983, Franchising: 1985 UNITS: US: 721, CAN: 38, INTL: 13, CO: 0

COST: \$130K-\$206K, Rty: 7.5% FINANCING: Yes

QUALIF: \$250K net worth w/\$50K liquid

Fortune Personnel Consultants (FPC)

Executive recruiting

BEGAN: 1959, Franchising: 1973 UNITS: US: 64, CAN: 1, INTL: 0, CO: 1 **COST:** \$91.2K-\$135K, Rty: 7-8%

FINANCING: Yes **QUALIF:** \$150K net worth w/\$75K-\$100K liquid

FRANCHISE

Global Recruiters Network

Executive search services

BEGAN: 2003, Franchising: 2003 UNITS: US: 173, CAN: 2, INTL: 0, CO: 0 COST: \$94.4K-\$135.8K, Rty: 8.5%

FINANCING: Yes **QUALIF:** \$400K net worth w/\$200K liquid

Jomsom Staffing Services

Temporary and permanent staffing, employment services

BEGAN: 2008, Franchising: 2012 UNITS: US: 4, CAN: 0, INTL: 0, CO: 1 COST: \$84.1K-\$133.3K, Rty: 5-10%

FINANCING: Yes

QUALIF: \$100K net worth w/\$50K liquid

Labor Finders

Industrial staffing

BEGAN: 1975, Franchising: 1975 UNITS: US: 169, CAN: 0, INTL: 0, CO: 24 COST: \$122.99K-\$210.9K, Rty: 3.5%

FINANCING: Yes

QUALIF: \$150K net worth w/\$35K liquid

Link Staffing Services

Staffing, HR solutions

BEGAN: 1980, Franchising: 1994 UNITS: US: 33, CAN: 0, INTL: 0, CO: 7 **COST:** \$99.5K-\$174K, Rty: Varies

FINANCING: Yes

QUALIF: \$200K-\$250K net worth w/\$80K-\$160K liquid

MRINetwork

Executive and professional staffing

BEGAN: 1957, Franchising: 1965 UNITS: US: 488, CAN: 0, INTL: 67, CO: 0 COST: \$66.6K-\$99.8K, Rty: 3-9%

FINANCING: Yes **QUALIF:** \$300K net worth w/\$100K liquid

Patrice & Associates

Hospitality recruiting

BEGAN: 1989, Franchising: 2008 UNITS: US: 55, CAN: 0, INTL: 0, CO: 1 **COST:** \$84.95K-\$93.9K, Rty: 10%

FINANCING: Yes **QUALIF:** \$100K net worth

PrideStaff

Staffing

BEGAN: 1978, Franchising: 1995 UNITS: US: 72, CAN: 0, INTL: 0, CO: 3 **COST:** \$112.6K-\$237.5K, Rty: Varies

FINANCING: Yes

QUALIF: \$300K-\$450K net worth w/\$60K-\$125K liquid

Redwood Healthcare Staffing

Healthcare staffing

BEGAN: 2010, Franchising: 2010 UNITS: US: 2, CAN: 0, INTL: 0, CO: 1 COST: \$136.7K-\$179.5K, Rty: 5%

FINANCING: NO QUALIF: \$300K net worth w/\$300K liquid

Remedy Intelligent Staffing

Staffing

BEGAN: 1965, Franchising: 1987 UNITS: US: 133, CAN: 0, INTL: 0, CO: 0 cost: \$151.8K-\$258.3K, Rty: Varies

FINANCING: No

QUALIF: \$30.4K-\$51.7K liquid

Sanford Rose

Associates International

Executive search and recruiting

BEGAN: 1959, Franchising: 1970 UNITS: US: 70, CAN: 0, INTL: 2, CO: 0 **cost:** \$108.3K-\$143.6K, Rty: 6-7% FINANCING: Yes

Spherion Staffing

Staffing, recruiting

w/\$100K liquid

BEGAN: 1946. Franchising: 1956 UNITS: US: 183, CAN: 0, INTL: 0, CO: 0 COST: \$100.4K-\$167.8K FINANCING: Yes QUALIF: \$150K net worth

TRAINING PROGRAMS

Berlitz Language Centers

Language, intercultural. and business training

BEGAN: 1878. Franchising: 1889 **UNITS:** US: 2. CAN: 5. INTL: 113, CO: 304

COST: \$164K-\$307K, Rtv: 7.5%

FINANCING: No

QUALIF: \$100K-\$1M net worth w/\$50K-\$400K liquid

Crestcom International

Leadership development and sales training

BEGAN: 1987, Franchising: 1991 UNITS: US: 45, CAN: 11, INTL: 143, CO: 1 COST: \$85.3K-\$101.7K. Rtv: 1.5%

FINANCING: Yes

QUALIF: \$250K-\$2.5M net worth w/\$75K liquid

Dale Carnegie Training

Workplace training and development

BEGAN: 1912, Franchising: 2000 UNITS: US: 95, CAN: 8, INTL: 127, CO: 2 cost: \$19.7K-\$174.5K, Rty: 12%

FINANCING: Yes

QUALIF: \$250K net worth w/\$50K-\$200K liquid

Leadership Management • •

Leadership and organization training and development

BEGAN: 1965, Franchising: 1965 UNITS: US: 117, CAN: 20, INTL: 326, CO: 0 COST: \$20K-\$27.5K, Rty: 6%

FINANCING: Yes

Sandler Training

Sales and sales-management training

BEGAN: 1967, Franchising: 1983 UNITS: US: 170, CAN: 20,

INTL: 73, CO: 0

cost: \$91.5K-\$108.5K, Rty: to \$1.2K/mo. FINANCING: No

QUALIF: \$200K-\$400K net worth w/\$88.2K-\$105.8K liquid

MISCELLANEOUS BUSINESS SERVICES

AmSpirit Business Connections • •

Professional networking referral groups

BEGAN: 2004. Franchising: 2006 UNITS: US: 15, CAN: 0, INTL: 0, CO: 2 cost: \$33.2K-\$46.1K, Rtv: 7% FINANCING: No

Barmetrix USA •

Food and liquor

inventory-control services

BECAN: 1999. Franchising: 2007 UNITS: US: 9, CAN: 4, INTL: 0, CO: 0 cost: \$66.6K-\$99.9K, Rtv: \$28/audit

FINANCING: No

qualif: \$150K net worth w/\$50K liquid

Cartridge World

Printers, cartridges, and printer services

BEGAN: 1997, Franchising: 1997 UNITS: US: 380, CAN: 2, INTL: 573, CO: 0 COST: \$70.3K-\$153.8K, Rtv: 6%

FINANCINO: Yes

QUALIF: \$75K-\$150K net worth w/\$40K-\$50K liquid

Office Evolution

Virtual office services, coworking spaces, executive-suite and conference-room rentals

BEGAN: 2003, Franchising: 2012 UNITS: US: 18, CAN: 0, INTL: 0, CO: 7 COST: \$150.5K-\$530K. Rtv: 7.5%

FINANCING: Yes **QUALIF:** \$300K net worth w/\$150K liquid

Relocation Strategies

Corporate transition consulting, project management

BEGAN: 1993, Franchising: 2001 UNITS: US: 16, CAN: 0, INTL: 0, CO: 1 COST: \$62.5K-\$88.2K, Rty: 3-6%

FINANCING: Yes

QUALIF: \$100K net worth w/\$30K liquid

Schoolev Mitchell Telecom and merchant

services consulting

BEGAN: 1983, Franchising: 1997 UNITS: US: 105, CAN: 20, INTL: 0, CO: 1 COST: \$54K-\$64.3K, Rty: 8%

FINANCING: Yes

QUALIF: \$125K net worth w/\$75K liquid

Sculpture Hospitality .

Bar and restaurant management solutions

BEGAN: 1987, Franchising: 1990 UNITS: US: 291, CAN: 27, INTL: 51, CO: 5 COST: \$43.4K-\$57.1K, Rty: \$15/audit

FINANCING: Yes

qualif: \$50K net worth w/\$30K liquid

Sondermind

Office space, marketing support, and business management services for mental health professionals

BEGAN: 2013, Franchising: 2013 UNITS: US: 4, CAN: 0, INTL: 0, CO: 4 COST: \$56.8K-\$195.5K, Rty: 6%/8%

FINANCING: No **QUALIF:** \$150K net worth w/\$100K liquid

TEAM Franchise • •

Professional networking referral groups

BEGAN: 2002, Franchising: 2011 UNITS: US: 7, CAN: 0, INTL: 0, CO: 2 COST: \$13.9K-\$46K, Rty: 10% FINANCING: Yes

qualif: \$50K net worth w/\$10K liquid

Total Reporting • •

Employment screening

BEGAN: 2004. Franchising: 2015 UNITS: US: 4, CAN: 0, INTL: 0, CO: 1 COST: \$35.8K-\$47.8K, Rtv: 10%

FINANCING: No

QUALIF: \$35K-\$50K liquid

Universal Business Consultants • •

Professional networking referral groups

BEGAN: 1989, Franchising: 2016 **UNITS:** US: 0, CAN: 0, INTL: 0, CO: 1 cost: \$38K-\$47K, Rty: 10% FINANCING: No.

qualif: \$40K-\$50K liquid

Venture X

Coworking spaces

BEGAN: 2012, Franchising: 2016 **UNITS:** US: 0, CAN: 0, INTL: 0, CO: 1 **COST:** \$683.6K-\$1.3M, Rty: 6% FINANCING: Yes

QUALIF: \$700K net worth w/\$400K liquid

Vesco •

Sign and lighting service and maintenance

BEGAN: 1920, Franchising: 2011 **UNITS:** US: 52, CAN: 5, INTL: 0, CO: 49

COST: \$65K-\$352.2K, Rty: 6% FINANCING: Yes

QUALIF: \$250K net worth

w/\$150K liquid

Children's Businesses

CHILDCARE

Adventure Kids Playcare

Childcare/entertainment centers

BEGAN: 2004, Franchising: 2006 **UNITS:** US: 9, CAN: 0, INTL: 0, CO: 4 **COST:** \$344.3K-\$589K, Rty: 5%

FINANCING: Yes QUALIF: \$350K net worth w/\$100K liquid

Building Kidz School

Preschool/educational childcare

BEGAN: 2002, Franchising: 2015 **UNITS:** US: 0, CAN: 0, INTL: 0, CO: 10 **COST:** \$158.1K-\$431.5K, Rtv: 7%

FINANCING: No QUALIF: \$300K net worth w/\$100K liquid

Children's Lighthouse

Childcare

BEGAN: 1996, Franchising: 1999 **UNITS:** US: 44, CAN: 0, INTL: 0, CO: 0 **COST:** \$635.5K-\$4.5M, Rty: 7%

FINANCING: Yes QUALIF: \$600K-\$950K net worth

w/\$300K-\$500K liquid

College Nannies, Sitters and Tutors

Nanny-placement, babysitting, tutoring

BECAN: 2001, Franchising: 2005 **UNITS:** US: 142, CAN: 0, INTL: 0, CO: 0 **COST:** \$151.5K-\$228K, Rty: 5%

FINANCING: Yes
QUALIF: \$500K net worth
w/\$60K liquid

Creative World School Franchising

Childcare centers

BEGAN: 1970, Franchising: 2000 **UNITS:** US: 15, CAN: 0, INTL: 0, CO: 7 **COST:** \$1.6M-\$3.99M, Rty: 5-7%

FINANCING: Yes
QUALIF: \$600K net worth
w/\$500K-\$600K liquid

Discovery Point Franchising

Childcare

BECAN: 1988, Franchising: 1990 **UNITS:** US: 47, CAN: 0, INTL: 0, CO: 3 **COST:** \$373.7K-\$3.4M, Rty: \$5.4K/mo.

GUALUF: \$1.5M net worth w/\$500K liquid

Genius Kids • • Preschool, daycare, public-speaking

Preschool, daycare, public-speaking enrichment programs

BEGAN: 2001, Franchising: 2011 **UNITS:** US: 28, CAN: 0, INTL: 0, CO: 6 **COST:** \$224.9K-\$574.5K, Rtv: 6%

FINANCING: Yes QUALIF: \$250K net worth w/\$250K liquid

Goddard Systems

Preschool/educational childcare

BEGAN: 1986, Franchising: 1988 UNITS: US: 464, CAN: 0, INTL: 0, CO: 0 COST: \$611.9K-\$734.1K, Rty: 7%

QUALIF: \$750K-\$2M net worth w/\$150K liquid

Kiddie Academy

Educational childcare

BEGAN: 1981, Franchising: 1992 **UNITS:** US: 187, CAN: 0, INTL: 0, CO: 1 **COST:** \$459.3K-\$4.3M, Rty: 7% **FINANCING:** Yes

QUALIF: \$550K-\$1M net worth w/\$200K-\$550K liquid

KidsPark

Hourly childcare

BEGAN: 1988, Franchising: 2003 **UNITS:** US: 15, CAN: 0, INTL: 0, CO: 2 **COST:** \$185K-\$340K, Rty: 5% **FINANCING:** Yes

qualif: \$500K net worth w/\$45K-\$65K liquid

KLA Schools

w/\$200K liquid

Preschool/childcare

BEGAN: 2007, Franchising: 2009 **UNITS:** US: 10, CAN: 0, INTL: 0, CO: 4 **COST:** \$511.5K-\$2.1M, Rty: 6% **FINANCING:** Yes **QUALIF:** \$200K net worth

The Learning Experience Academy of Early Education

Preschool/educational childcare

BEGAN: 1979, Franchising: 2003 **UNITS:** US: 143, CAN: 0, INTL: 0, CO: 32 **COST:** \$493.5K-\$3.6M, Rty: 7%

FINANCING: Yes QUALIF: \$500K net worth w/\$150K liquid

Lightbridge Academy

Childcare/early learning

BEGAN: 1997, Franchising: 2011 **UNITS:** US: 15, CAN: 0, INTL: 0, CO: 13 **COST:** \$525.7K-\$728.6K, Rty: 7%

FINANCING: Yes

qualif: \$1M net worth w/\$200K liquid

London Day School Franchising

Early childhood education

BEGAN: 2008, Franchising: 2015 UNITS: US: 0, CAN: 0, INTL: 0, CO: 1 COST: \$253.9K-\$363.98K, Rty: 7.5% FINANCING: No

Montessori Kids Universe

Educational childcare

BEGAN: 1988, Franchising: 2013 **UNITS:** US: 5, CAN: 0, INTL: 0, CO: 0 **COST:** \$425K-\$800K, Rty: 6%

FINANCING: Yes **QUALIF:** \$250K net worth w/\$125K-\$150K liquid

Pinnacle Montessori

Educational childcare

BECAN: 2009, Franchising: 2015 UNITS: US: 3, CAN: 0, INTL: 0, CO: 0 COST: \$3.2M-\$5.3M, Rty: 6%

Primrose School Franchising

Educational childcare

BEGAN: 1982, Franchising: 1988 **UNITS:** US: 353, CAN: 0, INTL: 0, CO: 0 **COST:** \$716.7K-\$5.8M, Rty: 7%

FINANCING: Yes

QUALIF: \$480.6K-\$699.5K liquid

Rainbow Station

Preschool, after-school recreation, day camp, care for mildly ill children

BEGAN: 1988, Franchising: 1999 **UNITS**: US: 10, CAN: 0, INTL: 8, CO: 1 **COST**: \$3.8M-\$6.5M, Rty: 6% **FINANCING**: Yes **QUALIF**: \$2M-\$2.5M net worth

QUALIF: \$2M-\$2.5M net worth w/\$1M-\$1.5M liquid

SeekingSitters Franchise System

Babysitting-referral services

BEGAN: 2004, Franchising: 2006 **UNITS:** US: 34, CAN: 0, INTL: 0, CO: 70 **COST:** \$59.2K-\$91K, Rty: 5% **FINANCING:** Yes

Sitting Made Simple • • Babysitting-referral service

BEGAN: 2008, Franchising: 2015

UNITS: US: 5, CAN: 0, INTL: 0, CO: 0 COST: \$48.5K-\$63.1K, Rty: 6% FINANCING: NO OUALIF: \$50K net worth

CHILDREN'S ENRICHMENT PROGRAMS

Abrakadoodle • •

Art-education programs

BEGAN: 2002, Franchising: 2004 **UNITS:** US: 42, CAN: 0, INTL: 178, CO: 2 **COST:** \$37.8K-\$80.5K, Rtv: 8%

FINANCING: No

QUALIF: \$100K net worth w/\$50K liquid

Bach to Rock

Music schools

BEGAN: 2007, Franchising: 2011 **UNITS:** US: 16, CAN: 0, INTL: 0, CO: 6 **COST:** \$340.5K-\$507K, Rty: 7% **FINANCING:** Yes

• \$500K net worth w/\$100K liquid

Bricks Bots & Beakers • •

Science, technology, engineering, and math camps, classes, parties

BEGAN: 2012, Franchising: 2014 **UNITS:** US: 14, CAN: 0, INTL: 0, CO: 2 **COST:** \$17.6K-\$27.5K, Rty: 7%

FINANCING: Yes

QUALIF: \$50K net worth w/\$25K liquid

Bricks 4 Kidz

Lego-engineering classes, camps, parties

BEGAN: 2008, Franchising: 2009 **UNITS:** US: 496, CAN: 66, INTL: 97, CO: 2

COST: \$34.5K-\$52.8K, Rty: 7% **FINANCING:** No

QUALIF. \$50K net worth w/\$30K liquid

Chef It Up!/Chef It Up 2 Go!

Cooking parties, classes, and events for children and adults

BEGAN: 2003, Franchising: 2005 **UNITS:** US: 12, CAN: 0, INTL: 0, CO: 3 **COST:** \$16.4K-\$61K, Rty: 6%

FINANCING: No QUALIF: \$10K liquid

the Coder School

Coding classes for ages 7 to 18

BEGAN: 2014, Franchising: 2015 UNITS: US: 10, CAN: 0, INTL: 0, CO: 3 COST: \$87.6K-\$170.7K, Rty: 5%

FINANCING: No

QUALIF: \$250K net worth w/\$50K liquid

CompuChild • •

Science, technology, engineering, art. and math classes

BEGAN: 1994, Franchising: 2001 **UNITS:** US: 35, CAN: 0, INTL: 0, CO: 1 **COST:** \$18.3K-\$33K, Rty: \$150+/mo.

FINANCING: No **QUALIF:** \$50K net worth w/\$8K-\$17.5K liquid

Drama Kids International

After-school drama classes and summer camps

BEGAN: 1979, Franchising: 1989 **UNITS:** US: 71, CAN: 0, INTL: 162, CO: 0 **COST:** \$28.8K-\$49.5K, Rtv: 8%

FINANCING: Yes QUALIF: \$50K net worth w/\$25K-\$40K liquid

Engineering for Kids • •

Math, science, technology, and engineering activities

BEGAN: 2009, Franchising: 2011 **UNITS:** US: 134, CAN: 4, INTL: 32, CO: 1 **COST:** \$27.2K-\$93.6K, Rty: 7% **FINANCING:** Yes

e2 Young Engineers

Engineering enrichment programs

BEGAN: 2008, Franchising: 2008 **UNITS:** US: 12, CAN: 1, INTL: 72, CO: 3

cost: \$36.4K-\$59.2K, Rty: 7%+ FINANCING: No QUALIF: \$35K net worth w/\$33.5K liquid

FRANCHISE

Gymboree Play & Music

Parent/child play and learning programs

BEGAN: 1976, Franchising: 1978 **UNITS:** US: 148, CAN: 8,

INTL: 576, CO: 6 \$120.9K-\$279.9K, Rty: 6%

FINANCING: Yes

QUALIF: \$270K net worth w/\$90K liquid

High Touch-High Tech

Science activities for schools/parties

BEGAN: 1990, Franchising: 1993 **UNITS**: US: 139, CAN: 15, INTL: 9, CO: 28 **COST**: \$61.3K-\$66K, Rty: 7% **FINANCING**: Yes **QUALIF**: \$125K net worth

w/\$39.5K-\$61.3K liquid

Hobby Quest • • •

Enrichment programs, camps, workshops, parties

BEGAN: 2003, Franchising: 2012 **UNITS:** US: 6, CAN: 0, INTL: 0, CO: 3 **COST:** \$38.9K-\$53.2K, Rty: 7%

FINANCING: Yes
QUALIF: \$20K liquid

Ho Math Chess Tutoring Center

After-school math, chess, and puzzle learning programs

BEGAN: 1995, Franchising: 2004 UNITS: US: 3, CAN: 3, INTL: 5, CO: 1

\$31.6K-\$31.6K

QUALIF: \$25K net worth w/\$10K liquid

iCode School

Computer programming, robotics, and creative arts training for ages 7 to 17

BEGAN: 2015, Franchising: 2016 **UNITS:** US: 0, CAN: 0, INTL: 0, CO: 1 **COST:** \$231K-\$321K, Rty: 8%

FINANCING: Yes

QUALIF. \$500K-\$1M net worth w/\$100K-\$300K liquid

IslandTime Treasures • • • • Art-based science, engineering,

and math classes

BEGAN: 2011, Franchising: 2012 **UNITS:** US: 12, CAN: 0, INTL: 1, CO: 1 **COST:** \$13K-\$25.9K, Rty: 6%

COST: \$13K-\$25.9K, Rty: 6

QUALIF: \$50K-\$75K net worth w/\$10K-\$20K liquid

KidzArt • •

Art-education programs, products, and services

BEGAN: 1997, Franchising: 2002 **UNITS:** US: 48, CAN: 1, INTL: 7, CO: 0 **COST:** \$21.4K-\$29K, Rty: 8%

FINANCING: Yes

LearningRx

Learning enhancement, cognitive training, reading training

BEGAN: 1986, Franchising: 2003 **UNITS:** US: 75, CAN: 0, INTL: 0, CO: 1 **COST:** \$83.5K-\$198K, Rty: 10%

FINANCING: Yes QUALIF: \$250K net worth w/\$37K-\$78K liquid

Little Medical School • •

Healthcare-themed after-school and summer-camp programs

BEGAN: 2010, Franchising: 2014 **UNITS:** US: 33, CAN: 0, INTL: 1, CO: 3 **COST:** \$36.4K-\$53.2K, Rty: \$300-\$750+/mo.

FINANCING: No

OUALIF: \$200K net worth w/\$50K liquid

Mad Science Group

Science education and entertainment programs

BEGAN: 1985, Franchising: 1995 **UNITS:** US: 85, CAN: 22, INTL: 39, CO: 1 **COST:** \$70.3K-\$104.96K, Rty: 8%

FINANCING: No QUALIF: \$23.5K liquid

Nutty Scientists

Science enrichment and entertainment programs

BEGAN: 1996, Franchising: 1997 **UNITS:** US: 10, CAN: 2, INTL: 263, CO: 5 **COST:** \$52.7K-\$265.1K, Rty: 6%

FINANCING: Yes

QUALIF. \$150K-\$300K net worth w/\$45K liquid

One River School of Art & Design

Art classes and camps for all ages

BEGAN: 2012, Franchising: 2016 **UNITS:** US: 1, CAN: 0, INTL: 0, CO: 2 **COST:** \$204.8K-\$296K, Rty: 9% **FINANCING:** No

qualif: \$1M net worth w/\$500K liquid

Parker-Anderson Enrichment • •

Enrichment programs

BEGAN: 2005, Franchising: 2014 **UNITS:** US: 8, CAN: 0, INTL: 1, CO: 1 **COST:** \$37.4K-\$109.5K, Rty: 10% **FINANCING:** Yes

Professor Egghead • •

Science and engineering classes, camps, and parties for ages 4 to 10

BEGAN: 2007, Franchising: 2013 **UNITS:** US: 8, CAN: 0, INTL: 0, CO: 0 **COST:** \$27.3K-\$39K, Rty: \$500/mo.

FINANCING: No

qualif: \$30K net worth w/\$30K liquid

RoboThink • •

Science, technology, engineering, and math programs

BEGAN: 2016, Franchising: 2016 **UNITS:** US: 8, CAN: 0, INTL: 3, CO: 2 **COST:** \$40.7K-\$110.5K, Rty: 7%

FINANCING: No

QUALIF: \$30K net worth w/\$30K liquid

Romp n' Roll

Recreational and enrichment classes, camps, parties

BEGAN: 2004, Franchising: 2006 UNITS: US: 5, CAN: 0, INTL: 85, CO: 3 COST: \$240.1K-\$347.5K, Rty: 6% FINANCING: Yes OUALIF: \$300K net worth

w/\$100K liquid

School of Rock

Music education

BEGAN: 1998, Franchising: 2005 **UNITS**: US: 151, CAN: 5, INTL: 16, CO: 16 **COST**: \$136.9K-\$339.1K, Rty: 8%

Yes \$300K net worth w/\$100K liquid

Snapology • •

STEM educational programs

BECAN: 2010, Franchising: 2015 **UNITS**: US: 23, CAN: 0, INTL: 2, CO: 1 **COST**: \$34.5K-\$185K,

\$34.5K-\$185K, Rty: \$500-\$600/mo. Yes \$24K-\$40K liquid

STEM For Kids • •

Engineering, computer programming, and robotics programs for ages 4 to 14

BEGAN: 2011, Franchising: 2014 UNITS: US: 5, CAN: 0, INTL: 2, CO: 5 COST: \$19.9K-\$81.6K, Rty: 7% FINANCING: Yes

QUALIF: \$125K net worth w/\$20K liquid

Taste Buds Kitchen

Cooking events for children and adults

BEGAN: 2007, Franchising: 2013 **UNITS:** US: 6, CAN: 0, INTL: 0, CO: 1 **COST:** \$205.1K-\$357.9K, Rty: 9% **FINANCING:** Yes

Young Rembrandts Franchise • •

Drawing classes for ages 3 to 12

BEGAN: 1988, Franchising: 1997 **UNITS:** US: 91, CAN: 7, INTL: 5, CO: 0 **COST:** \$41.3K-\$48.1K, Rty: 8-10%

FINANCING: No QUALIF: \$100K net worth w/\$40K liquid

Zaniac

Science, technology, engineering, and math after-school programs and camps

BEGAN: 2012, Franchising: 2013 UNITS: US: 8, CAN: 0, INTL: 0, CO: 2 COST: \$219.5K-\$378K, Rty: 5%+ FINANCING: NO

QUALIF: \$500K net worth w/\$75K-\$100K liquid

CHILDREN'S ENTERTAINMENT

ClimbZone Franchising

Climbing-wall family entertainment centers

BEGAN: 2014, Franchising: 2016 **UNITS:** US: 0, CAN: 0, INTL: 0, CO: 1 **COST:** \$1.9M-\$2.98M, Rty: 6%

FINANCING: Yes
OUALIF: Up to \$1M net worth

the Coop Franchise Group

Play and party spaces

BEGAN: 2008, Franchising: 2015 **UNITS:** US: 2, CAN: 0, INTL: 0, CO: 1 **COST:** \$130.5K-\$283.5K, Rty: 6% **FINANCING:** Yes

FINANCING: Yes
QUALIF: \$8K-\$15K liquid

Funtopia

Indoor playgrounds

BEGAN: 2013, Franchising: 2015 **UNITS:** US: 1, CAN: 0, INTL: 3, CO: 4 **COST:** \$627.IK-\$1.3M, Rty: 6% **FINANCING:** Yes

GameTruck Licensing

Mobile video-game theaters

BEGAN: 2006, Franchising: 2008 **UNITS:** US: 72, CAN: 0, INTL: 0, CO: 0 **COST:** \$147.6K-\$312.6K, Rty: 7% **FINANCING:** Yes

JungleQuest

Indoor ziplines, rope courses, and rock climbing for ages 5 to 13

BEGAN: 1994, Franchising: 2013 **UNITS:** US: 0, CAN: 0, INTL: 0, CO: 1 **COST:** \$311.5K-\$492.6K, Rty: 5%

FINANCING: No QUALIF: \$500K net worth w/\$340K liquid

Monkey Bizness Franchising

Indoor play and party centers

BEGAN: 2003, Franchising: 2006 UNITS: US: 3, CAN: 0, INTL: 0, CO: 2 COST: \$328K-\$668.5K, Rty: 3-6% FINANCING: No QUALIF: \$250K liquid

Monkey Joe's Parties & Play

Family entertainment centers

BEGAN: 2004, Franchising: 2005 UNITS: US: 51, CAN: 0, INTL: 0, CO: 0 COST: \$458.4K-\$755.6K, Rty: 5% FINANCING: Yes QUALIF: \$500K net worth w/\$150K liquid

Scooter's Jungle

Children's entertainment centers

BEGAN: 2002, Franchising: 2007 **UNITS:** US: 4, CAN: 0, INTL: 0, CO: 1 **COST:** \$591.95K-\$871.4K, Rty: 4.5-6% **FINANCING:** Yes

QUALIF: \$750K net worth w/\$200K liquid

Sugar Plum Parties

Birthday party venues

BEGAN: 2008, Franchising: 2016 UNITS: US: 2, CAN: 0, INTL: 0, CO: 1 **cost**: \$89.9K-\$149.9K, Rty: 9.5% FINANCING: Yes

QUALIF: \$150K net worth w/\$105K liquid

CHILDREN'S FITNESS

Amazing Athletes • • Educational sports programs

BEGAN: 2002, Franchising: 2006 UNITS: US: 96, CAN: 0, INTL: 0, CO: 0

cost: \$30.9K-\$43.9K, Rty: \$40+/mo. FINANCINO: Yes **QUALIF:** \$30K net worth w/\$15.5K liquid

Aqua-Tots Swim Schools

Swimming lessons

BEGAN: 1991, Franchising: 2007 UNITS: US: 65, CAN: 1, INTL: 6, CO: 1 **COST:** \$493.2K-\$1M. Rtv: 6%

FINANCING: No. QUALIF: \$1.5M net worth w/\$350K liquid

British Swim School USA •

Swimming lessons for ages 3 months and older

BEGAN: 1981. Franchising: 2011 UNITS: US: 44, CAN: 0, INTL: 1, CO: 1 COST: \$82.2K-\$127.7K, Rty: 10% FINANCINO: Yes

D-BAT Academies

Indoor baseball and softball training. batting cages, merchandise

BEGAN: 1998. Franchising: 2007 UNITS: US: 31, CAN: 0, INTL: 0, CO: 1 COST: \$315.2K-\$611.6K. Rtv: 4-6% FINANCING: Yes

QUALIF: \$300K-\$5M net worth w/\$75K-\$200K liquid

Goldfish Swim School Franchising

Infant and child swimming lessons

BEGAN: 2006. Franchising: 2008 UNITS: US: 45, CAN: 0, INTL: 0, CO: 1 **COST:** \$1.3M-\$2.9M, Rty: 6% FINANCING: Yes

QUALIF: \$750K-\$1.5M net worth w/\$450K-\$600K liquid

HappyFeet Legends International • •

Soccer programs for ages 2 to 18

BEGAN: 1989. Franchising: 2007 UNITS: US: 142, CAN: 6, INTL: 17, CO: 3 COST: \$22.5K-\$29.4K, Rty: 8-10%

FINANCING: Yes **QUALIF:** \$18.3K-\$23.2K liquid

Hi-Five Sports Clubs/Hi-Five Sports Zones

Youth sports camps, leagues, and classes

BEGAN: 1990, Franchising: 2015 **UNITS:** US: 8, CAN: 0, INTL: 0, CO: 4 **cost:** \$28.8K-\$567.1K, Rty: 8.5%

FINANCING: No

QUALIF: \$25K net worth w/\$25K liquid

i9 Sports

Youth sports leagues, camps, and clinics

BEGAN: 2002, Franchising: 2003 UNITS: US: 132, CAN: 0, INTL: 0, CO: 1 COST: \$59.9K-\$69.9K, Rty: 7.5%

FINANCING: No **QUALIF:** \$50K liquid

JumpBunch • •

Mobile children's sports and fitness programs

BEGAN: 2002, Franchising: 2002 UNITS: US: 50, CAN: 0, INTL: 1, CO: 0 COST: \$45.8K-\$59.3K, Rty: 8%

FINANCING: No

qualif: \$75K net worth w/\$42K liquid

Kidokinetics • •

Mobile children's fitness programs

BEOAN: 2000, Franchising: 2006 UNITS: US: 5, CAN: 0, INTL: 0, CO: 10 cost: \$42.9K-\$57K, Rty: 7%

FINANCING: No.

Kids In Sports Franchising

Children's sports classes, camps, parties

BEGAN: 1999, Franchising: 2014 UNITS: US: 3, CAN: 0, INTL: 0, CO: 1 **cost:** \$202.8K-\$331.3K, Rty: 7%

FINANCING: Yes

QUALIF: \$250K net worth w/\$50K liquid

Kidz On The Go

Mobile children's fitness programs

BEGAN: 1993, Franchising: 2007 UNITS: US: 2, CAN: 0, INTL: 0, CO: 2 COST: \$100K-\$125K, Rty: 7%

FINANCING: No. **QUALIF:** \$100K net worth w/\$50K-\$100K liquid

Kinderdance International

Movement/educational programs

BEGAN: 1979, Franchising: 1985 UNITS: US: 101, CAN: 3, INTL: 24, CO: 2 COST: \$17.95K-\$46.1K, Rty: 6-12% FINANCING: Yes

QUALIF: \$10K net worth w/\$14.95K liquid

The Little Gym International

Development/fitness programs

BEGAN: 1976, Franchising: 1992 UNITS: US: 202, CAN: 8,

INTL: 136, CO: 0

cost: \$185.8K-\$436K, Rty: 8% FINANCING: Yes

QUALIF: \$150K-\$200K net worth

w/\$75K-\$100K liquid

Little Kickers • •

Preschool soccer programs

BEGAN: 2002, Franchising: 2004 UNITS: US: 0, CAN: 34, INTL: 217, CO: 1 COST: \$20K-\$35K, Rty: 10%+ FINANCING Yes

LPG Sports Academy • •

Youth sports programs

BEGAN: 2016, Franchising: 2016 **UNITS:** US: 2, CAN: 0, INTL: 0, CO: 1 COST: \$8.5K-\$28.5K,

Rty: \$200-\$600/mo. FINANCING: Yes

QUALIF: \$10K net worth w/\$10K liquid

My Gym Children's Fitness Center • •

Early-learning/fitness programs

BEGAN: 1983, Franchising: 1995 UNITS: US: 163, CAN: 14, INTL: 326, CO: 0 COST: \$36.8K-\$249.7K, Rty: 7%

FINANCING: Yes QUALIF: \$100K-\$200K net worth w/\$35K-\$65K liquid

No Limits Martial Arts

Martial arts classes

BEGAN: 2011, Franchising: 2016 UNITS: US: 0. CAN: 0. INTL: 0. CO: 2 **cost**: \$139.8K-\$331.95K, Rty: 7% FINANCING: No

QUALIF: \$300K net worth w/\$100K liquid

One Sports Nation • •

Youth sports leagues

BEGAN: 2012, Franchising: 2012 **UNITS:** US: 21, CAN: 0, INTL: 0, CO: 1 **cost:** \$38.3K-\$89.6K. Rtv: 8% FINANCING: No.

QUALIF: \$45K net worth w/\$38.3K liquid

Parisi Speed School

Youth sports performance training

BEGAN: 1992, Franchising: 2005 UNITS: US: 95, CAN: 0, INTL: 5, CO: 0 cost: \$100K-\$199K, Rty: \$600/mo. FINANCING: Yes

QUALIF: \$20K liquid

RedLine Athletics

Youth athletic training centers

BEGAN: 2013, Franchising: 2013 **UNITS:** US: 9, CAN: 0, INTL: 0, CO: 2 COST: \$188.3K-\$270.5K, Rty: 7% FINANCING: Yes

QUALIF: \$300K net worth w/\$75K liquid

SafeSplash Swim School •

Child and adult swimming lessons, parties, summer camps

BEGAN: 2005, Franchising: 2014 UNITS: US: 66, CAN: 0, INTL: 31, CO: 24 COST: \$44K-\$1.3M, Rtv: 0 FINANCING: Yes

QUALIF: \$500K net worth w/\$60K-\$300K liquid

Skyhawks Sports & Supertots Sports Academy • •

Sports camps and programs

BEGAN: 1979, Franchising: 2007 UNITS: US: 66, CAN: 6, INTL: 0, CO: 66 **COST**: \$26.6K-\$65.8K, Rty: 9%

FINANCING: No

qualif: \$100K net worth w/\$50K liquid

Soccer Shots Franchising • • Soccer programs for ages 2 to 8

BEGAN: 1999, Franchising: 2005 **UNITS:** US: 180, CAN: 1, INTL: 0, CO: 9 COST: \$35.6K-\$48.1K, Rty: 7%

FINANCING: Yes

qualif: \$35K net worth w/\$20K liquid

TGA Premier Junior Golf • • Golf enrichment programs

BEGAN: 2002, Franchising: 2006 UNITS: US: 51, CAN: 1, INTL: 1, CO: 2 COST: \$21.5K-\$62.8K, Rty: 8%

FINANCING: Yes qualif: \$25K net worth w/\$25K liquid

TGA Premier Youth Tennis • • Tennis enrichment programs

BEGAN: 2011, Franchising: 2011 UNITS: US: 41, CAN: 1, INTL: 0, CO: 2 COST: \$21.5K-\$62.8K, Rty: 8%

FINANCING: Yes

QUALIF: \$25K net worth w/\$25K liquid

Tippi Toes

Children's dance classes

BEGAN: 2002, Franchising: 2009 UNITS: US: 29, CAN: 0, INTL: 0, CO: 0 **COST:** \$52K-\$62.5K, Rty: 10% FINANCING: Yes

QUALIF: \$15K liquid

Tumbles

Children's fitness and STEAM classes.

BEGAN: 1988, Franchising: 1993 UNITS: US: 8, CAN: 0, INTL: 0, CO: 0 cost: \$258.2K-\$337.5K, Rty: 7%

FINANCING: Yes

QUALIF: \$250K net worth w/\$54K liquid

Tutu School

Children's ballet schools

BEGAN: 2008, Franchising: 2012 **UNITS:** US: 23, CAN: 0, INTL: 0, CO: 3 COST: \$66.8K-\$133.7K, Rty: 5% FINANCING: No

CHILDREN'S RETAIL

Bricks & Minifigs

Lego resale stores

BEGAN: 2010, Franchising: 2011 **UNITS:** US: 14, CAN: 1, INTL: 0, CO: 2 COST: \$104.1K-\$227.2K, Rty: 6% FINANCING: Yes

FRANCHISE

Children's Orchard

New and used children's clothing, equipment, accessories

BEGAN: 1980, Franchising: 1985 **UNITS:** US: 27, CAN: 0, INTL: 0, CO: 1 cost: \$159K-\$271K, Rty: 4% FINANCING: Yes

QUALIF: \$400K net worth w/\$80K liquid

Just Between Friends Franchise Systems Children's and maternity

consignment events

BEGAN: 1997, Franchising: 2004 UNITS: US: 152, CAN: 1, INTL: 0, CO: 6 COST: \$32.8K-\$45.4K, Rty: 3%

FINANCING: Yes

Kid to Kid

New and used children's and maternity clothing and products

BEGAN: 1992, Franchising: 1994 UNITS: US: 96, CAN: 1, INTL: 24, CO: 1 **COST:** \$258.2K-\$448.7K, Rty: 5%

FINANCING: Yes

qualif: \$200K net worth w/\$75K liquid

Learning Express Toys

Specialty toy stores

BEGAN: 1987. Franchising: 1990 UNITS: US: 120, CAN: 0, INTL: 0, CO: 0 COST: \$199.9K-\$384.2K. Rtv: 5%

FINANCING: Yes **QUALIF:** \$300K net worth w/\$125K liquid

Once Upon A Child

New and used children's clothing, equipment, furniture, toys

BEGAN: 1984. Franchising: 1992 UNITS: US: 319, CAN: 38, INTL: 0, CO: 0 **cost**: \$254.1K-\$390.5K, Rty: 5%

FINANCING: Yes

QUALIF \$250K net worth w/\$75K liquid

Rhea Lana's

Franchise Systems • •

Children's consignment events

BEGAN: 1997, Franchising: 2008 UNITS: US: 82, CAN: 0, INTL: 0, CO: 3 COST: \$19.1K-\$38.95K, Rty: 1-3%

FINANCING: No. **QUALIF:** \$10K-\$13.5K liquid

TUTORING

Above Grade Level In-Home Tutoring

Tutoring

BEGAN: 2009, Franchising: 2009 UNITS: US: 17, CAN: 6, INTL: 0, CO: 0 **COST:** \$51.7K-\$76.99K, Rty: 7%

FINANCING: Yes

QUALIF: \$100K net worth w/\$35K liquid

Best in Class Education Center

Supplemental education

BEGAN: 1988, Franchising: 2011 UNITS: US: 24, CAN: 0, INTL: 0, CO: 10 COST: \$61.5K-\$99.9K, Rty: 12% FINANCING: Yes

qualif: \$30K net worth w/\$30K liquid

Brainiac Math & English Centers Tutoring

BEGAN: 2015, Franchising: 2017

UNITS: US: 0, CAN: 0, INTL: 0, CO: 1 **cost:** \$57.7K-\$103.2K, Rty: 2% FINANCING: No

qualif: \$100K net worth w/\$40K liquid

Club Z! In-Home Tutoring Services • •

In-home tutoring

BEGAN: 1995, Franchising: 1998 UNITS: US: 375, CAN: 10, INTL: 3, CO: 0 COST: \$33.6K-\$57.6K, Rty: 6-8% FINANCING: Yes

QUALIF: \$100K net worth w/\$40K liquid

Eye Level Learning Centers

Supplemental education

BEGAN: 1976, Franchising: 1976 UNITS: US: 195, CAN: 10. INTL: 420, CO: 835 COST: \$58.1K-\$140.8K. Rty: \$29-36/subject/mo. FINANCING: No.

QUALIF: \$150K net worth w/\$75K liquid

Huntington Learning Centers

Tutoring and test prep

BEGAN: 1977, Franchising: 1985 UNITS: US: 245, CAN: 0, INTL: 0, CO: 35 cost: \$110.1K-\$225.7K, Rty: 9.5% FINANCING: Yes **QUALIF:** \$150K net worth w/\$60K liquid

JEI Learning Centers

Individualized supplemental education

BEGAN: 1977, Franchising: 1992 UNITS: US: 82, CAN: 9, INTL: 221, CO: 246 COST: \$63K-\$105K. Rty: \$24-\$29/subject/mo. FINANCING: No.

qualif: \$100K net worth w/\$50K liquid **Kumon Math & Reading Centers**

Supplemental education

BEGAN: 1954, Franchising: 1958 UNITS: US: 1,478, CAN: 338, INTL: 23,995, CO: 30 COST: \$69.8K-\$141.4K. Rty: \$32-\$36/student/mo. FINANCING: No.

QUALIF: \$150K net worth w/\$70K liquid

Mathnasium Learning Centers

Math tutoring

BEGAN: 2002, Franchising: 2003 UNITS: US: 690, CAN: 28, INTL: 64, CO: 11

COST: \$102.8K-\$143.6K, Rty: 10%

FINANCING: Yes

QUALIF: \$143.6K net worth w/\$102.8K liquid

MathWizard •

Tutoring

BEGAN: 2001, Franchising: 2012 UNITS: US: 17, CAN: 0, INTL: 0, CO: 10 COST: \$17.2K-\$66K, Rty: 12% FINANCING: No

Omega Learning Center

Tutoring/private schools

BEGAN: 2005, Franchising: 2007 UNITS: US: 16, CAN: 0, INTL: 0, CO: 0 COST: \$151.2K-\$193.9K, Rty: 10% FINANCING: No

QUALIF: \$500K net worth w/\$100K liquid

Salisbury Tutoring Academy Franchise Group • •

Tutoring and behavior modification

BEGAN: 1996, Franchising: 2007 UNITS: US: 1, CAN: 0, INTL: 0, CO: 1 **cost:** \$35K-\$265.8K, Rty: 10% FINANCING: Yes

QUALIF: \$100K net worth w/\$5K liquid

Sylvan Learning

Supplemental and enrichment education

BEGAN: 1979, Franchising: 1980 UNITS: US: 519, CAN: 77, INTL: 12, CO: 12 COST: \$70.98K-\$159.9K, Rty: 8% FINANCING: Yes

QUALIF: \$250K net worth w/\$75K liquid

Tutor Doctor **Tutoring**

BEGAN: 2000, Franchising: 2003 UNITS: US: 293, CAN: 112, INTL: 126, CO: 5 **COST:** \$68.5K-\$111.7K, Rty: 8% FINANCING: Yes

qualif: \$100K-\$350K net worth w/\$62.5K-\$107.2K liquid

Tutoring Club

Individualized supplemental education

BEGAN: 1991, Franchising: 1999 UNITS: US: 74, CAN: 0, INTL: 0, CO: 13 **cost:** \$77K-\$142.4K, Rty: 10% FINANCING: No

QUALIF: \$150K net worth w/\$50K liquid

MISCELLANEOUS CHILDREN'S BUSINESSES

Apex Fun Run

Elementary-school fund-raising programs

BEGAN: 2011, Franchising: 2012 UNITS: US: 90, CAN: 0, INTL: 0, CO: 0 **cost**: \$106K-\$138.7K, Rty: 8% FINANCING: Yes

QUALIF: \$50K net worth w/\$50K liquid

Ident-A-Kid Franchise Children's safety products and services

BEGAN: 1986, Franchising: 2000 UNITS: US: 115, CAN: 0, INTL: 0, CO: 0 COST: \$34.2K-\$44.4K, Rty: 0

FINANCING: Yes

qualif: \$100K net worth w/\$25K liquid

Tot Squad •

Stroller and car seat cleaning, repair. and installation

BEGAN: 2011. Franchising: 2015 UNITS: US: 1, CAN: 0, INTL: 0, CO: 3 COST: \$74.4K-\$183.9K, Rty: 10% FINANCING: Yes

QUALIF: \$50K net worth w/\$40K liquid

Financial Services

BUSINESS

FINANCIAL SERVICES

Expense Reduction Analysts •

Business financial consulting

BEGAN: 1984, Franchising: 1993 UNITS: US: 154, CAN: 5. INTL: 543, CO: 5 COST: \$66K-\$85.9K, Rtv: 15%

FINANCING: Yes

The Interface Financial Group - IFG 50/50

Invoice discounting

BEGAN: 1972, Franchising: 2014 UNITS: US: 46, CAN: 7, INTL: 15, CO: 0 COST: \$86.8K-\$137.8K. Rtv: 8%

FINANCING: Yes

QUALIF: \$150K net worth w/\$75K liquid

Lendio Franchising

Small-business financing

BEGAN: 2011, Franchising: 2016 UNITS: US: 14, CAN: 0, INTL: 0, CO: 0 COST: \$40K-\$100K, Rtv: Varies

FINANCING: No

QUALIF: \$150K net worth w/\$60K liquid

Liquid Capital

Commercial financing

BEGAN: 1999. Franchising: 1999 UNITS: US: 55, CAN: 32, INTL: 6, CO: 2 COST: \$214.3K-\$254K, Rty: 8% FINANCING: Yes

QUALIF: \$300K net worth w/\$230K liquid

Padgett Business Services

Financial, payroll, consulting, and tax services

BEGAN: 1965, Franchising: 1975 **UNITS:** US: 246, CAN: 117, INTL: 0, CO: 0 **COST:** \$20.2K-\$99.98K, Rty: 9%+

FINANCING: Yes

qualif: \$100K net worth w/\$100K liquid

Payroll Vault Franchising

Payroll services

BEGAN: 2007, Franchising: 2012 **UNITS:** US: 34, CAN: 0, INTL: 0, CO: 1 **COST:** \$37.2K-\$82.6K, Rty: 6%

FINANCING: No QUALIF: \$250K net worth w/\$100K liquid

Succentrix

Business Advisors • •

Accounting, payroll, tax, and advisory services

BEGAN: 2014, Franchising: 2015 **UNITS:** US: 20, CAN: 0, INTL: 0, CO: 1 **COST:** \$37.6K-\$49.3K, Rty: 7%

FINANCING: Yes

QUALIF: \$50K-\$100K net worth w/\$25K-\$50K liquid

Supporting Strategies •

Bookkeeping and operational support for small businesses

BEGAN: 2004, Franchising: 2013 **UNITS:** US: 60, CAN: 0, INTL: 0, CO: 1 **COST:** \$77.1K-\$102.4K, Rty: 10%

FINANCING: Yes **QUALIF:** \$250K net worth w/\$100K liquid

INSURANCE

Brightway Insurance

Property and casualty insurance

BEGAN: 2003, Franchising: 2007 **UNITS:** US: 139, CAN: 0, INTL: 0, CO: 1 **COST:** \$107.7K-\$160.3K, Rty: 15-45% **FINANCING:** Yes

QUALIF: \$250K net worth w/\$75K liquid

Estrella Insurance

Auto, home, and business insurance

BECAN: 1980, Franchising: 2008 **UNITS:** US: 126, CAN: 0, INTL: 0, CO: 0 **COST:** \$49.95K-\$84K, Rty: 1-1.5%

FINANCING: Yes

QUALIF: \$50K net worth w/\$50K liquid

Fiesta Auto Insurance and Tax

Insurance and tax-preparation services **BEGAN:** 1998, Franchising: 2006

UNITS: US: 175, CAN: 0, INTL: 0, CO: 0 **COST**: \$49.7K-\$107.5K, Rty: 15-25%

FINANCING: Yes

QUALIF: \$100K net worth w/\$50K liquid

Just Insurance Brokers

Property and casualty insurance

BEGAN: 1993, Franchising: 2014 **UNITS:** US: 7, CAN: 0, INTL: 0, CO: 0 **COST.** \$85.6K-\$159.1K, Rty: 15%

FINANCING: Yes

Pronto Insurance Franchise •

Insurance

BEGAN: 1997, Franchising: 2009 **UNITS:** US: 45, CAN: 0, INTL: 0, CO: 124 **COST:** \$53.1K-\$89.1K

FINANCING: No

QUALIF: \$200K-\$300K net worth w/\$70K-\$100K liquid

We Insure Group

Insurance

BEGAN: 2006, Franchising: 2010 **UNITS:** US: 79, CAN: 0, INTL: 0, CO: 1 **COST:** \$61.6K-\$121K, Rty: Varies **FINANCING:** Yes

QUALIF: \$30K-\$75K liquid

TAX SERVICES

Daniel Ahart Tax Service

Tax preparation, bookkeeping, and payroll services

BEGAN: 2000, Franchising: 2005 **UNITS:** US: 23, CAN: 0, INTL: 0, CO: 2 **COST:** \$26.3K-\$44.6K, Rty: 12%

FINANCING: Yes

QUALIF: \$100K net worth w/\$20K liquid

Growth Assistance, America's Small Business Success Experts

Tax preparation, business consulting, business services, financial planning

BECAN: 1997, Franchising: 2014 **UNITS:** US: 0, CAN: 0, INTL: 0, CO: 1 **COST:** \$74K-\$96.5K, Rty: 10%+

FINANCING: Yes

QUALIF: \$40K net worth w/\$40K liquid

H&R Block O

Tax preparation, electronic filing

BEGAN: 1955, Franchising: 1956 **UNITS:** US: 3,578, CAN: 511, INTL: 119, CO: 6.614

COST: \$31.5K-\$149.2K, Rty: 30%

FINANCING: Yes

Happy Tax Franchising • •

Tax preparation

BEGAN: 2014, Franchising: 2015 **UNITS**: US: 85, CAN: 0, INTL: 0, CO: 0 **COST**: \$23.4K-\$31.5K, Rty: 10-20% **FINANCING**: Yes

Jackson Hewitt Tax Service

Tax preparation

BEGAN: 1985, Franchising: 1986 **UNITS:** US: 4,148, CAN: 0, INTL: 0. CO: 1,939

COST: \$44.7K-\$105.4K, Rty: 5-15%

FINANCING: No

QUALIF: \$100K net worth w/\$50K liquid

Liberty Tax Service

Tax preparation, electronic filing

BEGAN: 1972, Franchising: 1973 **UNITS:** US: 3,551, CAN: 202, INTI: 0. CO: 351

COST: \$58.7K-\$71.9K, Rty: 14% **FINANCING:** Yes

QUALIF: \$50K net worth w/\$50K liquid

One Stop Tax Services • •

Tax preparation

BEGAN: 2009, Franchising: 2014 **UNITS:** US: 24, CAN: 0, INTL: 0, CO: 11 **COST.** \$42.1K-\$60.5K, Rty: 14%

FINANCINE: Yes QUALIF: \$50K-\$75K net worth w/\$15K-\$20K liquid

SiempreTax+ • •

Tax preparation

BEGAN: 2014, Franchising: 2014 **UNITS:** US: 81, CAN: 0, INTL: 0, CO: 26 **COST:** \$43.7K-\$71.9K, Rty: 14%

FINANCING: Yes

QUALIF: \$25K net worth w/\$25K liquid

TaxLeaf.com

Tax preparation, bookkeeping, payroll, accounting

BEGAN: 1976, Franchising: 2014 **UNITS:** US: 2, CAN: 0, INTL: 0, CO: 2 **COST:** \$69.1K-\$148.3K, Rty: 20-30% **FINANCING:** Yes

qualif: \$100K net worth w/\$50K-\$100K liquid

Tax Pros

Tax preparation

BECAN: 2009, Franchising: 2015 **UNITS:** US: 4, CAN: 0, INTL: 0, CO: 2 **COST:** \$107.2K-\$156.9K, Rty: 14%

FINANCING: Yes
QUALIF: \$10K liquid

MISCELLANEOUS FINANCIAL SERVICES

ACFN, The ATM

Franchise Business • • Automated teller machines

BEGAN: 1996, Franchising: 2003 **UNITS:** US: 228, CAN: 11, INTL: 0, CO: 0

COST: \$39.4K-\$64.8K FINANCING: Yes QUALIF: \$50K liquid

American Prosperity Group (APG)

Retirement and estate planning, financial services

BEGAN: 1991, Franchising: 2006 **UNITS:** US: 14, CAN: 0, INTL: 0, CO: 1 **COST:** \$95.8K-\$127.3K, Rty: Varies

FINANCING: Yes

QUALIF: \$270K net worth w/\$100K liquid

American Title Loans

Vehicle title loans

BEGAN: 2006, Franchising: 2013 **UNITS:** US: 19, CAN: 0, INTL: 0, CO: 8 **COST:** \$253.3K-\$434.4K, Rty: 5%

FINANCING: No QUALIF: \$500K net worth w/\$300K liquid

Tayne Law Group

Debt-resolution legal services

BEGAN: 2002, Franchising: 2016 **UNITS:** US: 0, CAN: 0, INTL: 0, CO: 1 **COST:** \$83.8K-\$108.97K, Rtv: 20% reverse royalty

FINANCING: No

Food/Full-Service Restaurants

BUFFET RESTAURANTS

CiCi's Pizza

All-you-can-eat pizza buffets

BEGAN: 1985, Franchising: 1987 **UNITS:** US: 403, CAN: 0, INTL: 0, CO: 41 **COST:** \$217.5K-\$828.1K, Rty: 4-6%

FINANCING: Yes QUALIF: \$750K net worth w/\$250K liquid

Golden Corral Restaurants

Family steakhouses, buffets, and bakeries

BEGAN: 1973, Franchising: 1987 **UNITS:** US: 395, CAN: 0, INTL: 0, CO: 83

cost: \$2.1M-\$6.2M, Rty: 4% FINANCING: Yes QUALIF: \$2.5M net worth w/\$500K liquid

Souper Salad

Soup and salad buffet

BEGAN: 1978, Franchising: 2009 **UNITS:** US: 28, CAN: 0, INTL: 0, CO: 0 **COST:** \$593.7K-\$873.2K, Rty: 5%

FINANCING: No
OUALIF: \$500K net worth
w/\$250K liquid

SPORTS BARS/PUBS

Arooga's Grille House & Sports Bar

Sports-themed restaurants and bars

BEGAN: 2007, Franchising: 2010 **UNITS:** US: 4, CAN: 0, INTL: 0, CO: 10 **COST:** \$1.3M-\$3.99M, Rty: 5%

FINANCING: Yes

qualif: \$3M net worth w/\$1M liquid

Bar Louie

Restaurants and bars

BEGAN: 1990, Franchising: 2006 UNITS: US: 24, CAN: 0, INTL: 0, CO: 94 COST: \$763.5K-\$3.4M, Rty: 5% FINANCING: No

Beef O'Brady's Family Sports Pub

Family sports restaurants

BEGAN: 1985, Franchising: 1998 **UNITS:** US: 186, CAN: 0, INTL: 0, CO: 10 **COST:** \$668.7K-\$1.2M, Rty: 4%

FINANCING: Yes

QUALIF: \$450K net worth w/\$250K liquid

Boston's Restaurant & Sports Bar

Restaurants and sports bars

BEGAN: 1963, Franchising: 1968 UNITS: US: 27, CAN: 378, INTL: 11, CO: 2 cost: \$1.1M-\$2.9M, Rty: 5%

FINANCING: Yes **QUALIF:** \$1.5M net worth w/\$500K liquid

The Brass Tap

Craft-beer bars

BEGAN: 2008, Franchising: 2010 **UNITS:** US: 35, CAN: 0, INTL: 0, CO: 1 COST: \$791.9K-\$1.3M, Rty: 4% FINANCING: Yes

QUALIF: \$500K net worth w/\$250K liquid

Buffalo Wings and Rings

Sports restaurants

BEGAN: 1984, Franchising: 1988 UNITS: US: 46, CAN: 0, INTL: 17, CO: 5 **COST:** \$1.2M-\$3.1M, Rty: 5%

FINANCING: Yes QUALIF: \$1M net worth w/\$300K liquid

The Greene Turtle Sports Bar & Grille

Family restaurants and sports bars

BEGAN: 1976, Franchising: 2003 UNITS: US: 31, CAN: 0, INTL: 0, CO: 12 cost: \$1.5M-\$2.7M, Rty: 4% FINANCING: Yes

QUALIF: \$1.5M net worth w/\$500K liquid

Growler USA -America's Microbrew Pub

Craft beer, wine, kombucha, food

BEGAN: 2013, Franchising: 2014 UNITS: US: 7, CAN: 0, INTL: 0, CO: 1 COST: \$396.4K-\$591.3K, Rty: 6% FINANCING: Yes

QUALIF: \$500K net worth w/\$100K liquid

Hooters Restaurant

Casual restaurants

BEGAN: 1983, Franchising: 1986 UNITS: US: 139, CAN: 8, INTL: 82, CO: 197 COST: \$906.5K-\$3.2M, Rty: 5%

FINANCING: Yes

QUALIF: \$3M net worth w/\$1.5M liquid

Native Grill and Wings Franchising •

Restaurants and sports bars

BEGAN: 1979, Franchising: 1993 UNITS: US: 30, CAN: 0, INTL: 0, CO: 1 COST: \$780.7K-\$2.3M, Rty: 6%

FINANCING: Yes

qualif: \$1M net worth w/\$350K liquid

Old Chicago Pizza & Taproom

Pizza, pasta, burgers, salads, craft beer

BEGAN: 1976, Franchising: 2000 UNITS: US: 40, CAN: 0, INTL: 0, CO: 60 cost: \$1.3M-\$1.9M, Rty: 4% FINANCING- Yes

qualif: \$3M net worth w/\$1M liquid

Rock & Brews Franchising

Restaurants and bars

BEGAN: 2010, Franchising: 2012 UNITS: US: 15, CAN: 0, INTL: 1, CO: 2 **cost:** \$1.5M-\$2.5M, Rty: 5% FINANCING: Yes qualif: \$1.5M net worth w/\$500K liquid

Shots

Rars

BEGAN: 2012, Franchising: 2015 UNITS: US: 0, CAN: 0, INTL: 0, CO: 2 COST: \$808.4K-\$1.5M, Rty: 6% FINANCING: Yes **QUALIF:** \$10K liquid

Tilted Kilt Franchise Operating

Restaurants and bars

BEGAN: 2003. Franchising: 2006 UNITS: US: 86, CAN: 6, INTL: 0, CO: 2 COST: \$898K-\$2.9M, Rty: 6% FINANCING: No QUALIF: \$1M-\$5M net worth w/\$500K-\$2M liquid

Twin Peaks Restaurant

Restaurants and bars

BEGAN: 2005, Franchising: 2007 UNITS: US: 43, CAN: 0, INTL: 1, CO: 31 cost: \$1.3M-\$3.4M, Rty: 5% FINANCING: No.

QUALIF: \$1.5M-\$2.5M net worth w/\$500K-\$1M liquid

MISCELLANEOUS **FULL-SERVICE RESTAURANTS**

Acropolis Greek Taverna

Greek and Mediterranean restaurants

BEGAN: 2001, Franchising: 2015 UNITS: US: 1, CAN: 0, INTL: 0, CO: 4 COST: \$580K-\$842K, Rty: 4-6% FINANCING: Yes

Another Broken Egg Cafe

Breakfast, brunch, and lunch cafes

BEGAN: 1996, Franchising: 2005 UNITS: US: 65, CAN: 0, INTL: 0, CO: 2 COST: \$505.5K-\$1.2M, Rty: 5% FINANCING: Yes QUALIF: \$1M net worth w/\$250K liquid

Black Bear Diners

Family restaurants

BEGAN: 1995, Franchising: 2002 UNITS: US: 58, CAN: 0, INTL: 0, CO: 23 COST: \$527.8K-\$1.5M, Rty: 4.5% FINANCING: No

Boomarang Diner Franchising

Full-service restaurants

BEGAN: 2006, Franchising: 2006 UNITS: US: 49, CAN: 0, INTL: 0, CO: 0 COST: \$109.8K-\$508.1K, Rty: 3% FINANCING- NO

QUALIF: \$25K net worth w/\$25K liquid

Buffalo's Cafe

Buffalo-wing restaurants

BEGAN: 1985, Franchising: 1990 UNITS: US: 18, CAN: 0, INTL: 4, CO: 2 **cost**: \$392.6K-\$838.2K, Rty: 6% FINANCING: Yes

QUALIF: \$1.5M net worth w/\$500K liquid

Cheeburger Cheeburger •

Full-service restaurants

BEGAN: 1986, Franchising: 1991 UNITS: US: 43, CAN: 0, INTL: 1, CO: 1 COST: \$175K-\$475K, Rty: 5% FINANCING: No QUALIF: \$250K net worth w/\$250K liquid

The Counter Burger

Build-your-own-burger restaurants

BEGAN: 2003. Franchising: 2005 **UNITS:** US: 31, CAN: 0, INTL: 7, CO: 3 **COST:** \$786K-\$2.4M, Rty: 6% FINANCING: Yes **QUALIF:** \$1.5M net worth w/\$300K liquid

Denny's

Family restaurants

BEGAN: 1953, Franchising: 1963 UNITS: US: 1432, CAN: 74, INTL: 52, CO: 172 **cost**: \$632.5K-\$2.5M, Rty: 4.5% FINANCING: Yes QUALIF: \$1M net worth w/\$500K liquid

DoubleDave's Pizzaworks

Pizza and craft beer

BEGAN: 1984, Franchising: 1995 UNITS: US: 32, CAN: 0, INTL: 0, CO: 2 **cost:** \$322.5K-\$499.5K, Rty: 5% FINANCING: Yes **QUALIF:** \$750K net worth

w/\$250K liquid

East Coast Wings

Ruffalo wings

BEGAN: 1995, Franchising: 2004 UNITS: US: 33, CAN: 0, INTL: 0, CO: 1 cost: \$655.9K-\$1M, Rty: 5% FINANCING: Yes

QUALIF: \$425K net worth w/\$150K liquid

Eggs Up Grill

Breakfast and lunch restaurants

BEGAN: 1986, Franchising: 2005 UNITS: US: 18, CAN: 0, INTL: 0, CO: 0 COST: \$453.4K-\$892.9K, Rty: 4%

FINANCING: No

QUALIF: \$50K-\$100K net worth w/\$50K-\$100K liquid

The Flying Biscuit Café Southern food and breakfast

BEGAN: 1993, Franchising: 2006 UNITS: US: 14, CAN: 0, INTL: 0, CO: 0 COST: \$442.5K-\$737K, Rty: 5%

FINANCING: Yes

QUALIF: \$500K net worth w/\$150K liquid

Gyu-Kaku Japanese **BBO Restaurant**

Japanese barbecue restaurants

BEGAN: 1996, Franchising: 1997 UNITS: US: 18, CAN: 4, INTL: 680, CO: 20 COST: \$785.3K-\$2.1M, Rty: 5%

FINANCING: No

QUALIF: \$1.2M net worth w/\$500K liquid

Huddle House

Family restaurant

BEGAN: 1964, Franchising: 1966 UNITS: US: 322, CAN: 0, INTL: 0, CO: 30 COST: \$444.3K-\$1.6M, Rty: 4.75% FINANCING: Yes

QUALIF: \$600K net worth w/\$200K liquid

HuHot Mongolian Grills

Mongolian grill restaurants

BEGAN: 1999, Franchising: 2002 **UNITS:** US: 47, CAN: 0, INTL: 0, CO: 11 cost: \$984K-\$1.2M, Rtv: 5% FINANCING: Yes **QUALIF:** \$1M net worth w/\$300K-\$500K liquid

Hwy 55 Burgers, Shakes & Fries 1950s-style diners

BEGAN: 1991, Franchising: 1993 **UNITS:** US: 116, CAN: 0, INTL: 1, CO: 17

COST: \$191.3K-\$385.2K, Rty: 5% FINANCING: Yes

QUALIF: \$500K net worth w/\$125K liquid

Johnny Rockets •

Burger restaurants

BEGAN: 1986, Franchising: 1987 UNITS: US: 179, CAN: 1, INTL: 158, CO: 22 COST: \$246.5K-\$1.1M, Rty: 5% FINANCING: Yes

Johnny's Italian Steakhouse

Steaks, seafood, pasta

QUALIF: \$500K net worth

w/\$200K liquid

BEGAN: 2002, Franchising: 2013 **UNITS:** US: 3, CAN: 0, INTL: 0, CO: 8 COST: \$1.3M-\$4M, Rty: 5% FINANCING: No

QUALIF: \$5M net worth w/\$1M liquid

Lumberjacks Restaurant

Family restaurants

BEGAN: 2004, Franchising: 2011 UNITS: US: 5, CAN: 0, INTL: 0, CO: 5 COST: \$432.3K-\$1.3M, Rty: 4%

FINANCING: No.

QUALIF: \$500K net worth w/\$250K liquid

The Melting Pot Restaurants

Fondue restaurants

BEGAN: 1975, Franchising: 1984 UNITS: US: 118, CAN: 1, INTL: 5, CO: 3 COST: \$969.2K-\$1.4M, Rty: 4.5%

FINANCING: Yes **QUALIF:** \$750K net worth w/\$325K liquid

Panini Kabob Grill

Mediterranean restaurants

BEGAN: 1997, Franchising: 2017 UNITS: US: 0, CAN: 0, INTL: 0, CO: 12 **cost**: \$1.2M-\$1.99M, Rty: 5%

FINANCING: No

QUALIF: \$5M net worth w/\$1.5M liquid

Quaker Steak & Lube

Chicken wings, burgers, salads, steaks

BEGAN: 1974, Franchising: 1997 UNITS: US: 49, CAN: 0, INTL: 0, CO: 10 cost: \$1.8M-\$3.7M, Rty: 5%

FINANCING: No

QUALIF: \$3M net worth w/\$500K liquid

Russo's New York Pizzeria

Pizza, pasta, soups, salads, sandwiches, desserts

BEGAN: 1994, Franchising: 1998 UNITS: US: 32, CAN: 0, INTL: 5, CO: 6 COST: \$451.4K-\$1.4M, Rty: 6%

FINANCING: Yes QUALIF: \$750K net worth w/\$200K-\$450K liquid

Symposium Cafe

Restaurants

BEGAN: 1996, Franchising: 2004 UNITS: US: 0, CAN: 22, INTL: 0, CO: 0 COST: \$816.5K-\$985.5K, Rty: 5%

FINANCING: No

QUALIF: \$1M-\$1M net worth w/\$750K liquid

The Vine Wine Bar

Wine bars

BEGAN: 2010, Franchising: 2016 UNITS: US: 0, CAN: 0, INTL: 0, CO: 1 COST: \$186.95K-\$312.2K, Rty: 6%

FINANCING: No

Virgola Oysters & Italian Wine Bar

Oysters, crudo, meats, cheeses, Italian wines

BEGAN: 2013, Franchising: 2015 UNITS: US: 3, CAN: 0, INTL: 0, CO: 1 COST: \$154.6K-\$241.5K, Rty: 5%

FINANCING: Yes QUALIF: \$35K-\$50K liquid

Food/ Quick-Service

ASIAN FOOD

BonMi. Vietnamese Sandwiches & Bowls

Vietnamese food

BEGAN: 2011, Franchising: 2016 UNITS: US: 0, CAN: 0, INTL: 0, CO: 3 COST: \$271.2K-\$557.4K. Rtv: 6%

FINANCING: No

QUALIF: \$750K-\$1M net worth w/\$250K-\$500K liquid

The Flame Broiler

Chicken, beef, and tofu rice bowls

BEGAN: 1995, Franchising: 1999 UNITS: US: 182, CAN: 0, INTL: 0, CO: 0 COST: \$241.7K-\$408.5K, Rty: 5% FINANCING: No

Ginger Sushi Boutique

Sushi

BEGAN: 2000. Franchising: 2001 UNITS: US: 0, CAN: 134, INTL: 2, CO: 0 COST: \$263.3K-\$396.2K, Rtv: 6%

FINANCING: Yes

qualif: \$200K net worth w/\$80K liquid

L&L Hawaiian Barbecue

Asian-American food

BEGAN: 1976. Franchising: 1991 UNITS: US: 183, CAN: 0, INTL: 1, CO: 0 COST: \$133.7K-\$527K, Rty: 4%

FINANCING: Yes

QUALIF: \$500K-\$1M net worth w/\$300K-\$1M liquid

LemonShark Poke •

BEGAN: 2016, Franchising: 2017 UNITS: US: 0, CAN: 0, INTL: 0, CO: 2 **cost**: \$232.9K-\$473.7K, Rty: 3-6%

FINANCING: Yes

QUALIF: \$300K net worth w/\$70K liquid

Maki-Mee

Sushi

BEGAN: 2011, Franchising: 2017 UNITS: US: 0, CAN: 0, INTL: 0, CO: 2 COST: \$251.1K-\$356.99K, Rty: 5% FINANCING: Vos QUALIF: \$24.99K net worth w/\$24,99K liquid

Pho Hoa

Vietnamese food

BEGAN: 1983, Franchising: 1992 UNITS: US: 11, CAN: 2, INTL: 37, CO: 13 COST: \$135K-\$270.4K, Rty: \$2K-\$3.2K/mo.

FINANCING: No

QUALIF: \$200K-\$250K net worth

w/\$80K liquid

Samurai Sam's Teriyaki Grill

Japanese food

BEGAN: 1994, Franchising: 1995 UNITS: US: 29, CAN: 0, INTL: 0, CO: 1 cost: \$104.2K-\$430.1K, Rty: 6%+

FINANCING: Yes

qualif: \$250K net worth w/\$75K liquid

Teriyaki Madness

Asian food

BEGAN: 2003, Franchising: 2005 UNITS: US: 45, CAN: 0, INTL: 0, CO: 2 cost: \$270.7K-\$651.4K, Rty: 6%

FINANCING: Yes

QUALIF: \$200K net worth w/\$100K liquid

Thai Express Thai food

BEGAN: 2004, Franchising: 2004 UNITS: US: 0, CAN: 272, INTL: 14, CO: 0 **cost**: \$370.9K-\$832.7K, Rty: 6%

FINANCING: Yes

QUALIF: \$350K net worth w/\$150K-\$400K liquid

BAKED GOODS

Auntie Anne's Hand-Rolled Soft Pretzels

Soft pretzels

BEGAN: 1988, Franchising: 1989 UNITS: US: 1,215, CAN: 3, INTL: 596, CO: 14

cost: \$199.5K-\$385.1K, Rty: 7%

FINANCING: Yes QUALIF: \$400K net worth w/\$100K liquid

Ben's Soft Pretzels

Soft pretzels, dipping sauces, beverages

BEGAN: 2008, Franchising: 2013 UNITS: US: 64, CAN: 0, INTL: 0, CO: 16 cost: \$117.3K-\$332K, Rtv: 6% FINANCING: Yes

QUALIF: \$300K-\$5M net worth

w/\$50K-\$500K liquid

Between Rounds Bakery Sandwich Cafe

Bagels, baked goods, deli items, sandwiches

BEGAN: 1990, Franchising: 1992 UNITS: US: 1, CAN: 0, INTL: 0, CO: 3 COST: \$313K-\$438K, Rtv: 5%

FINANCING: Yes **QUALIF:** \$500K net worth w/\$200K liquid

Big Apple Bagels/ My Favorite Muffin

Bagels, sandwiches, muffins, coffee, smoothies

BEGAN: 1993, Franchising: 1993 UNITS: US: 85, CAN: 0, INTL: 0, CO: 0 COST: \$277.8K-\$394.2K, Rty: 5%

FINANCING: No. **QUALIF:** \$300K net worth

w/\$100K liquid

Breadsmith

European-style breads and sweets

BEGAN: 1993, Franchising: 1993 UNITS: US: 30, CAN: 0, INTL: 0, CO: 2 COST: \$354.3K-\$399.9K, Rty: 5-7%

FINANCING: Yes

qualif: \$300K net worth w/\$150K liquid

Cinnabon •

BEGAN: 1985, Franchising: 1986 UNITS: US: 740, CAN: 29, INTL: 580, CO: 2 COST: \$181.1K-\$325.5K, Rty: 6%

FINANCING: Yes

QUALIF: \$400K net worth w/\$120K liquid

Cinnaholic •

BEGAN: 2010, Franchising: 2014 UNITS: US: 14, CAN: 0, INTL: 0, CO: 0 COST: \$178K-\$309.5K, Rty: 5%

qualif: \$250K net worth w/\$50K liquid

Crumb & Get It Cookie Company

BEGAN: 2006, Franchising: 2013 **UNITS:** US: 2, CAN: 0, INTL: 0, CO: 1 COST: \$128.7K-\$178.5K, Rty: 6%

QUALIF: \$300K net worth

BEGAN: 2007, Franchising: 2008 UNITS: US: 94, CAN: 0, INTL: 1, CO: 0 COST: \$237.2K-\$397.5K, Rty: 5%

FINANCING: Yes **QUALIF:** \$250K net worth w/\$100K liquid

Baked goods, salads, sandwiches

qualif: \$29.9K net worth w/\$29.9K liquid

Cookies

BEGAN: 1977, Franchising: 1977 UNITS: US: 341, CAN: 0, INTL: 19, CO: 0

FINANCING: Yes **QUALIF:** \$250K net worth

Bread hakeries

BEGAN: 1976, Franchising: 1978 UNITS: US: 191, CAN: 0, INTL: 0, CO: 3

QUALIF: \$500K net worth w/\$130K-\$140K liquid

Cinnamon rolls, coffee

FINANCING: Yes

FINANCING: Yes

Gigi's Cupcakes

Gran Paris Bakery

BEGAN: 1968, Franchising: 2016 **UNITS:** US: 0, CAN: 0, INTL: 0, CO: 1 COST: \$209.3K-\$315.9K, Rty: 5% FINANCING: Yes

Great Harvest Franchising

COST: \$334.3K-\$521.97K, Rty: 5%

Made-to-order cookies

w/\$100K liquid

Kolache Factory

Kolaches

BEGAN: 1981, Franchising: 2000 **UNITS:** US: 29, CAN: 0, INTL: 0, CO: 24 **COST:** \$403.3K-\$659K, Rty: 6%

FINANCING: No **QUALIF:** \$500K net worth w/\$150K liquid

Krispy Kreme Doughnut

Doughnuts, coffee

BEGAN: 1937, Franchising: 1947 **UNITS:** US: 190, CAN: 7, INTL: 862, CO: 113 **COST:** \$275K-\$1.9M, Rty: 4.5%

QUALIF: \$300K-\$3M liquid

Le Macaron French Pastries

Macarons, pastries, gelato, chocolates, specialty coffee and tea

BEGAN: 2009, Franchising: 2012 UNITS: US: 37, CAN: 0, INTL: 0, CO: 6 COST: \$146K-\$373.5K, Rty: 6%

Nestlé Toll House Café by Chip •

Bakery cafés

BEGAN: 2000, Franchising: 2000 **UNITS:** US: 108, CAN: 3, INTL: 50, CO: 2 **COST:** \$143.1K-\$526.3K, Rty: 6%

FINANCING: Yes QUALIF: \$300K net worth w/\$100K liquid

Nothing Bundt Cakes

Bundt cakes

BEGAN: 1997, Franchising: 2006 UNITS: US: 166, CAN: 0, INTL: 0, CO: 2 COST: \$392.9K-\$545.5K, Rty: 5% FINANCING: Yes

qualif: \$600K net worth w/\$150K liquid

Philly Pretzel Factory •

Soft pretzels

BEGAN: 1998, Franchising: 2004 **UNITS:** US: 161, CAN: 0, INTL: 0, CO: 14 **COST:** \$132.3K-\$357K, Rty: 6%

FINANCING: Yes QUALIF: \$300K net worth w/\$100K liquid

Pinkabella

Cupcakes

BEGAN: 2009, Franchising: 2015 UNITS: US: 0, CAN: 0, INTL: 0, CO: 4 COST: \$97.3K-\$189.1K, Rty: 3-5% FINANCINE: No

Pretzelmaker •

Pretzels

BEGAN: 1991, Franchising: 1992 **UNITS:** US: 224, CAN: 47, INTL: 6, CO: 0 **COST:** \$205.2K-\$332K, Rty: 7%

FINANCING: No QUALIF: \$250K net worth w/\$100K liquid

Rise Biscuits & Donuts

Biscuits and doughnuts

BEGAN: 2012, Franchising: 2014 **UNITS:** US: 5, CAN: 0, INTL: 0, CO: 2 **COST:** \$393.6K-\$676K, Rty: 6%

FINANCING: No

QUALIF: \$2M net worth w/\$500K liquid

Shipley Do-Nuts

Doughnuts, kolaches, pastries

BEGAN: 1936, Franchising: 1987 **UNITS:** US: 296, CAN: 0, INTL: 0, CO: 14 **COST:** \$353.5K-\$500K, Rty: 4%

FINANCING: No

QUALIF: \$500K-\$750K net worth w/\$150K-\$250K liquid

2Good2B

Gluten-, corn-, and soy-free bakery and cafe

BEGAN: 2011, Franchising: 2014 **UNITS:** US: 0, CAN: 0, INTL: 0, CO: 1 **COST:** \$278K-\$968.5K, Rty: 5% **FINANCING:** Yes

We're Rolling Pretzel Company

Soft pretzels, lemonade, frozen drinks

BEOAN: 1996, Franchising: 2000 UNITS: US: 17, CAN: 0, INTL: 0, CO: 15 COST: \$91K-\$223K, Rty: 5% FINANCING: Yes

QUALIF: \$100K net worth w/\$50K liquid

Wetzel's Pretzels

Soft pretzels, lemonade, hot dogs

BEGAN: 1994, Franchising: 1996 UNITS: US: 284, CAN: 1, INTL: 9, CO: 9 COST: \$164.95K-\$405.9K, Rty: 7%

QUALIF: \$200K net worth w/\$50K liquid

BARBECUE

Bar-B-Cutie SmokeHouse

Barbecue

BEGAN: 1950, Franchising: 2003 **UNITS:** US: 10, CAN: 0, INTL: 0, CO: 2 **COST:** \$286.99K-\$448.7K, Rty: 5%

FINANCING: Yes

QUALIF: \$250K-\$500K net worth w/\$75K-\$225K liquid

Billy Sims BBQ

Barbecue

BEGAN: 2004, Franchising: 2008 **UNITS:** US: 48, CAN: 0, INTL: 0, CO: 1 **COST:** \$169.2K-\$433.1K, Rty: 6%

FINANCING: No QUALIF: \$250K net worth w/\$170K liquid

Dickey's Barbecue Pit

Barbeque

BEGAN: 1941, Franchising: 1994 **UNITS:** US: 563, CAN: 0, INTL: 0, CO: 7 **COST:** \$280.8K-\$481.8K, Rty: 5%

FINANCING: Yes QUALIF: \$300K net worth w/\$100K liquid

This Is It! Bar-B-Q & Seafood

Barbecue, seafood, soul food

BEGAN: 1982, Franchising: 1992 **UNITS:** US: 1, CAN: 0, INTL: 0, CO: 8 **COST:** \$413.8K-\$840.2K, Rty: 5% **FINANCING:** Yes

QUALIF \$200K-\$750K net worth w/\$100K-\$200K liquid

Urban Bar-B-Que

Barbecue

BEGAN: 2003, Franchising: 2013 UNITS: US: 8, CAN: 0, INTL: 0, CO: 0 COST: \$182.7K-\$365.2K, Rty: 6% FINANCING: No

CHICKEN

Bojangles' Famous Chicken 'n Biscuits

Chicken, biscuits, iced tea

BEGAN: 1977, Franchising: 1978 **UNITS:** US: 404, CAN: 0, INTL: 3, CO: 309

cost: \$1.3M-\$2.2M, Rty: 4%

FINANCING: Yes

qualif: \$1M net worth w/\$500K liquid

Buffalo Wild Wings

Buffalo wings, sandwiches

BEOAN: 1982, Franchising: 1991 UNITS: US: 562, CAN: 0, INTL: 14, CO: 594 COST: \$1.4M-\$3.6M, Rty: 5%

FINANCING: No

QUALIF: \$1.5M net worth w/\$750K liquid

Chester's • •

Chicken

BEGAN: 1952, Franchising: 2004 **UNITS:** US: 1,117, CAN: 17, INTL: 22, CO: 0 **COST:** \$8.6K-\$296.6K, Rtv: 0

FINANCING: Yes

Chicken Salad Chick

Chicken salads, soups, sides

BECAN: 2008, Franchising: 2012 **UNITS:** US: 58, CAN: 0, INTL: 0, CO: 12 **COST:** \$439.5K-\$604.5K, Rty: 5%

FINANCING: No QUALIF: \$600K net worth w/\$150K liquid

The Chickery

Chicken, sandwiches, salads

BEGAN: 2012, Franchising: 2014 **UNITS:** US: 0, CAN: 3, INTL: 0, CO: 2 **COST:** \$250K-\$512.5K, Rty: 6%

FINANCING: No

QUALIF: \$1M net worth w/\$500K liquid

Church's Chicken

Chicken

BEGAN: 1952, Franchising: 1969 **UNITS:** US: 971, CAN: 17, INTL: 360, CO: 247 **COST:** \$413.3K-\$1.3M, Rty: 5%

FINANCING: No QUALIF: \$1.5M net worth w/\$650K liquid

Golden Chick

Chicken

BEGAN: 1967, Franchising: 1972 **UNITS:** US: 148, CAN: 0, INTL: 1, CO: 10 **COST:** \$235.5K-\$471K, Rty: 4%

FINANCING: Yes

QUALIF: \$1.5M-\$2.5M net worth w/\$350K-\$500K liquid

Hurricane Grill & Wings

Chicken wings, sandwiches, salads

BEGAN: 1995, Franchising: 2006 **UNITS:** US: 61, CAN: 0, INTL: 1, CO: 8 **COST:** \$447K-\$912K, Rty: 5%

FINANCING: Yes QUALIF: \$500K net worth w/\$250K liquid

KFC US

Chicken

BECAN: 1930, Franchising: 1952 **UNITS:** US: 4,064, CAN: 0, INTL: 10,567, CO: 5,321

COST: \$1.5M-\$2.6M, Rty: 5%

qualif: \$1.5M net worth w/\$750K liquid

Wingstop Restaurants

Chicken wings

BEGAN: 1994, Franchising: 1998 **UNITS:** US: 862, CAN: 0, INTL: 67, CO: 20

cost: \$303.2K-\$922.9K, Rty: 6%

FINANCING: Yes QUALIF: \$1.2M net worth w/\$600K liquid

COFFEE

AraVita

Coffee, bubble tea, smoothies

BEGAN: 2013, Franchising: 2016 UNITS: US: 0, CAN: 0, INTL: 0, CO: 1 COST: \$113.4K-\$181.2K, Rty: 4.5% FINANCING: Yes

QUALIF: \$19.9K net worth w/\$19.9K liquid

Biggby Coffee •

Specialty coffee, tea, smoothies, baked goods

BEGAN: 1994, Franchising: 1999 **UNITS:** US: 222, CAN: 0, INTL: 0, CO: 0 **COST:** \$161.4K-\$319.1K, Rty: 5%

FINANCING: Yes

QUALIF: \$400K net worth w/\$70K liquid

Cocoa Grinder

Coffee, juices, breakfast, and lunch

BEGAN: 2013, Franchising: 2017 UNITS: US: 0, CAN: 0, INTL: 0, CO: 3 COST: \$178.7K-\$265.1K, Rty: 6% FINANCING: No

QUALIF: \$250K net worth w/\$100K liquid

The Coffee Beanery

Coffee, tea, sandwiches, salads

BEGAN: 1976, Franchising: 1985 UNITS: US: 50, CAN: 0, INTL: 22, CO: 2 COST: \$98.5K-\$433.5K, Rty: 6%

FINANCING: No

QUALIF: \$75K-\$150K net worth

w/\$35K liquid

Drnk coffee + tea and Qwench juice bar

Espresso, coffee, tea, smoothies, juices, sandwiches

BEGAN: 2013, Franchising: 2015 **UNITS:** US: 11, CAN: 0, INTL: 0, CO: 2 COST: \$264.1K-\$536.8K, Rty: 6%

FINANCING: Yes

QUALIF: \$500K-\$1M net worth w/\$150K-\$400K liquid

Dunkin' Donuts

Coffee, doughnuts, baked goods

BEGAN: 1950, Franchising: 1955 UNITS: US: 8,884, CAN: 4, INTL: 3,399, CO: 0

cost: \$228.6K-\$1.7M, Rty: 5.9%

FINANCING: No **QUALIF:** \$250K net worth w/\$125K liquid

Dunn Brothers Coffee

Specialty coffee, tea, baked goods, sandwiches, soups, salads

BEGAN: 1987, Franchising: 1994 **UNITS:** US: 78, CAN: 0, INTL: 0, CO: 4 **COST:** \$388.2K-\$616.4K, Rty: 5%

FINANCING: No **QUALIF:** \$500K net worth w/\$125K liquid

The Human Bean Drive Thru

Specialty coffee

BEGAN: 1998, Franchising: 2002 UNITS: US: 49, CAN: 0, INTL: 0, CO: 13

COST: \$173.8K-\$669.3K FINANCING: Yes **DUALIF:** \$250K net worth w/\$100K liquid

Maui Wowi Hawaiian Coffees & Smoothies • •

Hawaiian coffee and smoothies

BEGAN: 1982, Franchising: 1997 UNITS: US: 185, CAN: 0, INTL: 1, CO: 0 COST: \$75.4K-\$559.5K, Rty: 0

FINANCING: Yes **QUALIF:** \$150K net worth w/\$50K-\$150K liquid

Scooter's Coffee

Specialty coffee, smoothies, pastries

BEGAN: 1998, Franchising: 2001 UNITS: US: 118, CAN: 0, INTL: 0, CO: 22 COST: \$270K-\$463.5K, Rty: 6%

FINANCING: No

QUALIF: \$500K net worth

w/\$100K liquid

FRIES/POTATOES

French Fry Heaven

Gourmet fries

BEGAN: 2010. Franchising: 2012 UNITS: US: 2, CAN: 0, INTL: 0, CO: 1 COST: \$118.9K-\$339.7K, Rtv: 6%

FINANCING: Yes

qualif: \$150K net worth w/\$60K liquid

#getfried Fry Cafe

French fries and fried foods

BEGAN: 2015. Franchising: 2015 UNITS: US: 0, CAN: 0, INTL: 0, CO: 2 COST: \$111.3K-\$220.5K, Rtv: 6%

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QUALIF: \$100K-\$300K net worth w/\$50K-\$150K liquid

Hot Fries

Fries, hot dogs. chicken wings, lemonade

BEGAN: 2011, Franchising: 2016 UNITS: US: 0, CAN: 0, INTL: 0, CO: 1 COST: \$166.99K-\$374.9K. Rtv: 6% FINANCING: Yes

qualif: \$200K net worth w/\$60K liquid

Potatopia Franchise

Potatoes, fries, potato chips, toppings

BEGAN: 2011, Franchising: 2013 UNITS: US: 2, CAN: 0, INTL: 0, CO: 2 COST: \$192.6K-\$482.6K, Rtv: 6%

FINANCING: Yes QUALIF: \$100K-\$250K net worth

w/\$100K liquid

Smoke's Poutinerie

Poutine, fries

BEGAN: 2008, Franchising: 2008 UNITS: US: 5, CAN: 106, INTL: 0, CO: 0

cost: \$350K-\$450K, Rtv: 6% FINANCING: No

QUALIF: \$350K net worth w/\$350K liquid

FROZEN DESSERTS. CUSTARD

Abbott's Frozen Custard

Frozen custard

BEGAN: 1902, Franchising: 1977 UNITS: US: 30, CAN: 0, INTL: 0, CO: 6 COST: \$288.9K-\$406.2K, Rty: 5.5%

FINANCING: No

QUALIF: \$350K-\$500K net worth w/\$150K-\$500K liquid

Culver Franchising System

Frozen custard, specialty burgers

BEGAN: 1984, Franchising: 1988 UNITS: US: 620, CAN: 0, INTL: 0, CO: 8 COST: \$1.8M-\$4.3M, Rtv: 4%

FINANCING: Yes

QUALIF: \$350K-\$600K liquid

Freddy's Frozen Custard & Steakburgers

Frozen custard, steakburgers, hot dogs

BEGAN: 2002, Franchising: 2004 UNITS: US: 220, CAN: 0, INTL: 0, CO: 14 **cost**: \$592.8K-\$1.99M, Rty: 4.5%

FINANCING: No

QUALIF: \$850K net worth w/\$250K liquid

Ritter's Frozen Custard

Frozen custard, burgers

BEGAN: 1990, Franchising: 1994 UNITS: US: 20, CAN: 0, INTL: 0, CO: 0 cost: \$365K-\$1.1M, Rty: 5%

FINANCING: Yes

QUALIF: \$750K-\$1.1M net worth w/\$150K-\$1.5M liquid

Stricklands Frozen Custard

Frozen custard, ice cream, yogurt, sorbet

BECAN: 1936, Franchising: 2002 UNITS: US: 4, CAN: 0, INTL: 0, CO: 0 **cost:** \$188.5K-\$315K, Rty: 6%

FINANCING: Yes

qualif: \$100K net worth w/\$50K liquid

FROZEN DESSERTS, **FROZEN YOGURT**

Happy Cow Frozen Yogurt

Frozen yogurt

BEGAN: 2013. Franchising: 2015 UNITS: US: 0, CAN: 0, INTL: 0, CO: 2 COST: \$210.4K-\$392.5K, Rtv: 4.5% FINANCING: Yes

QUALIF: \$350K-\$450K net worth w/\$100K liquid

Red Mango Cafe & Juice Bar •

Frozen yogurt, smoothies, juices, wraps

BEGAN: 2006, Franchising: 2007 UNITS: US: 191, CAN: 0, INTL: 124, CO: 0 COST: \$193.5K-\$466K, Rtv: 6% FINANCING: Yes

QUALIF: \$350K net worth w/\$200K liquid

sweetFrog Premium Frozen Yogurt •

Self-serve frozen yogurt

BEGAN: 2009, Franchising: 2012 UNITS: US: 190, CAN: 0.

INTL: 10, CO: 70 cost: \$22K-\$439.5K, Rtv: 5%

FINANCING: Yes **QUALIF:** \$250K net worth w/\$150K liquid

Yogen Fruz

Frozen vogurt, soft-serve ice cream

BEGAN: 1986, Franchising: 1987 UNITS: US: 74. CAN: 172.

INTL: 980, CO: 6 COST: \$123.2K-\$459.7K, Rtv: 6%

FINANCING: No **QUALIF:** \$150K net worth w/\$40K-\$75K liquid

Yogurtland Franchising •

Self-serve frozen yogurt

BEGAN: 2006, Franchising: 2007 **UNITS:** US: 272, CAN: 0, INTL: 41, CO: 13 COST: \$309.3K-\$702K, Rty: 6%

FINANCING Yes

QUALIF: \$250K-\$400K net worth

w/\$200K liquid

FROZEN DESSERTS. GELATO

Milani Gelateria

Gelato

BEGAN: 2010, Franchising: 2014 UNITS: US: 0, CAN: 0, INTL: 0, CO: 1 COST: \$176.4K-\$242.6K, Rty: 6% FINANCING: Yes

QUALIF: \$20K liquid

Morano Gelato Franchise

Gelato, espresso, granita

BEGAN: 2010, Franchising: 2016 **UNITS:** US: 2, CAN: 0, INTL: 0, CO: 1 COST: \$301.2K-\$533.7K, Rty: 5% FINANCING: No

QUALIF: \$100K liquid

Paciugo Gelato Caffe •

Gelato, pastries, beverages

BEGAN: 2000. Franchising: 2004 UNITS: US: 30, CAN: 0, INTL: 0, CO: 6 COST: \$103.5K-\$455K, Rtv: 4.5%

FINANCING: Yes

QUALIF: \$150K net worth w/\$65K liquid

Popbar •

Gelato, sorbetto, and frozen yogurt on a stick

BEGAN: 2010. Franchising: 2010 UNITS: US: 10, CAN: 4, INTL: 10, CO: 1 COST: \$217K-\$457.5K, Rtv: 6%

FINANCING: No QUALIF: \$300K net worth w/\$80K liquid

FROZEN DESSERTS. **ICE CREAM**

Baskin-Robbins

Ice cream, frozen yogurt, frozen beverages

BEGAN: 1945, Franchising: 1948 UNITS: US: 2.551, CAN: 96. INTL: 5,245, CO: 0

COST: \$94.4K-\$402.2K, Rty: 5.9%

FINANCING: No **QUALIF:** \$250K net worth w/\$125K liquid

Ben & Jerry's

Ice cream, frozen yogurt, sorbet, smoothies

BEGAN: 1978. Franchising: 1981 UNITS: US: 238, CAN: 3,

INTL: 323, CO: 18 COST: \$156.4K-\$486K, Rtv: 3% FINANCING: No

QUALIF: \$350K net worth w/\$100K liquid

Bruster's Real Ice Cream

Ice cream, frozen yogurt, ices, sherbets

BEGAN: 1989, Franchising: 1993 UNITS: US: 187, CAN: 0, INTL: 7, CO: 2 COST: \$270.2K-\$1.3M, Rty: 5%

FINANCING: Yes QUALIF: \$80K-\$200K liquid

Carvel •

Ice cream, ice cream cakes

BEGAN: 1934, Franchising: 1947 UNITS: US: 359, CAN: 0, INTL: 58, CO: 0 COST: \$250.3K-\$383.1K, Rty: \$2.29/gallon FINANCING: Yes QUALIF: \$400K net worth

Cold Stone Creamery •

Ice cream, sorbet

w/\$100K liquid

BEGAN: 1988, Franchising: 1994 UNITS: US: 916, CAN: 7, INTL: 330, CO: 10 **COST**: \$52.2K-\$467.5K, Rty: 6%

FINANCING: Yes QUALIF: \$250K net worth w/\$100K liquid

Cream

Ice cream sandwiches

BEGAN: 2010. Franchising: 2012 UNITS: US: 23, CAN: 0, INTL: 0, CO: 3 cost: \$191K-\$535K, Rtv: 6% FINANCING: Yes

QUALIF: \$1.5M-\$1.8M net worth w/\$1.5M-\$1.8M liquid

Dairy Queen

Ice cream, burgers, chicken

BEGAN: 1940, Franchising: 1944 UNITS: US: 4,442, CAN: 654, INTL: 1,657, CO: 2 COST: \$1.1M-\$1.9M. Rtv: 4%

FINANCING: Yes **QUALIF:** \$750K net worth w/\$400K liquid

Dippin' Dots Franchising • • Specialty ice cream, frozen yogurt,

ices, sorbet

BEGAN: 1988, Franchising: 1999 UNITS: US: 120, CAN: 1, INTL: 13, CO: 1 COST: \$112.2K-\$376.95K, Rty: Varies

FINANCING: Yes

QUALIF: \$250K net worth w/\$80K liquid

The Haagen-Dazs Shoppe Ice cream, frozen yogurt

BEGAN: 1961, Franchising: 1977 UNITS: US: 205, CAN: 0, INTL: 0, CO: 0 **COST**: \$154.2K-\$542.4K, Rty: 4%

FINANCING: Yes **QUALIF:** \$200K net worth w/\$80K liquid

Marble Slab Creamery

Ice cream, frozen yogurt, baked goods

BEGAN: 1983, Franchising: 1984 UNITS: US: 219, CAN: 79,

INTL: 45, CO: 0 COST: \$293.1K-\$381.1K, Rty: 6% FINANCING: No

QUALIF: \$250K net worth w/\$100K liquid

Sloan's Ice Cream

Ice cream, candy, toys, novelty items

BEGAN: 1999, Franchising: 2012 UNITS: US: 4, CAN: 0, INTL: 1, CO: 5 COST: \$587.95K-\$896.6K, Rty: 6% FINANCING: Yes

QUALIF: \$750K-\$900K net worth w/\$150K-\$225K liquid

Sub Zero Franchise

Ice cream, yogurt, custard, smoothies

BEGAN: 2004, Franchising: 2005 UNITS: US: 46, CAN: 0, INTL: 3, CO: 4 COST: \$160.8K-\$386K, Rty: 6% FINANCING: Yes

QUALIF: \$150K-\$250K net worth w/\$50K liquid

FROZEN DESSERTS, ICES

Bahama Buck's Original Shaved Ice

Shaved ice, fruit smoothies

BEGAN: 1989. Franchising: 1993 UNITS: US: 103, CAN: 0, INTL: 0, CO: 3 COST: \$223.3K-\$720.8K, Rty: 6%

FINANCING: Yes **QUALIF:** \$400K net worth w/\$90K-\$200K liquid

Kona Ice

Shaved-ice trucks

BEGAN: 2007. Franchising: 2008 UNITS: US: 885, CAN: 3, INTL: 0, CO: 20 **COST:** \$120.2K-\$143K, Rty: \$3K-\$4K/yr. FINANCING: Yes

QUALIF: \$20K-\$40K liquid

Rita's Italian Ice

Italian ice, frozen custard

BEGAN: 1984. Franchising: 1989 UNITS: US: 611, CAN: 5, INTL: 9, CO: 0 **COST:** \$150.5K-\$440.9K, Rty: 6.5% FINANCING: Yes

QUALIF: \$300K net worth w/\$100K liquid

Wanna Chill?

Shaved ice, desserts

BEGAN: 2011, Franchising: 2015 UNITS: US: 0, CAN: 0, INTL: 0, CO: 2 COST: \$50.9K-\$186K, Rty: 5%

FINANCING: Yes

HAMBURGERS

Built Custom Burgers

Build-your-own burgers

BECAN: 2013. Franchising: 2014 UNITS: US: 4, CAN: 0, INTL: 1, CO: 0 COST: \$368K-\$982K, Rtv: 5% FINANCING: Yes

QUALIF: \$800K-\$2M net worth w/\$200K-\$2M liquid

Burgerfi International

Burgers, hot dogs, fries, onion rings, custard, craft beer, wine

BEGAN: 2011. Franchising: 2011 UNITS: US: 76, CAN: 0, INTL: 2, CO: 6 COST: \$698.5K-\$1.1M. Rtv: 5.5% FINANCING: Yes

QUALIF: \$1M net worth w/\$500K liquid

Burger 21

Burgers

BEGAN: 2010. Franchising: 2011 UNITS: US: 19, CAN: 0, INTL: 0, CO: 4 COST: \$428.3K-\$1.1M. Rtv: 5% FINANCING: Yes **QUALIF:** \$600K net worth w/\$250K liquid

Carl's Jr. Restaurants

Burgers

BEGAN: 1945, Franchising: 1984 UNITS: US: 1,033, CAN: 19. INTL: 371, CO: 122 COST: \$1.4M-\$1.95M, Rty: 4% FINANCING: Yes

qualif: \$1M net worth w/\$300K liquid

Checkers and Rally's Restaurants

Burgers, fries

BEGAN: 1986, Franchising: 1989 UNITS: US: 567, CAN: 0. INTL: 0. CO: 284 COST: \$96.4K-\$1.5M, Rtv: 4% FINANCING: Yes **QUALIF:** \$750K net worth w/\$250K liquid

Farmer Boys Restaurants

Burgers, breakfast, sandwiches. salads, sides

BEGAN: 1981, Franchising: 1997 UNITS: US: 59, CAN: 0, INTL: 0, CO: 29 COST: \$1.1M-\$1.6M. Rtv: 5% FINANCING: Yes

QUALIF: \$750K-\$1M net worth w/\$300K-\$500K liquid

Fatburger North America

Burgers

BEGAN: 1952, Franchising: 1990 UNITS: US: 69, CAN: 49, INTL: 44, CO: 0 cost: \$500.5K-\$988K, Rty: 6%

FINANCING: Yes **QUALIF:** \$1.5M net worth w/\$500K liquid

Good Stuff Eatery

Burgers, fries, shakes

BEGAN: 2008, Franchising: 2014 **UNITS:** US: 4, CAN: 0, INTL: 1, CO: 1 **COST:** \$1.1M-\$1.3M, Rty: 5.5% FINANCING: No **QUALIF:** \$1M-\$3M net worth w/\$500K liquid

Hardee's

Burgers, chicken, biscuits

BEGAN: 1961, Franchising: 1962 UNITS: US: 1,699, CAN: 0, INTL: 331, CO: 116 COST: \$1.4M-\$1.9M. Rtv: 4% FINANCING: Yes qualif: \$1M net worth w/\$300K liquid

Jack in the Box

Burgers

BEGAN: 1951, Franchising: 1982 UNITS: US: 1.850, CAN: 0. INTI: 0. CO: 409 COST: \$1.5M-\$2.9M. Rtv: 5% FINANCING: Yes **QUALIF:** \$1.5M net worth w/\$250K-\$750K liquid

Liberty Burger

Burgers, sides, shakes, alcohol

BEGAN: 2011, Franchising: 2014 **UNITS:** US: 2, CAN: 0, INTL: 0, CO: 4 COST: \$540K-\$789K, Rty: 4% FINANCING: Yes

McDonald's

Burgers, chicken, salads, beverages

BEGAN: 1955. Franchising: 1955 UNITS: US: 13,109, CAN: 1,326, INTL: 17.501, CO: 5.075 COST: \$1M-\$2.2M, Rty: 4% FINANCING: Yes **QUALIF:** \$500K liquid

Mooyah Franchise

Burgers, fries, shakes

BEGAN: 2007, Franchising: 2007 **UNITS:** US: 75, CAN: 3, INTL: 15, CO: 4 **COST**: \$373.4K-\$623.3K, Rty: 6% FINANCING: Yes

QUALIF: \$600K net worth w/\$250K liquid

Sonic Drive-In Restaurants

Burgers, hot dogs, chicken sandwiches, breakfast, ice cream, beverages

BEGAN: 1953. Franchising: 1959 UNITS: US: 3,130, CAN: 0, INTL: 0. CO: 396 COST: \$1M-\$1.8M, Rtv: 5% FINANCING: Yes **QUALIF:** \$1M-\$2M net worth

Top Burger

w/\$500K-\$2M liquid

Burgers, hot dogs, chicken, fries

BEGAN: 2012, Franchising: 2015 UNITS: US: 0, CAN: 0, INTL: 0, CO: 2 COST: \$200.9K-\$302.9K, Rtv: 5% FINANCING: Yes

Wayback Burgers

Burgers, fries, onion rings, shakes

BEGAN: 1991, Franchising: 2006 UNITS: US: 112, CAN: 1, INTL: 5, CO: 0 COST: \$209K-\$524.5K, Rty: 5%

FINANCING: Yes **QUALIF:** \$300K net worth w/\$100K liquid

HOT DOGS

Dat Dog

Hot dogs and sausages

BEGAN: 2011, Franchising: 2016 UNITS: US: 0, CAN: 0, INTL: 0, CO: 4 **COST:** \$502.3K-\$927.5K, Rty: 6.5%

FINANCING: No

QUALIF: \$2M net worth w/\$150K liquid

Dave's the Doghouse .

Hot dogs

BEGAN: 2002, Franchising: 2014 UNITS: US: 4, CAN: 0, INTL: 0, CO: 1 COST: \$25K-\$245.7K, Rty: 6.5%

FINANCING: No

qualif: \$100K net worth w/\$50K liquid

Dog Haus International

Hot dogs, sausages, hamburgers

BEGAN: 2010, Franchising: 2013 UNITS: US: 17. CAN: 0. INTL: 0. CO: 2 COST: \$362.1K-\$849.4K, Rtv: 6%

FINANCING: No. **QUALIF:** \$1M net worth

Hot Dog on a Stick

Corn dogs, lemonade, fries, funnel cakes

BEGAN: 1946. Franchising: 1997 UNITS: US: 9, CAN: 0, INTL: 10, CO: 69 COST: \$338,2K-\$561K, Rtv: 6%

FINANCING: No

Umai Savory Hot Dogs

Gourmet fusion hot dogs

BEGAN: 1993, Franchising: 2015 UNITS: US: 2, CAN: 0, INTL: 0, CO: 1 **COST:** \$118.2K-\$226.8K, Rty: 5%

FINANCING: Yes

QUALIF: \$250K-\$400K net worth w/\$100K-\$150K liquid

Wienerschnitzel

Hot dogs, ice cream

BEGAN: 1961, Franchising: 1965 UNITS: US: 320, CAN: 0, INTL: 2, CO: 0 COST: \$303.6K-\$1.3M, Rty: 5%

FINANCING: Yes **QUALIF:** \$600K net worth w/\$250K liquid

MEDITERRANEAN FOOD

Flame & Skewers

Mediterranean food

BEGAN: 2008, Franchising: 2014 UNITS: US: 0, CAN: 0, INTL: 0, CO: 3 cost: \$295.3K-\$459.6K, Rty: 5%

FINANCING: Yes

QUALIF: \$200K-\$400K net worth

w/\$30K-\$50K liquid

Flatbread Grill

Mediterranean food

BEGAN: 2008, Franchising: 2016 UNITS: US: 0, CAN: 0, INTL: 0, CO: 1 COST: \$293K-\$772.5K, Rty: 6%

FINANCING: No **QUALIF:** \$1.2M net worth w/\$600K liquid

Taste of Mediterranean

Greek and Middle Eastern food

BEGAN: 2004, Franchising: 2007 UNITS: US: 5, CAN: 9, INTL: 0, CO: 0 cost: \$98.8K-\$287.4K, Rty: \$1K/mo. FINANCING: Yes

QUALIF: \$250K net worth w/\$100K liquid

MEXICAN FOOD

America's Taco Shop

Mexican food

BEGAN: 2008, Franchising: 2011 UNITS: US: 5, CAN: 0, INTL: 0, CO: 5 cost: \$230.5K-\$708.3K, Rty: 6%+

FINANCING: Yes

qualif: \$375K net worth w/\$90K liquid

Chronic Tacos Enterprises

Mexican food

BEGAN: 2002, Franchising: 2006 UNITS: US: 38, CAN: 1, INTL: 0, CO: 4 COST: \$294K-\$794K, Rtv: 6% FINANCING: Yes

QUALIF: \$250K net worth w/\$100K liquid

Del Taco

Mexican/American food

BEGAN: 1964, Franchising: 1967 UNITS: US: 252, CAN: 0,

INTL · 0 CO · 303

cost: \$960.7K-\$1.9M, Rty: 5%

FINANCING: Yes

QUALIF: \$1M net worth w/\$500K liquid

Fuzzy's Taco Shop

Baia-style Mexican food

BEGAN: 2003, Franchising: 2009 UNITS: US: 83, CAN: 0, INTL: 0, CO: 7 COST: \$329.3K-\$1.1M, Rty: 3.5-5%

FINANCING: Yes QUALIF: \$500K net worth w/\$150K liquid

Los Tacos by Chef Omar

Mexican food

BEGAN: 2014, Franchising: 2017 UNITS: US: 0, CAN: 0, INTL: 0, CO: 5 COST: \$224.9K-\$364.4K, Rty: 3.5% FINANCING: Yes

QUALIF: \$24.9K net worth w/\$24.9K liquid

Moe's Southwest Grill

Southwestern food

BEGAN: 2000, Franchising: 2001 UNITS: US: 675, CAN: 0, INTL: 2, CO: 5 COST: \$368.8K-\$915.7K. Rtv: to 5%

FINANCING: Yes

QUALIF: \$1.5M net worth w/\$500K liquid

Mucho Burrito

Mexican food

BEGAN: 2006, Franchising: 2006 UNITS: US: 2, CAN: 98, INTL: 3, CO: 1 cost: \$282.5K-\$649.5K, Rty: 6%

FINANCING: Yes **QUALIF:** \$400K net worth w/\$150K liquid

Pancheros Mexican Grill

Mexican food

BEGAN: 1992, Franchising: 1995 UNITS: US: 42, CAN: 0, INTL: 0, CO: 26 **cost:** \$394.3K-\$931K, Rty: 5%

FINANCING: No **QUALIF:** \$750K net worth w/\$250K liquid

Pedro's Tacos

Fish tacos. Mexican food

BEGAN: 1986, Franchising: 2015 UNITS: US: 3, CAN: 0, INTL: 0, CO: 2 COST: \$376.7K-\$542.5K, Rty: 3%

FINANCING: No QUALIF: \$550K net worth w/\$250K liquid

Qdoba Mexican Eats

Mexican food

BEGAN: 1995, Franchising: 1997 UNITS: US: 340, CAN: 5. INTL: 0, CO: 379 cost: \$871K-\$2M. Rtv: 5% FINANCING: Yes

QUALIF: \$2.5M-\$2.5M net worth w/\$750K liquid

Quesada Burritos & Tacos

Mexican food

BEGAN: 2003, Franchising: 2010 **UNITS:** US: 0, CAN: 85, INTL: 0, CO: 4 **cost:** \$180K-\$280K, Rty: 6%

FINANCING: Yes

qualif: \$125K net worth w/\$70K liquid

R Taco

Tacos

BEGAN: 2010, Franchising: 2010 **UNITS:** US: 7, CAN: 0, INTL: 0, CO: 7 **cost**: \$512.4K-\$782.5K, Rty: 5% FINANCING: No

QUALIF: \$1.5M net worth w/\$750K liquid

Taco Bell

Mexican food

BEGAN: 1962, Franchising: 1964 UNITS: US: 5,274, CAN: 0, INTL: 285, CO: 909 **COST:** \$1.2M-\$2.6M. Rtv: 5.5% FINANCING: Yes **QUALIF:** \$1.5M net worth

w/\$750K liquid Taco Bueno

Mexican food

BEGAN: 1967, Franchising: 2004 UNITS: US: 22, CAN: 0, INTL: 0, CO: 160 cost: \$639K-\$1.6M, Rty: 5%

FINANCING: Yes

QUALIF: \$1.5M net worth w/\$450K liquid

Taco Casa

Mexican food

BEGAN: 1972, Franchising: 1972 UNITS: US: 70, CAN: 0, INTL: 0, CO: 2 cost: \$615K-\$2.1M, Rty: 7%

FINANCING: Yes

QUALIF: \$1M net worth w/\$400K liquid

Taco Rico Tex-Mex Cafe

Mexican food

BEGAN: 1991, Franchising: 2014 UNITS: US: 2, CAN: 0, INTL: 0, CO: 5 COST: \$129.8K-\$285.8K, Rty: 5%

FINANCING: Yes **QUALIF:** \$25K liquid

TacoTime

Mexican food

BEGAN: 1958, Franchising: 1961 UNITS: US: 144, CAN: 124,

INTL: 0, CO: 0 COST: \$142.3K-\$819.1K, Rty: 6%+

FINANCING: Yes **QUALIF:** \$500K net worth

w/\$100K liquid PIZZA

Blaze Fast-Fire'd Pizza

Assembly-line pizza

BEGAN: 2012, Franchising: 2012 UNITS: US: 193, CAN: 5, INTL: 0, CO: 5 COST: \$397.5K-\$989.5K, Rtv: 5%

FINANCING: No **QUALIF:** \$500K liquid

Blocks Pizza

Pizza

BEGAN: 2013, Franchising: 2015 **UNITS:** US: 0, CAN: 0, INTL: 0, CO: 1 COST: \$222.1K-\$326.6K. Rtv: 5%

FINANCING: Yes QUALIF: \$20K liquid

Captain Tony's Pizza & Pasta Emporium

Pizza, pasta, subs, wings

BECAN: 1972, Franchising: 1985 UNITS: US: 6, CAN: 0, INTL: 2, CO: 0 **COST:** \$197.6K-\$389.8K, Rty: to 4.5%

FINANCING: Yes qualif: \$250K net worth w/\$100K liquid

Cottage Inn Pizza

Pizza

BEGAN: 1948, Franchising: 1986 UNITS: US: 44, CAN: 0, INTL: 0, CO: 9 COST: \$200K-\$350K, Rty: 5%

FINANCING: No **QUALIF:** \$250K net worth w/\$100K liquid

Figaro's Pizza

Pizza, take-and-bake pizza

BEGAN: 1981, Franchising: 1986 UNITS: US: 43, CAN: 0, INTL: 7, CO: 0 COST: \$111K-\$546K, Rty: 5%

FINANCING: Yes **QUALIF:** \$150K liquid

Flippin' Pizza

Pizza, salads

BEGAN: 2007, Franchising: 2010 **UNITS:** US: 18, CAN: 0, INTL: 1, CO: 2 **COST:** \$221.3K-\$398.3K, Rty: 6%

FINANCING: Yes

QUALIF: \$400K net worth w/\$400K liquid

Fox's Pizza Den

Pizza, sandwiches, wings, salads

BEGAN: 1971, Franchising: 1974 **UNITS:** US: 245, CAN: 0, INTL: 0, CO: 0 **COST:** \$129.6K-\$228.1K, Rty: \$300/mo.

FINANCING: No

QUALIF: \$200K net worth w/\$40K liquid

Happy Joe's

Pizza, pasta, sandwiches, salads, frozen yogurt

BEGAN: 1972, Franchising: 1973 **UNITS:** US: 44, CAN: 0, INTL: 0, CO: 10 **COST:** \$310.3K-\$1M, Rty: 4.5%

FINANCING: No QUALIF: \$500K net worth

w/\$300K liquid

Hungry Howie's Pizza & Subs

Pizza, subs, calzones, bread, wings, salads

BECAN: 1973, Franchising: 1982 **UNITS:** US: 518, CAN: 0, INTL: 0, CO: 30 **COST:** \$251.4K-\$495.9K, Rty: 5.5%

FINANCING: Yes

QUALIF: \$300K net worth w/\$100K liquid

Jet's Pizza

Pizza, subs, wings, salads

BEGAN: 1978, Franchising: 1990 **UNITS:** US: 354, CAN: 0, INTL: 0, CO: 34 **COST:** \$450K-\$630.5K, Rty: 8% **ENANCING:** Yes

QUALIF: \$1.5M-\$2M net worth w/\$250K-\$500K liquid

LaRosa's Pizzeria

Pizza, Italian food

BEGAN: 1954, Franchising: 1967 **UNITS:** US: 52, CAN: 0, INTL: 0, CO: 14 **COST:** \$775.7K-\$887.5K, Rty: 4%

FINANCING: No QUALIF: \$500K net worth w/\$500K liquid

Ledo Pizza

Pizza, subs, pasta

BEGAN: 1986, Franchising: 1989 **UNITS:** US: 100, CAN: 0, INTL: 0, CO: 0 **COST:** \$126.3K-\$442K, Rty: 6%

FINANCING: No

Marco's Pizza

Pizza, subs, wings, cheese bread

BEGAN: 1978, Franchising: 1979 UNITS: US: 827, CAN: 0, INTL: 13, CO: 0 COST: \$222.8K-\$663.8K, Rty: 5.5%

FINANCING: Yes
OUALIF: \$350K net worth
w/\$100K liquid

MidiCi The Neapolitan Pizza Company

Neapolitan pizza, appetizers, salads, desserts, beverages

BEGAN: 2015, Franchising: 2015 **UNITS:** US: 0, CAN: 0, INTL: 0, CO: 1 **COST:** \$612.6K-\$774.9K, Rty: 5%

FINANCING: Yes

QUALIF: \$1M net worth w/\$300K liquid

1000 Degrees Neapolitan Pizzeria

Assembly-line pizza and salads

BEGAN: 2014, Franchising: 2014 **UNITS:** US: 25, CAN: 0, INTL: 2, CO: 1 **COST:** \$218.2K-\$764.3K, Rty: 5-6%

FINANCING: Yes

QUALIF: \$300K-\$1M net worth w/\$150K-\$400K liquid

Papa John's International

Pizza

BEGAN: 1985, Franchising: 1986 **UNITS:** US: 2,731, CAN: 118, INTL: 1,561, CO: 645

COST: \$130.1K-\$844.4K, Rty: 5%

FINANCING: Yes

QUALIF: \$250K net worth w/\$75K liquid

Papa Murphy's

Take-and-bake pizza

BEGAN: 1981, Franchising: 1982 **UNITS:** US: 1,360, CAN: 18, INTL: 24. CO: 161

COST: \$274.6K-\$499.2K, Rty: 5%

FINANCING: Yes

QUALIF: \$275K net worth w/\$80K liquid

Persona Wood Fired Pizzeria

Assembly-line pizza and salads

BEGAN: 2013, Franchising: 2014 **UNITS:** US: 2, CAN: 0, INTL: 0, CO: 1 **COST:** \$361.95K-\$648.5K, Rty: 6%

FINANCING: No QUALIF: \$100K net worth

Pizza Factory •

w/\$100K liquid

Pizza, pasta, sandwiches

BEGAN: 1979, Franchising: 1985 **UNITS:** US: 110, CAN: 0, INTL: 0, CO: 2 **COST:** \$151K-\$638.5K, Rty: 5%

FINANCING: No

QUALIF: \$250K net worth w/\$90K liquid

Pizza Hut

Pizza, pasta, wings

BEGAN: 1958, Franchising: 1959 **UNITS:** US: 7,335, CAN: 0, INTL: 8,104, CO: 686

COST: \$297K-\$2.1M, Rty: 6%

FINANCING: No QUALIF: \$700K net worth

w/\$350K liquid

Pizza 9 Franchise System

Pizza

BEGAN: 2008, Franchising: 2009 UNITS: US: 20, CAN: 0, INTL: 0, CO: 2 COST: \$64.6K-\$353.98K, Rty: 5.5% FINANCING: Yes

Pizza Patron

BEGAN: 1986, Franchising: 2002 **UNITS:** US: 95, CAN: 0, INTL: 0, CO: 1 **COST:** \$273.6K-\$419.5K, Rty: 5%

FINANCING: No **QUALIF:** \$300K net worth w/\$150K liquid

The Pizza Press

Assembly-line pizza

BEGAN: 2012, Franchising: 2014 UNITS: US: 2, CAN: 0, INTL: 0, CO: 2 COST: \$311K-\$650.5K, Rty: 6% FINANCING: Yes

Pizza Ranch

Pizza, chicken, salad bar, buffet

BEGAN: 1981, Franchising: 1984 UNITS: US: 193, CAN: 0, INTL: 0, CO: 7 COST: \$1M-\$2.8M, Rty: 4%

Pizza Schmizza

Pizza

BEGAN: 1993, Franchising: 2002 **UNITS**: US: 21, CAN: 0, INTL: 0, CO: 2 **COST**: \$91K-\$546K, Rty: 5%

FINANCING: Yes

OUALIF: \$250K net worth

w/\$250K liquid

Rascal House

Pizza, pasta, sandwiches, salads, desserts

BEGAN: 1980, Franchising: 2003 UNITS: US: 2, CAN: 0, INTL: 0, CO: 3 COST: \$386.7K-\$694.7K, Rty: 5% FINANCING: No

QUALIF: \$750K-\$1M net worth w/\$120K-\$200K liquid

RedBrick Pizza

Pizza, pasta, sandwiches, salads, gelato

BEGAN: 1999, Franchising: 1999 UNITS: US: 9, CAN: 0, INTL: 0, CO: 2 COST: \$201.4K-\$538.2K, Rty: 5% FINANCING: Yes QUALIF: \$350K net worth

w/\$200K liquid

Rosati's Pizza

Pizza, Italian food

BEGAN: 1964, Franchising: 2006 **UNITS:** US: 124, CAN: 0, INTL: 0, CO: 15 **COST:** \$131.2K-\$1.2M, Rty: 5%

FINANCING: No

QUALIF: \$80K net worth w/\$80K liquid

Smokin' Oak Wood-Fired Pizza

Wood-fired pizza

BECAN: 2015, Franchising: 2016 UNITS: US: 0, CAN: 0, INTL: 0, CO: 0 COST: \$447.4K-\$713K, Rty: 5% FINANCING: Yes

QUALIF: \$150K liquid

Squisito Pizza & Pasta

Italian food

BEGAN: 1998, Franchising: 2008 UNITS: US: 2, CAN: 0, INTL: 0, CO: 5 COST: \$269.6K-\$596.9K, Rty: 5% FINANCING: Yes QUALIF: \$500K-\$600K net worth

QUALIF: \$500K-\$600K net worth w/\$180K liquid

Toppers Pizza

Pizza, breadsticks, wings

BEGAN: 1991, Franchising: 2000 UNITS: US: 73, CAN: 0, INTL: 0, CO: 0 COST: \$291.7K-\$527.2K, Rty: 5.5% FINANCING: Yes QUALIF: \$750K-\$1M net worth w/\$350K-\$500K liquid

Urban Bricks Pizza 🔸

Pizza

BEGAN: 2015, Franchising: 2015 UNITS: US: 4, CAN: 0, INTL: 0, CO: 0 COST: \$355.4K-\$847.4K, Rty: 6% FINANCING: Yes QUALIF: \$500K-\$2M net worth

w/\$300K-\$2M liquid Villa Italian Kitchen

Pizza, Italian food

BEGAN: 1964, Franchising: 1999 UNITS: US: 75, CAN: 0, INTL: 23, CO: 152 COST: \$296.95K-\$894K, Rty: 6% FINANCING: Yes DUALIF: \$250K-\$300K net worth

w/\$100K-\$250K liquid Westside Pizza

Pizza, pasta, wings, salads

BEGAN: 1996, Franchising: 2006 UNITS: US: 27, CAN: 0, INTL: 0, CO: 1 COST: \$121.4K-\$317.4K, Rty: 4%

Your Pie

Assembly-line pizza

w/\$150K liquid

QUALIF: \$60K liquid

BEGAN: 2008, Franchising: 2008 UNITS: US: 30, CAN: 0, INTL: 0, CO: 2 COST: \$318.8K-\$485.1K, Rty: 5% FINANCING: Yes QUALIF: \$500K net worth

SANDWICHES

Amsterdam Falafelshops

Falafel sandwiches, fries, dipping sauces

BEGAN: 2004. Franchising: 2010 UNITS: US: 6, CAN: 0, INTL: 0, CO: 1 COST: \$371.3K-\$513.4K. Rtv: 5-6%

FINANCINO: Yes

Arby's Restaurant Group

Sandwiches, fries, salads, shakes

BEGAN: 1964, Franchising: 1965 UNITS: US: 2,166, CAN: 61. INTL: 59, CO: 1,062 COST: \$271.95K-\$1.8M. Rtv: 4%

FINANCING: Yes

QUALIF: \$1M net worth w/\$500K liquid

Blimpie Subs & Salads

Subs. salads.

BEGAN: 1964. Franchising: 1970 **UNITS:** US: 352, CAN: 0, INTL: 8, CO: 4 COST: \$74.97K-\$401.5K, Rty: 6%

FINANCING: Yes

QUALIF: \$250K net worth w/\$50K liquid

Capriotti's Sandwich Shop

Subs

BEGAN: 1976. Franchising: 1991 UNITS: US: 83, CAN: 0, INTL: 0, CO: 17 COST: \$328K-\$525.5K, Rtv: 6-7%

FINANCINO: Yes **QUALIF:** \$500K net worth w/\$100K-\$300K liquid

Charleys Philly Steaks

Philly cheesesteaks, fries, lemonade

BEGAN: 1986, Franchising: 1991 UNITS: US: 440, CAN: 4. INTL: 75. CO: 56

\$225.6K-\$532.2K, Rtv: 6%

FINANCING: Yes

QUALIF: \$300K net worth w/\$100K liquid

Cousins Subs

Hot/cold subs, salads, soups, desserts

BEGAN: 1972, Franchising: 1985 UNITS: US: 81, CAN: 0, INTL: 0, CO: 23 **COST:** \$182.2K-\$564K, Rty: 6%

FINANCING: No

QUALIF: \$300K net worth w/\$100K liquid

Deli Delicious

Sandwiches, salads, lettuce wraps, fries

BEGAN: 1996, Franchising: 2008 UNITS: US: 48, CAN: 0, INTL: 0, CO: 0 COST: \$216.4K-\$465.2K, Rty: 6%

FINANCING: Yes QUALIF: \$150K liquid

Earl of Sandwich (USA)

Sandwiches, wraps, salads, desserts

BEGAN: 2003. Franchising: 2005 UNITS: US: 15, CAN: 0, INTL: 3, CO: 12 cost: \$339.1K-\$495.4K, Rty: 6%

FINANCING: No

QUALIF: \$350K net worth w/\$200K liquid

Erbert & Gerbert's Sandwich Shop

Subs, soups

BEGAN: 1987, Franchising: 1992 **UNITS:** US: 98, CAN: 0, INTL: 0, CO: 4 COST: \$197.5K-\$391.7K, Rty: 6%

FINANCING: Yes **QUALIF:** \$300K net worth

w/\$60K liquid

Extreme Pita

Pita wrap sandwiches, pizzas, smoothies, salads

BEGAN: 1997, Franchising: 1998 UNITS: US: 19, CAN: 137, INTL: 0, CO: 3 **cost:** \$160K-\$442K, Rty: 6%

FINANCING: Yes **QUALIF:** \$200K net worth w/\$80K liquid

Firehouse Subs

Subs

BEGAN: 1994, Franchising: 1995

UNITS: US: 1,016, CAN: 5,

INTL: 1, CO: 32

COST: \$124.7K-\$1.3M, Rty: 6%

FINANCING: Yes **QUALIF:** \$300K net worth w/\$80K-\$100K liquid

The Great Steak & Potato Company

Philly cheesesteaks, fries, baked potatoes

BEGAN: 1985, Franchising: 1986 UNITS: US: 62, CAN: 0, INTL: 14, CO: 0 COST: \$129.2K-\$511.1K, Rty: 6%+

FINANCING: Yes QUALIF: \$250K net worth w/\$100K liquid

Great Wraps Grill

Hot wrapped sandwiches, cheesesteaks, rice bowls, salads, smoothies

BEGAN: 1974, Franchising: 1983 UNITS: US: 68, CAN: 0, INTL: 0, CO: 0 cost: \$159.5K-\$485.5K, Rty: 5.5%

FINANCING: No **QUALIF:** \$500K net worth w/\$100K liquid

Groucho's Deli

Subs. salads

BEGAN: 1941, Franchising: 2001 UNITS: US: 31, CAN: 0, INTL: 0, CO: 1 **cost:** \$70.7K-\$368.9K, Rty: 5.25%

FINANCING: No

qualif: \$250K net worth w/\$60K liquid

The Gyro Shack

Gyros and Mediterranean food

BEGAN: 2009, Franchising: 2016 UNITS: US: 0, CAN: 0, INTL: 0, CO: 2 COST: \$168.6K-\$309.5K, Rty: 6%

FINANCING: NO

qualif: \$1M net worth w/\$250K liquid

Jersey Mike's Subs

Subs

BEGAN: 1956, Franchising: 1987 UNITS: US: 1,201, CAN: 0,

INTL: 0, CO: 56

cost: \$193.2K-\$660.4K, Rty: 6.5%

FINANCING: Yes

QUALIF: \$300K net worth w/\$100K liquid

Jimmy John's **Gourmet Sandwiches**

Sandwiches

BEGAN: 1983, Franchising: 1993 UNITS: US: 2,651, CAN: 0,

INTL: 0, CO: 63

cost: \$329.5K-\$557.5K, Rty: 6%

FINANCING: Yes

QUALIF: \$300K net worth w/\$80K liquid

Ion Smith Subs

Grilled subs

BEGAN: 1988, Franchising: 2007 UNITS: US: 3, CAN: 0, INTL: 0, CO: 6 COST: \$278K-\$602.5K, Rty: 6%

FINANCING: Yes QUALIF: \$50K liquid

Lenny's Grill & Subs

Subs, Philly cheesesteaks, salads

BEGAN: 1998, Franchising: 2001 **UNITS:** US: 96, CAN: 0, INTL: 0, CO: 2 cost: \$188.2K-\$396.1K, Rty: 6%

FINANCING: Yes

QUALIF: \$350K net worth w/\$75K liquid

McAlister's Deli

Sandwiches, salads, baked potatoes

BEGAN: 1989, Franchising: 1994 UNITS: US: 355, CAN: 0, INTL: 0, CO: 32 **COST:** \$579K-\$1.5M, Rty: to 5%

FINANCING: Yes

qualif: \$1.5M net worth w/\$750K liquid

Penn Station East Coast Subs Grilled subs

BEGAN: 1985, Franchising: 1987 UNITS: US: 309, CAN: 0, INTL: 0, CO: 1 cost: \$293.1K-\$593K, Rty: 4-8%

FINANCING: Yes

QUALIF: \$500K net worth w/\$300K liquid

Pita Pit

Pita sandwiches

BEGAN: 1995, Franchising: 1997 UNITS: US: 236, CAN: 223, INTL: 130, CO: 22

COST: \$197.6K-\$410.3K, Rty: 5-6%

FINANCING: Yes QUALIF: \$75K liquid

PrimoHoagies Franchising

Italian subs

BEGAN: 2002, Franchising: 2002 **UNITS:** US: 88, CAN: 0, INTL: 0, CO: 1 cost: \$196.2K-\$338.5K, Rty: 6% FINANCING: Yes

QUALIF: \$350K net worth w/\$100K liquid

Roy Rogers Restaurants

Roast beef sandwiches, chicken, burgers

BEGAN: 1968, Franchising: 1980 UNITS: US: 30, CAN: 0, INTL: 0, CO: 24 **COST**: \$868.3K-\$1.6M, Rty: 5%

FINANCING: Yes

QUALIF: \$1M net worth w/\$500K liquid

San Francisco Sourdough Eatery

Sourdough sandwiches, salads, soups

BEGAN: 1999, Franchising: 2003 UNITS: US: 8, CAN: 0, INTL: 0, CO: 0 COST: \$150.4K-\$293.8K, Rty: 6%

FINANCING: No QUALIF: \$250K net worth w/\$50K-\$100K liquid

Schlotzsky's

Sandwiches, pizza, salads

BEGAN: 1971, Franchising: 1976 UNITS: US: 337, CAN: 0, INTL: 2, CO: 25 **COST:** \$503.8K-\$787.98K, Rty: to 6%

FINANCING: Yes **QUALIF:** \$500K net worth w/\$250K liquid

Steak Escape Sandwich Grill

Grilled sandwiches, burgers, baked potatoes, salads, fries

BEGAN: 1982, Franchising: 1983 **UNITS:** US: 52, CAN: 0, INTL: 10, CO: 4 COST: \$148.3K-\$561K, Rty: 6%

FINANCING: No.

QUALIF: \$500K net worth w/\$250K liquid

Subway •

Subs, salads

BEGAN: 1965, Franchising: 1974 UNITS: US: 26,291, CAN: 3,248,

INTL: 15,069, CO: 0 COST: \$147.1K-\$320.7K, Rty: 8%

FINANCING: Yes qualif: \$80K-\$310K net worth w/\$30K-\$90K liquid

Togo's Eateries

Specialty sandwiches, salads, soups, wraps

BEGAN: 1971, Franchising: 1977 **UNITS:** US: 238, CAN: 0, INTL: 0, CO: 12 COST: \$274K-\$508.7K, Rty: 5%

FINANCING: Yes QUALIF: \$300K net worth w/\$150K liquid

Tom and Chee Worldwide

Grilled cheese sandwiches, tomato soup

BEGAN: 2009, Franchising: 2012 UNITS: US: 28, CAN: 0, INTL: 0, CO: 3 COST: \$402.2K-\$835K, Rty: 6%

FINANCING: Yes **QUALIF:** \$850K net worth w/\$500K liquid

Tubby's Sub Shop

Subs

BEGAN: 1968, Franchising: 1978 **UNITS:** US: 59, CAN: 0, INTL: 0, CO: 0 **COST:** \$102.9K-\$283.5K, Rty: 6%

FINANCING: Yes

QUALIF: \$75K net worth w/\$75K liquid

Which Wich Superior Sandwiches

Sandwiches

BEGAN: 2003, Franchising: 2004 **UNITS:** US: 376, CAN: 0, INTL: 23, CO: 3 **COST:** \$203K-\$495.3K, Rty: 6%

FINANCING: Yes

QUALIF: \$500K net worth w/\$200K liquid

SEAFOOD

Captain D's

Seafood

BEGAN: 1969, Franchising: 1969 **UNITS:** US: 222, CAN: 0,

INTL: 0, CO: 299

cost: \$781K-\$1.1M, Rty: 4.5%

FINANCING: Yes

QUALIF: \$1M net worth w/\$350K liquid

Coconut's Fish Cafe Franchise

Hawaiian seafood

BEOAN: 2009, Franchising: 2013 **UNITS:** US: 2, CAN: 0, INTL: 0, CO: 1 **COST:** \$412.8K-\$808.8K, Rty: 7%

FINANCING: No

QUALIF: \$750K net worth w/\$400K liquid

Cousins Maine Lobster •

Lobster food trucks

BECAN: 2011, Franchising: 2014 **UNITS:** US: 11, CAN: 0, INTL: 0, CO: 2 **COST:** \$143.4K-\$344.9K, Rty: 8%

FINANCING: Yes

QUALIF. \$100K-\$200K net worth w/\$50K-\$75K liquid

Slapfish

Seafood

BEGAN: 2012, Franchising: 2013 **UNITS:** US: 4, CAN: 0, INTL: 0, CO: 2 **COST:** \$447.6K-\$757.7K, Rty: 6%

FINANCING: No

\$500K net worth w/\$250K liquid

SMOOTHIES/JUICES

Bluetree Juice

Juices, smoothies, acai, healthful food

BEGAN: 2012, Franchising: 2016 **UNITS:** US: 0, CAN: 0, INTL: 0, CO: 2 **COST:** \$152.1K-\$350K, Rty: 6%

FINANCING: Yes

QUALIF: \$25K net worth w/\$25K liquid

Clean Juice

Organic juices, smoothies, acai bowls

BEGAN: 2015, Franchising: 2016 **UNITS:** US: 6, CAN: 0, INTL: 0, CO: 4 **COST:** \$246.5K-\$498.5K, Rty: 6%

FINANCING: Yes

Juice It Up!

Raw juices, smoothies, acai and pitaya bowls, healthful snacks

BEGAN: 1995, Franchising: 1998 **UNITS:** US: 88, CAN: 0, INTL: 0, CO: 1 **COST:** \$216.4K-\$378.3K, Rty: 6%

FINANCING: Yes QUALIF: \$300K net worth w/\$100K liquid

Kwench Juice Cafe

Smoothies, juices

BEGAN: 2015, Franchising: 2015 **UNITS:** US: 1, CAN: 0, INTL: 0, CO: 0

COST: \$73.9K-\$114.4K

QUALIF: \$100K net worth w/\$50K liquid

MixStirs •

Smoothies, protein shakes, wraps, salads

BEGAN: 2007, Franchising: 2007 **UNITS:** US: 10, CAN: 0, INTL: 0, CO: 0 **COST:** \$59.1K-\$197.5K, Rty: 5%

FINANCING: Yes

qualif: \$50K net worth w/\$25K liquid

Nekter Juice Bar

Juices, smoothies, acai bowls

BEGAN: 2010, Franchising: 2012 **UNITS:** US: 17, CAN: 0, INTL: 0, CO: 41 **COST:** \$201.5K-\$452.6K, Rty: 6%

FINANCING: Yes QUALIF: \$350K net worth w/\$125K liquid

NrGize Lifestyle Cafe

Smoothies, meal-replacement shakes, protein bars

BEGAN: 2006, Franchising: 2006 **UNITS:** US: 90, CAN: 0, INTL: 0, CO: 0 **COST:** \$63.4K-\$341.1K, Rty: 6%+

FINANCING: Yes
QUALIF: \$250K net worth
w/\$100K liquid

Robeks Fresh Juices & Smoothies

Juices, smoothies, bowls

BEGAN: 1996, Franchising: 2001 **UNITS:** US: 84, CAN: 0, INTL: 0, CO: 0 **COST:** \$245K-\$329.5K, Rty: 6-7%

FINANCING: Yes **QUALIF:** \$500K net worth w/\$150K liquid

Smoothie Factory •

Smoothies, juices, nutritional supplements

BEGAN: 1996, Franchising: 1997 **UNITS:** US: 33, CAN: 0, INTL: 0, CO: 0 **COST:** \$226.5K-\$343.7K, Rty: 5%

FINANCING: Yes QUALIF: \$250K net worth w/\$100K liquid

Smoothie King

Smoothies, health products

BEGAN: 1973, Franchising: 1988 **UNITS:** US: 759, CAN: 0, INTL: 117, CO: 26

cost: \$188.2K-\$414.1K, Rty: 6%

FINANCING: Yes

qualif: \$300K net worth w/\$100K liquid

Surf City Squeeze

Smoothies, fruit drinks, nutritional supplements

BEGAN: 1988, Franchising: 1994 **UNITS:** US: 97, CAN: 0, INTL: 0, CO: 0 **COST:** \$64.6K-\$311.8K, Rty: 6%+

FINANCING: Yes QUALIF: \$250K net worth w/\$100K liquid

Tropical Smoothie Cafe

Smoothies, salads, wraps, sandwiches, flatbreads

BEGAN: 1997, Franchising: 1997 **UNITS:** US: 597, CAN: 0, INTL: 0, CO: 1 **COST:** \$222.8K-\$525.4K, Rty: 6%

FINANCING: Yes
QUALIF: \$350K net worth
w/\$125K liquid

MISCELLANEOUS QUICK-SERVICE RESTAURANTS

D.P. Dough

Calzones, wings, salads, desserts

BECAN: 1987, Franchising: 1996 **UNITS:** US: 22, CAN: 0, INTL: 0, CO: 3 **COST:** \$291.5K-\$487.8K, Rty: 4%

FINANCING: No QUALIF: \$400K net worth w/\$125K liquid

Fazolis Franchising Systems

Italian food

BEGAN: 1988, Franchising: 1991 **UNITS:** US: 89, CAN: 0, INTL: 0, CO: 123 **COST:** \$883K-\$1.4M, Rtv: 4%

FINANCING: Yes
OUALIF: \$750K net worth
w/\$250K liquid

Fuel Recharge Yourself •

Healthful food

BEGAN: 2009, Franchising: 2016 **UNITS:** US: 0, CAN: 0, INTL: 0, CO: 3 **COST:** \$214.7K-\$380.5K, Rty: 6%

FINANCING: Yes

QUALIF: \$250K net worth w/\$75K liquid

Golden Krust Franchising •

Caribbean-style food

w/\$150K liquid

BECAN: 1989, Franchising: 1996 **UNITS:** US: 110, CAN: 0, INTL: 0, CO: 6

COST: \$173.4K-\$564K, Rty: 3% FINANCING: No QUALIF: \$500K net worth

Grabbagreen

Healthful food, juices, smoothies

BEGAN: 2013, Franchising: 2015 **UNITS:** US: 0, CAN: 0, INTL: 0, CO: 3 **COST:** \$222.9K-\$396.7K, Rty: 6%

FINANCING: Yes QUALIF: \$250K net worth w/\$100K liquid

Green Leaf's/Banana's

Salads, sandwiches, smoothies, frozen vogurt

BEGAN: 1998, Franchising: 1998 **UNITS:** US: 18, CAN: 0, INTL: 4, CO: 24 **COST:** \$219.5K-\$574.2K, Rty: 5%

FINANCING: Yes

QUALIF: \$250K-\$350K net worth w/\$100K-\$250K liquid

The Halal Guys

Halal street food

BEGAN: 1990, Franchising: 2014 **UNITS:** US: 22, CAN: 0, INTL: 4, CO: 2 **COST:** \$233.6K-\$844K, Rty: 6%

FINANCING: Yes

QUALIF: \$2M net worth w/\$1M liquid

Jazen Tea

Fruit and bubble teas, slushies, smoothies, snacks

BEGAN: 2012, Franchising: 2013 **UNITS:** US: 3, CAN: 0, INTL: 0, CO: 9 **COST:** \$123.5K-\$232.9K.

Rty: \$1.2K-\$1.6K/mo. FINANCING: No OUALIF: \$200K net worth w/\$60K-\$80K liquid

Meatballs Etc.

Build-your-own pasta bowls, salads, subs, and wraps

BEGAN: 2015, Franchising: 2015 **UNITS:** US: 0, CAN: 0, INTL: 0, CO: 1 **COST:** \$276.6K-\$498K, Rty: 5% **FINANCING:** Yes

QUALIF: \$400K-\$500K net worth w/\$130K liquid

Muscle Maker Grill

Healthful food

BEGAN: 1995, Franchising: 2007 **UNITS:** US: 41, CAN: 0, INTL: 0, CO: 7 **COST:** \$187.5K-\$454K, Rty: 5%

FINANCING: Yes

QUALIF: \$250K-\$300K net worth w/\$100K liquid

Newk's Eatery

Sandwiches, salads, soups, pizzas, desserts

BEGAN: 2004, Franchising: 2005 **UNITS:** US: 87, CAN: 0, INTL: 0, CO: 15 **COST:** \$932K-\$1.1M, Rty: 5%

FINANCING: Yes

QUALIF: \$3M net worth w/\$1.5M liquid

Orion Food Systems

Fast-food systems for nontraditional markets

BEGAN: 1982, Franchising: 1993 UNITS: US: 874, CAN: 20, INTL: 6, CO: 0

COST: \$59.5K-\$140K, Rty: 0

FINANCING: Yes **QUALIF:** \$100K net worth

Rachel's Kitchen

Salads, sandwiches, smoothies, breakfast

BEGAN: 2006, Franchising: 2008 UNITS: US: 8, CAN: 0, INTL: 0, CO: 0 COST: \$240.5K-\$514.4K, Rty: 6%

FINANCING: Yes

QUALIF: \$300K-\$1M net worth w/\$300K-\$1M liquid

Saladworks

Salads, sandwiches, wraps, paninis, soups

BEGAN: 1986, Franchising: 1992 UNITS: US: 94, CAN: 0, INTL: 3, CO: 1 COST: \$498.1K-\$592.2K, Rty: 6%

FINANCING: Yes **QUALIF:** \$1.5M net worth w/\$400K liquid

Smiling Moose Rocky Mountain Deli

Sandwiches, wraps, soups, salads, breakfast

BEGAN: 2003, Franchising: 2008 UNITS: US: 14, CAN: 0, INTL: 0, CO: 3 **COST:** \$316.3K-\$685K, Rty: 5%

FINANCING: Yes

QUALIF: \$1M net worth w/\$350K liquid

UFood Grill

Healthful food

BEGAN: 1999, Franchising: 2004 UNITS: US: 18, CAN: 0, INTL: 0, CO: 1 COST: \$418K-\$598.5K, Rty: 5%

FINANCING: Yes **QUALIF:** \$350K net worth w/\$200K liquid

Vitality Bowls

Acai bowls, smoothies, juices, paninis, salads

BEGAN: 2011, Franchising: 2014 **UNITS:** US: 33, CAN: 0, INTL: 0, CO: 5 cost: \$151K-\$559.5K, Rty: 6%

FINANCING: Yes **QUALIF:** \$400K net worth w/\$100K liquid

Waffle Brothers

Waffles, chicken

BEGAN: 2006, Franchising: 2013 UNITS: US: 0, CAN: 0, INTL: 0, CO: 2 COST: \$236.6K-\$315.5K, Rty: 6%

FINANCING: Yes

QUALIF: \$250K-\$300K net worth w/\$50K-\$70K liquid

Xavier Artisan

Sandwiches, wraps, soups, salads, ice cream, coffee

BEGAN: 2015, Franchising: 2015 **UNITS:** US: 0, CAN: 0, INTL: 0, CO: 1 **cost:** \$165.7K-\$322.5K, Rty: 7%

FINANCING: No **QUALIF:** \$450K net worth w/\$150K liquid

Zoup! Systems

Soups, salads, sandwiches

BEGAN: 1998, Franchising: 2003 UNITS: US: 82, CAN: 10, INTL: 0, CO: 3 COST: \$372.7K-\$568.8K, Rty: 6%

FINANCING: Yes

QUALIF: \$350K-\$400K net worth w/\$120K-\$150K liquid

Food/Retail Sales

CANDY

Chocolate Works

Chocolates, candy, parties

BEGAN: 1973, Franchising: 2012 UNITS: US: 20, CAN: 0, INTL: 0, CO: 1 **cost:** \$290.5K-\$456.6K, Rty: 5% FINANCING: Yes

QUALIF: \$300K-\$5M net worth w/\$200K liquid

Fuzziwig's Candy Factory

Self-serve bulk candy

BEGAN: 1996, Franchising: 2002 UNITS: US: 43, CAN: 0, INTL: 1, CO: 3 COST: \$184K-\$363.4K, Rty: 6%

FINANCING: Yes

QUALIF: \$400K net worth w/\$75K liquid

Island of Treats

Candy kiosks

BEGAN: 2013, Franchising: 2014 UNITS: US: 4, CAN: 0, INTL: 0, CO: 2 **COST:** \$72.7K-\$148.3K, Rty: 5%

FINANCING: Yes

QUALIF: \$50K net worth w/\$30K liquid

Kilwins Chocolates Franchise

Chocolates, fudge, ice cream

BEGAN: 1947, Franchising: 1982 UNITS: US: 105, CAN: 0, INTL: 0, CO: 2 COST: \$386.1K-\$540.6K, Rty: 5%

FINANCING: Yes QUALIF: \$500K net worth w/\$125K liquid

River Street Sweets-Savannah's Candy Kitchen

Southern candies

BEGAN: 1973, Franchising: 2015 UNITS: US: 1, CAN: 0, INTL: 0, CO: 14 **COST:** \$396.8K-\$776K, Rty: 5%

FINANCING: Yes **QUALIF:** \$500K net worth w/\$100K liquid

Rocky Mountain Chocolate Factory •

Chocolates, confections

BEGAN: 1981, Franchising: 1982 UNITS: US: 189, CAN: 64,

INTI · 26 CO· 4

COST: \$191.3K-\$363.1K, Rty: 5%

FINANCING: No

qualif: \$250K net worth w/\$50K liquid

Schakolad Chocolate Factory

European-style chocolates, coffee, gelato

BEGAN: 1995, Franchising: 1999 UNITS: US: 19, CAN: 0, INTL: 3, CO: 0 cost: \$121.5K-\$153.5K, Rty: \$600/mo.

FINANCING: No

qualif: \$250K net worth w/\$75K liquid

VENDING

Fresh Healthy Vending

Snack and beverage vending machines

BEGAN: 2010, Franchising: 2010 UNITS: US: 236, CAN: 6, INTL: 2, CO: 0 COST: \$122.5K-\$205.8K, Rty: 6-12% FINANCING: Yes

QUALIF: \$110K net worth w/\$22K-\$41,2K liquid

HUMAN Healthy Markets .

Healthful-food distribution

BEGAN: 2008, Franchising: 2012 UNITS: US: 107, CAN: 2, INTL: 0, CO: 0 **COST:** \$64.4K-\$109.9K, Rty: to 6% FINANCING: Yes

qualif: \$75K net worth w/\$75K liquid

IceBorn

Ice and water vending machines

BEGAN: 2003, Franchising: 2012 UNITS: US: 54, CAN: 0, INTL: 0, CO: 111 **COST:** \$27.1K-\$213.5K. Rtv: to 6% FINANCING: Yes QUALIF: \$50K-\$200K net worth

w/\$25K-\$50K liquid

Reis & Irvv's

Frozen-yogurt vending machines

BEGAN: 2016, Franchising: 2016 UNITS: US: 0, CAN: 0, INTL: 0, CO: 3 COST: \$161.7K-\$351.3K, Rty: 12% FINANCINO- Vos

QUALIF: \$140K-\$280K net worth w/\$140K-\$280K liquid

Watermill Express Franchising •

Water and ice vending machines

BEGAN: 1984, Franchising: 1994 UNITS: US: 305, CAN: 0,

INTL: 0, CO: 996 **COST:** \$460K-\$586.8K, Rty: to 7%

FINANCING: Yes

QUALIF: \$500K-\$1M net worth

MISCELLANEOUS FOOD BUSINESSES

Beef Jerky Outlet Franchise

Jerky, sausages, specialty foods

BEGAN: 1995, Franchising: 2010 **UNITS:** US: 96, CAN: 0, INTL: 0, CO: 1 COST: \$215.8K-\$394.9K, Rtv: 6%

FINANCING: Yes

QUALIF: \$500K net worth w/\$150K liquid

Corporate Caterers

Office catering

BEGAN: 1997, Franchising: 2007 **UNITS:** US: 19. CAN: 0. INTL: 0. CO: 2 COST: \$99.5K-\$166.2K, Rty: 5%

FINANCING: Yes

qualif: \$150K net worth w/\$65K liquid

Kettle-cooked popcorn

BEGAN: 2003, Franchising: 2009 UNITS: US: 104, CAN: 0, INTL: 11, CO: 1

COST: \$39.5K-\$345.1K, Rty: 6%

FINANCING: Yes

qualif: \$250K net worth w/\$80K liquid

Dream Dinners

Do-it-yourself meal-assembly sessions

BEGAN: 2002, Franchising: 2003 UNITS: US: 76, CAN: 0, INTL: 0, CO: 10 cost: \$260.7K-\$448K, Rtv: 6%

FINANCING: No

\$450K net worth w/\$150K liquid

Edible Arrangements International

Sculpted fresh-fruit bouquets

BEGAN: 1999, Franchising: 2000 UNITS: US: 1,137, CAN: 68, INTL: 38 CO: 6

COST: \$195.5K-\$327.7K, Rty: 5% FINANCING: Yes

qualif: \$250K net worth w/\$80K liquid

Happy & Healthy Products

Frozen fruit hars

BECAN: 1991, Franchising: 1993 UNITS: US: 58, CAN: 0, INTL: 0, CO: 0

COST: \$50.1K-\$92.6K FINANCING: Yes

HoneyBaked Ham

Specialty foods, catering, cafes

BEGAN: 1957, Franchising: 1998 UNITS: US: 206, CAN: 0, INTL: 0, CO: 198

COST: \$299.2K-\$468.2K, Rty: 5-6% FINANCING: No

QUALIF: \$350K-\$500K net worth w/\$100K-\$250K liquid

Locali/Localita & The Badasserie Natural food and deli markets;

vegan fast food BEGAN: 2008. Franchising: 2016 UNITS: US: 0, CAN: 0, INTL: 0, CO: 3 COST: \$176,7K-\$437,7K, Rtv: 6%

FINANCING: Yes

QUALIF: \$25K net worth w/\$25K liquid

Middleway Foods

Healthful-meal delivery/catering

BEGAN: 2009, Franchising: 2015 UNITS: US: 8, CAN: 0, INTL: 0, CO: 4 COST: \$92.7K-\$173K, Rty: 5.5%

FINANCING: No

qualif: \$150K net worth w/\$80K liquid

The Spice & Tea Exchange

Spices, teas, related products

BEGAN: 2008, Franchising: 2008 UNITS: US: 55, CAN: 0, INTL: 0, CO: 1 COST: \$190.5K-\$291.7K, Rty: 7%

FINANCING: Yes

QUALIF: \$200K net worth w/\$60K liquid

vomFass •

Oils, fruit vinegars, spirits, liqueurs, wine

BEGAN: 1994. Franchising: 1994 UNITS: US: 31, CAN: 3, INTL: 250, CO: 1 COST: \$233.8K-\$749.5K, Rty: 5%

FINANCING: Yes QUALIF: \$500K net worth w/\$125K liquid

WineStyles Tasting Station

Wine, craft beer, food, events, wine and beer club memberships

BEGAN: 2002, Franchising: 2012 **UNITS:** US: 16, CAN: 0, INTL: 0, CO: 2 **cost**: \$230.5K-\$475.5K, Rty: 6%

FINANCING: No **QUALIF:** \$600K net worth w/\$225.5K liquid

Health **Businesses**

CHIROPRACTIC SERVICES

HealthSource Chiropractic and Progressive Rehab

Chiropractic, rehab, nutrition. and wellness services

BEGAN: 1998, Franchising: 2006 UNITS: US: 327, CAN: 0, INTL: 0, CO: 0 COST: \$58K-\$249.1K, Rty: 7%

FINANCINO: Yes

The loint

Chiropractic services

BEGAN: 1999, Franchising: 2003 UNITS: US: 337, CAN: 0, INTL: 0, CO: 47 COST: \$211.4K-\$339.9K, Rty: 7%

FINANCING: Yes QUALIF: \$250K net worth w/\$100K liquid

100% Chiropractic

Chiropractic services. nutritional supplements

BEGAN: 2004, Franchising: 2015 **UNITS:** US: 24, CAN: 0, INTL: 0, CO: 2 cost: \$310.6K-\$536.4K, Rty: \$2K/mo.

FINANCING: Yes **QUALIF:** \$10K liquid

EYE CARE

Eyeworks

Eye care, eyewear, and contact lenses

BEGAN: 2006. Franchising: 2015 UNITS: US: 1, CAN: 0, INTL: 0, CO: 3 COST: \$124.3K-\$315.3K, Rtv: 7% FINANCING: No

My Eyelab

Eve care and evewear

BEGAN: 2006, Franchising: 2016 UNITS: US: 0. CAN: 0. INTL: 0. CO: 55 COST: \$209.2K-\$462.4K, Rty: 10%

FINANCING: Yes

Pearle Vision

Eye care and eyewear

BEGAN: 1961, Franchising: 1980 UNITS: US: 405, CAN: 13, INTL: 3, CO: 102

cost: \$400.3K-\$605.2K, Rty: 7% FINANCING: Yes

qualif: \$300K net worth w/\$100K liquid

HEALTH PRODUCTS

Amramp •

Wheelchair ramp rentals and sales

BEGAN: 1970. Franchising: 2002 **UNITS:** US: 47. CAN: 1. INTL: 0. CO: 2 **cost:** \$130.5K-\$215.2K, Rty: 3-12% FINANCING: Yes

qualif: \$75K net worth w/\$75K liquid

Foot Solutions

Comfort shoes and inserts for ages 40+

BEGAN: 2000, Franchising: 2000 UNITS: US: 72, CAN: 14, INTL: 30, CO: 2 cost: \$196.5K-\$242K, Rtv: 5%

FINANCING: Yes **QUALIF:** \$300K net worth w/\$50K-\$70K liquid

Foot Solutions Mobile Concept • •

Mobile comfort shoe and orthotics sales

BEGAN: 2000, Franchising: 2010 UNITS: US: 1, CAN: 0, INTL: 0, CO: 1 cost: \$69.5K-\$83K. Rtv: 5% FINANCINO: Yes

QUALIF: \$150K-\$200K net worth w/\$100K liquid

Good Feet Worldwide

Arch supports, related products

BEGAN: 1995. Franchising: 2003 **UNITS:** US: 98, CAN: 1, INTL: 8, CO: 7 COST: \$117.7K-\$183.2K

FINANCING: Yes

qualif: \$250K net worth w/\$50K liquid

Miracle-Far

Hearing instruments

BEGAN: 1948, Franchising: 1983 UNITS: US: 1331, CAN: 0, INTL: 0. CO: 32

cost: \$119K-\$287.5K, Rty: \$48.80/aid

FINANCING: Yes

qualif: \$75K net worth w/\$25K liquid

101 Mobility

Mobility and accessibility equipment sales and services

BEGAN: 2008, Franchising: 2010 **UNITS:** US: 173, CAN: 0, INTL: 0, CO: 2 **cost**: \$116.6K-\$215.2K, Rty: 5-7% FINANCING: Yes

QUALIF: \$250K net worth w/\$100K liquid

Relax The Back

Products for relief/prevention of back and neck pain

BEGAN: 1984, Franchising: 1989 UNITS: US: 94, CAN: 1, INTL: 0, CO: 2 cost: \$201K-\$351.2K, Rty: 2-5%

FINANCING: Yes **QUALIF:** \$500K net worth w/\$100K liquid

HEALTHCARE/ **URGENT-CARE CENTERS**

American Family Care

Urgent-care centers

BEGAN: 1982, Franchising: 2008 UNITS: US: 119, CAN: 0, INTL: 0, CO: 66 **cost:** \$807.5K-\$1.4M, Rty: 6%

FINANCING: Yes **QUALIF:** \$1.2M net worth w/\$550K liquid

East West

Family healthcare centers

BEGAN: 2008, Franchising: 2017 **UNITS:** US: 0, CAN: 0, INTL: 0, CO: 1 COST: \$139.8K-\$206.4K, Rtv: 6%

FINANCING: Yes QUALIF: \$29.9K net worth w/\$29.9K liquid

First Care Franchises

Family medical-care and urgent-care clinics

BEGAN: 1994, Franchising: 2017 UNITS: US: 0, CAN: 0, INTL: 0, CO: 7 COST: \$567.6K-\$786.9K, Rtv: 6%

FINANCING: Yes **QUALIF:** \$39.9K net worth w/\$39.9K liquid

First Choice Pediatrics

Pediatric primary medical care

BEGAN: 2000, Franchising: 2017 UNITS: US: 0, CAN: 0, INTL: 0, CO: 6 COST: \$479.9K-\$653.1K. Rtv: 5% FINANCING: No.

QUALIF: \$89.9K-\$139.9K net worth w/\$39,9K liquid

OrthoNow

Orthopedic and sports-medicine urgent-care centers

BEGAN: 2010, Franchising: 2012 UNITS: US: 5, CAN: 0, INTL: 0, CO: 1 COST: \$427.99K-\$865.6K, Rty: 7%

FINANCING: Yes **QUALIF:** \$65K liquid

Paramount Urgent Care

Urgent-care centers

BEGAN: 2008, Franchising: 2016 **UNITS:** US: 0, CAN: 0, INTL: 0, CO: 4 COST: \$223.3K-\$438.1K, Rty: 6% FINANCING: Yes

7 Med Clinic

Outpatient medical services

BEGAN: 2008, Franchising: 2014 **UNITS:** US: 0, CAN: 0, INTL: 0, CO: 7 **cost**: \$112.6K-\$354.7K, Rty: 6% FINANCING: Yes

PHYSICAL THERAPY

ApexNetwork Physical Therapy

Physical therapy

QUALIF: \$30K liquid

BEGAN: 1999, Franchising: 2008 UNITS: US: 24, CAN: 0, INTL: 0, CO: 30 COST: \$165.7K-\$349.8K, Rty: 8%

FINANCING: Yes

QUALIF: \$125K net worth w/\$50K liquid

Fyzical Therapy & Balance Centers

Physical therapy, balance and vestibular therapy, preventive wellness services

BECAN: 2012, Franchising: 2013 UNITS: US: 222, CAN: 0, INTL: 0, CO: 17 cost: \$138.8K-\$390K, Rtv: 6% FINANCING: Yes

Jaguar Therapeutics

Physical therapy/chiropractic services

BEGAN: 2012, Franchising: 2015 UNITS: US: 0, CAN: 0, INTL: 0, CO: 4 COST: \$157.7K-\$380.5K, Rtv: 7%

FINANCING: Yes

Physical Therapy Now

Physical therapy

BEGAN: 2011, Franchising: 2015 UNITS: US: 11, CAN: 0, INTL: 0, CO: 4 **cost**: \$146.3K-\$220.2K, Rty: 6%

FINANCING: Yes **QUALIF:** \$100K liquid

WEIGHT-LOSS SERVICES

BeBalanced Hormone Weight Loss Centers

Hormone-based weight-loss and wellness services

BEGAN: 2006, Franchising: 2013 **UNITS:** US: 4, CAN: 0, INTL: 0, CO: 1 COST: \$106.96K-\$162.3K, Rty: 6%

FINANCING: Yes

qualif: \$200K net worth w/\$40K liquid

Medi-Weightloss Franchising USA

Medical weight-loss and wellness programs

BEGAN: 2004, Franchising: 2008 UNITS: US: 79, CAN: 0, INTL: 1, CO: 6

COST: \$215.3K-\$417.8K, Rty: \$3.8K-\$12.2K/mo. FINANCING: Yes **QUALIF:** \$500K net worth

Profile by Sanford •

Weight-loss services

BEGAN: 2012, Franchising: 2014 UNITS: US: 5, CAN: 0, INTL: 0, CO: 24 COST: \$362.2K-\$609K, Rty: 5%

FINANCING: Yes

QUALIF: \$750K net worth w/\$75K liquid

MISCELLANEOUS HEALTH SERVICES

Flawless Icon

Medical spas

BEGAN: 2014, Franchising: 2017 UNITS: US: 0, CAN: 0, INTL: 0, CO: 1 COST: \$131.4K-\$193.2K, Rty: 6%

FINANCING: No **QUALIF:** \$29.9K net worth w/\$29,9K liquid

AZU ixogvH

Body-shaping services

BEGAN: 1995. Franchising: 2012 UNITS: US: 0, CAN: 0, INTL: 0, CO: 2 COST: \$274.2K-\$708K. Rty: \$1K-\$1.5K/mo. FINANCING: Yes **QUALIF:** \$500K net worth

Once in a Licetime

Lice removal

w/\$100K liquid

BEGAN: 2014. Franchising: 2016 UNITS: US: 0, CAN: 0, INTL: 0, CO: 4 COST: \$62.5K-\$74.4K, Rty: 5% FINANCINO: Yes

Vida-Flo: The Hydration Station Hydration therapy

BEGAN: 2012, Franchising: 2014 UNITS: US: 1, CAN: 0, INTL: 0, CO: 2 COST: \$170.1K-\$320.3K, Rty: 7%

FINANCING: NO

QUALIF: \$300K net worth w/\$100K liquid

Home **Improvement**

GARAGE-DOOR INSTALLATION

Aladdin Doors Franchising

Garage-door installation and repairs

BEGAN: 2004, Franchising: 2012 UNITS: US: 12, CAN: 0, INTL: 0, CO: 2 cost: \$29.9K-\$99.9K, Rty: 6-7%

FINANCING: Yes **QUALIF:** \$100K net worth w/\$29.9K liquid

Precision Door Service

Garage-door repairs and installation

BEGAN: 1997, Franchising: 1999 UNITS: US: 87, CAN: 0, INTL: 0, CO: 1 COST: \$67.6K-\$347.3K, Rty: \$500+/wk. FINANCING: No

QUALIF: \$100K-\$500K net worth w/\$60K-\$250K liquid

Pro Lift Garage Doors

Garage-door installation and repair

BEGAN: 2015, Franchising: 2016 UNITS: US: 3, CAN: 0, INTL: 0, CO: 2 COST: \$65.6K-\$113.5K, Rty: 6% FINANCING: Yes

QUALIF: \$100K-\$200K net worth w/\$30K-\$60K liquid

KITCHEN & BATH REMODELING

Crate Franchise Systems

Residential kitchen and bath remodeling

BEGAN: 2011, Franchising: 2015 UNITS: US: 0, CAN: 0, INTL: 0, CO: 1 **COST:** \$98.4K-\$171.96K. Rtv: 2-4% FINANCING: No.

QUALIF: \$150K net worth w/\$100K liquid

DreamMaker Bath & Kitchen

Kitchen, bath, and interior remodeling

BEGAN: 1971, Franchising: 1972 UNITS: US: 36, CAN: 0, INTL: 0, CO: 0 **cost:** \$95.9K-\$258.7K, Rtv: 3-6% FINANCING: Yes

QUALIF: \$100K-\$400K net worth w/\$50K-\$80K liquid

Five Star Bath Solutions

Bathroom remodeling

BEGAN: 1996, Franchising: 2008 UNITS: US: 7, CAN: 20, INTL: 0, CO: 1 cost: \$75K-\$141K, Rty: 5-6%

FINANCING: Yes

QUALIF: \$50K-\$150K net worth w/\$25K-\$50K liquid

Get A Grip Franchising • • •

Countertop, cabinet, tub, tile, and shower resurfacing

BEGAN: 1999, Franchising: 2007 UNITS: US: 18, CAN: 0, INTL: 0, CO: 1

COST: \$43.6K-\$92.7K FINANCING: Yes

QUALIF: \$100K net worth w/\$50K liquid

Granite America

Granite and stone countertop sales, installation, and service

BEGAN: 2002, Franchising: 2014 UNITS: US: 0, CAN: 0, INTL: 0, CO: 4 COST: \$327.7K-\$576.2K, Rtv: 5% FINANCING: No

QUALIF: \$250K net worth

Kitchen Solvers

Kitchen and bath remodeling and design

BEGAN: 1982, Franchising: 1984 UNITS: US: 55, CAN: 2, INTL: 0, CO: 0 cost: \$80.7K-\$128.3K, Rty: 6%

FINANCING: Yes

QUALIF: \$150K net worth w/\$100K liquid

Kitchen Tune-Up

Residential and commercial kitchen and bath remodeling

BEGAN: 1986, Franchising: 1988 UNITS: US: 188, CAN: 0, INTL: 0, CO: 0 cost: \$54.9K-\$64.9K, Rty: 7%

FINANCING: Yes

QUALIF: \$100K net worth w/\$50K liquid

Miracle Method **Surface Refinishing**

Kitchen and bathroom surface refinishing

BEGAN: 1977, Franchising: 1980 UNITS: US: 138, CAN: 2, INTL: 0, CO: 1 COST: \$85K-\$136K, Rty: 5.5%

FINANCING: Yes **QUALIF:** \$150K net worth w/\$85K-\$125K liquid

Re-Bath

Bathroom remodeling

BEGAN: 1979, Franchising: 1991 UNITS: US: 110, CAN: 0, INTL: 7, CO: 0 COST: \$123.9K-\$330.7K, Rty: 3-5%

FINANCING: Yes

QUALIF: \$21K-\$120K net worth w/\$50K liquid

Surface Specialists • •

Bathtub repair and refinishing, tub liners, bath remodeling

BECAN: 1981, Franchising: 1982 UNITS: US: 45, CAN: 0, INTL: 0, CO: 0 cost: \$43.2K-\$56K, Rty: 5%

FINANCING: Yes

QUALIF: \$75K net worth w/\$25K liquid

Trend Transformations

Residential and commercial remodeling

BECAN: 1995, Franchising: 1997 UNITS: US: 58, CAN: 13, INTL: 86, CO: 3 cost: \$104.8K-\$357.8K, Rty: 2% FINANCING: Yes

QUALIF: \$125K net worth w/\$75K liquid

LIGHTING SERVICES

Christmas Decor Holiday and event lighting

BEGAN: 1984, Franchising: 1996 UNITS: US: 233, CAN: 24, INTL: 0, CO: 0 COST: \$19.6K-\$62.3K, Rty: 5%

FINANCINO- Vos

Outdoor Lighting Perspectives •

Residential, holiday, and hospitality lighting

BEGAN: 1995, Franchising: 1998 UNITS: US: 50, CAN: 1, INTL: 2, CO: 0 COST: \$50.9K-\$143.1K, Rty: 7%

FINANCING: Yes

QUALIF: \$100K net worth w/\$80K liquid

ORGANIZATION STORAGE SYSTEMS

Closet & Storage Concepts/ More Space Place

Residential/commercial closet and storage systems; Murphy beds

BEGAN: 1987. Franchising: 2000 UNITS: US: 39, CAN: 0, INTL: 0, CO: 3 COST: \$73K-\$492.6K, Rty: 5%

FINANCING: Yes

qualif: \$100K net worth w/\$50K liquid

Closet Factory

Custom closet and storage systems

BEGAN: 1983, Franchising: 1985 UNITS: US: 63, CAN: 0. INTL: 0. CO: 13 **COST:** \$208.5K-\$356K, Rty: 6.75%

FINANCING: Yes **QUALIF:** \$500K net worth

w/\$150K liquid

Closets By Design Franchising

Custom closet and home/office. organization systems

BEGAN: 1982, Franchising: 1998 UNITS: US: 37. CAN: 6. INTL: 0. CO: 6 **COST:** \$126K-\$296.5K, Rty: 6.75%

FINANCING: Yes **QUALIF:** \$500K net worth w/\$300K liquid

GarageExperts • •

Garage cabinets, floor coatings, organization products

BEGAN: 2008, Franchising: 2008 UNITS: US: 43, CAN: 0, INTL: 0, CO: 0 COST: \$48.1K-\$85.98K,

Rtv: \$300-\$1.5K/mo. FINANCING: Yes

QUALIF: \$30K net worth w/\$30K liquid

Garage Living

Garage renovation products and services

BEGAN: 2005, Franchising: 2014 **UNITS:** US: 3, CAN: 2, INTL: 0, CO: 1 COST: \$175.3K-\$242.5K, Rtv: 6.5% FINANCING: Yes

qualif: \$500K net worth w/\$150K liquid

ShelfGenie Franchise Systems • Custom pull-out shelving for cabinets

and pantries BEGAN: 2000. Franchising: 2008

UNITS: US: 119, CAN: 13, INTL: 0, CO: 46 COST: \$70.1K-\$107.8K, Rtv: 5%

FINANCING: Yes

QUALIF: \$150K net worth w/\$75K liquid

Tailored Living

Home organization products and services

BEGAN: 2006, Franchising: 2006 UNITS: US: 167. CAN: 37. INTL: 0. CO: 0 COST: \$159.95K-\$194.95K. Rtv: \$300-\$2K/mo.

FINANCING: Yes **QUALIF:** \$150K net worth w/\$124.95K liquid

PAINTING

CertaPro Painters

Residential and commercial painting

BEGAN: 1992. Franchising: 1992 UNITS: US: 450, CAN: 31, INTL: 0, CO: 0 COST: \$134.8K-\$169.5K, Rtv: 5%

FINANCINO: Yes **QUALIF:** \$200K net worth w/\$80K liquid

Five Star Painting

Residential and commercial painting

BEGAN: 2002, Franchising: 2005 UNITS: US: 152, CAN: 9, INTL: 0, CO: 0 cost: \$69.7K-\$179.3K, Rty: 5-7% FINANCINO: Yes

QUALIF: \$25.5K-\$55.1K net worth w/\$25.5K-\$55.1K liquid

Fresh Coat

Residential and commercial painting

BEGAN: 2005. Franchising: 2005 UNITS: US: 117, CAN: 1, INTL: 0, CO: 0 COST: \$53.9K-\$81.8K, Rtv: 6%

FINANCING: Yes QUALIF: \$45K liquid

Klappenberger & Son •

Painting

BEGAN: 1989, Franchising: 2015 UNITS: US: 2, CAN: 0, INTL: 0, CO: 1 COST: \$72.1K-\$105.2K, Rtv: 6%

FINANCINO: Yes

Spray-Net •

Exterior spray painting

BEGAN: 2010, Franchising: 2014 **UNITS:** US: 0, CAN: 48, INTL: 0, CO: 3 COST: \$203K-\$219.3K, Rtv: 7%

FINANCING: Yes **QUALIF:** \$300K net worth w/\$100K liquid

360 Painting

Residential and commercial painting

BEGAN: 2005, Franchising: 2006 UNITS: US: 72, CAN: 4, INTL: 0, CO: 0 COST: \$76.7K-\$123.7K. Rtv: 6%

FINANCING: Yes

QUALIF: \$100K-\$200K net worth w/\$30K-\$60K liquid

Wow 1 Day Painting

One-day residential and commercial painting

BEGAN: 2008, Franchising: 2010 UNITS: US: 24, CAN: 12, INTL: 0, CO: 0 COST: \$108.5K-\$147.1K, Rty: 6%

FINANCING: Yes **QUALIF:** \$150K net worth w/\$50K-\$90K liquid

WINDOW COVERINGS

Bloomin' Blinds

Window covering sales, installation, and renairs

BEGAN: 2001, Franchising: 2014 UNITS: US; 28, CAN; 0, INTL; 0, CO; 1 COST: \$49.1K-\$105.2K, Rtv: 3-6%

FINANCING: No. QUALIF: \$40K-\$80K liquid

Budget Blinds

Window coverings, window film. rugs, accessories

BEGAN: 1992. Franchising: 1994 UNITS: US: 986, CAN: 102, INTL: 1, CO: 0 COST: \$105.1K-\$225.9K, Rtv: \$300-\$1.5K/mo. FINANCING- VOS

QUALIF: \$95K net worth w/\$60K liquid

WOOD REFINISHING

Mr. Sandless/ Dr. DecknFence

Interior and exterior sandless wood refinishing

BEGAN: 2004. Franchising: 2005 UNITS: US: 221, CAN: 19,

INTL: 10, CO: 11 cost: \$26.8K-\$87.4K, Rty: 3%+

FINANCING: Yes

QUALIF: \$15K net worth w/\$15K liquid

N-Hance

Wood floor and cabinet refinishing

BEGAN: 2001, Franchising: 2003 **UNITS:** US: 471, CAN: 8, INTL: 0, CO: 0 COST: \$26.7K-\$154.7K,

Rtv: \$346-\$692/mo. FINANCING: Yes QUALIF: \$50K liquid

SandFree • •

Wood floor refinishing

BEGAN: 2001, Franchising: 2002 UNITS: US: 17, CAN: 0, INTL: 0, CO: 1 cost: \$40.6K-\$64.7K, Rtv: 5% FINANCING: Yes

MISCELLANEOUS HOME-IMPROVEMENT RUSINESSES

ARC -

Seamless siding, gutters, windows, roofing

BEGAN: 1973, Franchising: 1978 UNITS: US: 95, CAN: 0, INTL: 0, CO: 8 cost: \$81K-\$268.5K, Rty: 2-5% FINANCING: Yes

America's Color Consultants

Paint color consulting

BEGAN: 2007, Franchising: 2014 UNITS: US: 1, CAN: 0, INTL: 0, CO: 3 cost: \$13.1K-\$41.1K, Rty: 6%

FINANCING: Yes

QUALIF: \$25K-\$50K net worth w/\$15K-\$30K liquid

Apex Energy Solutions

Replacement windows

BEGAN: 1998, Franchising: 2015 **UNITS:** US: 12, CAN: 0, INTL: 0, CO: 2 COST: \$95.9K-\$195.5K, Rty: 7%

FINANCING: Yes **QUALIF:** \$50K liquid

Archadeck Outdoor Living

Outdoor living space design and construction

BEGAN: 1980, Franchising: 1984 UNITS: US: 54, CAN: 2, INTL: 0, CO: 0 **COST:** \$46.5K-\$101.6K, Rty: to 5.5%

FINANCING: Yes

qualif: \$100K net worth w/\$80K liquid

Border Magic/ Boulder Designs

Concrete landscape edging, custom rocks and boulder signage

BEGAN: 1987, Franchising: 2003 UNITS: US: 164, CAN: 0, INTL: 0, CO: 0 cost: \$78K-\$138K, Rty: \$395-\$495/mo.

FINANCING: Yes QUALIF: \$250K net worth w/\$50K liquid

Concrete Craft

Decorative concrete coatings

BECAN: 2006, Franchising: 2008 UNITS: US: 21, CAN: 0, INTL: 0, CO: 1

COST: \$112.9K-\$190.6K, Rty: \$300-\$2K/mo FINANCING: Yes

QUALIF: \$150K net worth w/\$97K liquid

Curb-Ease

Stamped-concrete garden edging

BEGAN: 1996, Franchising: 2005 **UNITS:** US: 0, CAN: 5, INTL: 0, CO: 2 COST: \$69.5K-\$100K, Rty: 7%

FINANCING: No

QUALIF: \$100K-\$500K net worth w/\$10K-\$15K liquid

Decorating Den Interiors

Interior decorating services and products

BEGAN: 1969, Franchising: 1970 UNITS: US: 253, CAN: 14, INTL: 0, CO: 0

cost: \$55.7K-\$81.7K, Rty: 7-9% FINANCING: Yes

QUALIF: \$80K net worth w/\$50K liquid

Father Nature

Landscape design and installation

BEGAN: 2008, Franchising: 2017 UNITS: US: 0. CAN: 0. INTL: 0. CO: 3 COST: \$57.6K-\$152.3K, Rty: 4%

FINANCING: Yes **QUALIF:** \$100K net worth

Fence Dynamics

Fence sales and installation

BEGAN: 2005, Franchising: 2015 **UNITS:** US: 0, CAN: 0, INTL: 0, CO: 2 COST: \$110.9K-\$154.1K FINANCING: No

Floor Coverings International

Flooring

BEGAN: 1988, Franchising: 1989 UNITS: US: 117, CAN: 15, INTL: 0, CO: 0 COST: \$148.5K-\$209.5K, Rty: 5%

FINANCING: Yes

qualif: \$200K net worth w/\$50K liquid

IntelliTurf •

Artificial turf

BEGAN: 1998, Franchising: 2007 UNITS: US: 7, CAN: 0, INTL: 0, CO: 0 COST: \$83.7K-\$157.8K, Rty: \$0.60/sq. ft. FINANCING: Yes

Pono Home • •

Home energy and water efficiency and sustainability programs

BEGAN: 2014. Franchising: 2015 UNITS: US: 0, CAN: 0, INTL: 0, CO: 1 COST: \$30.4K-\$75.7K, Rty: 4.5% FINANCING: No

Premier Pools & Spas • •

Residential pool construction

BEGAN: 1988, Franchising: 2014 UNITS: US: 34, CAN: 0, INTL: 0, CO: 0 cost: \$38K-\$97.5K, Rty: 2.25%

FINANCING: Yes

qualif: \$100K net worth w/\$10K liquid

ProSource Wholesale

Wholesale kitchen, bath. and flooring products

BEGAN: 1990, Franchising: 1991 UNITS: US: 134, CAN: 3, INTL: 0, CO: 8 COST: \$565.3K-\$592.6K, Rty: 3%

FINANCING: Yes

QUALIF: \$900K net worth w/\$200K liquid

Stronghold Floors

Floor coatings

BEGAN: 2004, Franchising: 2016 **UNITS:** US: 0, CAN: 0, INTL: 0, CO: 1 COST: \$74.5K-\$178.2K, Rty: 3.5-4.5%

FINANCING: No

QUALIF: \$150K net worth w/\$30K liquid

USA Insulation

Home insulation and weatherization

BEGAN: 1985, Franchising: 2007 UNITS: US: 24, CAN: 0, INTL: 0, CO: 0 COST: \$185.3K-\$229K, Rty: 5%

FINANCING: Yes

QUALIF: \$300K-\$500K net worth w/\$50K-\$175K liquid

Lodging

CAMPGROUNDS

Kampgrounds of America

Campgrounds and RV parks BEGAN: 1962. Franchising: 1963 UNITS: US: 428, CAN: 31, INTL: 0. CO: 28 COST: \$225.95K-\$4.5M, Rty: 8%

FINANCING: No

QUALIF: \$1M-\$4.5M net worth w/\$250K-\$3M liquid

Yogi Bear's Jellystone Park Camp-Resorts

Family camping resorts

BEGAN: 1969, Franchising: 1969 UNITS: US: 74, CAN: 5, INTL: 0, CO: 0

COST: \$52K-\$3M, Rty: 6% FINANCING: Yes

QUALIF: Up to \$250K net worth w/ up to \$100K liquid

HOTELS

Affordable Suites of America

Extended-stay hotels

BEGAN: 1998. Franchising: 1998 UNITS: US: 7, CAN: 0, INTL: 0, CO: 9 COST: \$2,8M-\$3,3M, Rtv: 5%

FINANCING: Yes

QUALIF: \$5M net worth w/\$1M liquid

Baymont Inn & Suites

Hotels

BEGAN: 1974, Franchising: 1987 UNITS: US: 423, CAN: 1, INTL: 1, CO: 0 COST: \$185.6K-\$6.4M, Rty: 5%

FINANCING: Yes

Centerstone Inns, **Hotels & Plaza Hotels**

Hotels

BEGAN: 2011, Franchising: 2011 UNITS: US: 8, CAN: 0, INTL: 0, CO: 0 COST: \$3.1M-\$19.5M. Rtv: 1.5% FINANCINO: Yes

Cobblestone Hotels

Hotels

BEGAN: 2007, Franchising: 2013 UNITS: US: 69, CAN: 0, INTL: 0, CO: 0 cost: \$44.9K-\$7.4M, Rty: \$3/room/day FINANCING: Yes

Country Inns & Suites by Carlson Hotels

BEGAN: 1986, Franchising: 1987 UNITS: US: 441, CAN: 7, INTL: 27, CO: 7 **cost**: \$6.5M-\$7.7M, Rty: 5%

FINANCING: No

Curio - A Collection by Hilton Hotels

BEGAN: 2014, Franchising: 2014 UNITS: US: 18, CAN: 0, INTL: 4, CO: 1 COST: \$1.9M-\$89.6M. Rtv: 5% FINANCING: Yes

Days Inn

Hotels

BEGAN: 1970, Franchising: 1972 UNITS: US: 1,518, CAN: 110. INTL: 158, CO: 0

COST: \$194.4K-\$7.8M, Rtv: 5.5%

FINANCING: Yes

Doubletree by Hilton

Upscale hotels and resorts

BEGAN: 1969, Franchising: 1989 UNITS: US: 306, CAN: 9, INTL: 140, CO: 11 COST: \$35.5M-\$62.4M, Rty: 4%

FINANCING: Yes

Embassy Suites by Hilton

Upscale all-suite hotels

BEGAN: 1983, Franchising: 1984 UNITS: US: 210, CAN: 2, INTL: 6, CO: 10 cost: \$28.5M-\$41.8M, Rty: 3.5-5.5% FINANCING: Yes

GrandStay Hospitality

Hotels

BEGAN: 2000, Franchising: 2000 UNITS: US: 29, CAN: 0, INTL: 0, CO: 0 **cost:** \$3.4M-\$8.8M, Rty: 5% FINANCING: No QUALIF: \$1M-\$1M net worth

Hampton by Hilton

Midprice hotels

w/\$1M liquid

BEGAN: 1983. Franchising: 1984 UNITS: US: 2,007, CAN: 54, INTL: 87, CO: 1 COST: \$4.2M-\$14.9M, Rty: 6%

FINANCING: Yes

Hawthorn Suites by Wyndham

BEGAN: 1986. Franchising: 1986 UNITS: US: 103, CAN: 0, INTL: 4, CO: 0 COST: \$208.6K-\$11.7M, Rty: 5% FINANCING: Yes

Hilton Garden Inn

Upscale midprice hotels

BEGAN: 1990, Franchising: 1990 UNITS: US: 590, CAN: 20, INTL: 81, CO: 2

COST: \$11.7M-\$22.3M, Rty: 5.5%

FINANCING: Yes

Hilton Hotels and Resorts

Unscale hotels and resorts

BEGAN: 1919, Franchising: 1965 UNITS: US: 215, CAN: 13, INTL: 234, CO: 109 **COST:** \$55.99M-\$97.1M, Rty: 5%

FINANCING: Yes

Home2 Suites by Hilton

Midprice extended-stay hotels

BEGAN: 2008, Franchising: 2009 **UNITS:** US: 90, CAN: 2, INTL: 1, CO: 0 **COST:** \$7.4M-\$13.7M, Rty: 3.5% FINANCING: Yes

Homewood Suites by Hilton

Upscale extended-stay hotels

BEGAN: 1988, Franchising: 1988 UNITS: US: 382, CAN: 16, INTL: 1, CO: 0 **cost:** \$10.9M-\$20.9M, Rty: 3.5-5.5% FINANCING: Yes

Hospitality International

Hotels

BEGAN: 1971, Franchising: 1977 UNITS: US: 236, CAN: 2, INTL: 1, CO: 0 COST: \$133.6K-\$2.6M, Rty: \$24.5/room/mo. FINANCING: No

Howard Johnson

Hotels

BEGAN: 1925, Franchising: 1954 UNITS: US: 244, CAN: 41, INTL: 92, CO: 0

COST: \$162.3K-\$8.7M, Rty: 4.5%

FINANCING: Yes

IHG (InterContinental Hotels Group)

Hotels

BEGAN: 1952, Franchising: 1954 UNITS: US: 3,465, CAN: 176, INTL: 1,422, CO: 7 **cost:** \$7.5M-\$98.5M, Rty: 5-6%

FINANCING: Yes

Key West Inns, Hotels & Resorts

Hotels

BEGAN: 1989, Franchising: 1993 UNITS: US: 22, CAN: 0, INTL: 0, CO: 0 **COST:** \$3.1M-\$19.7M, Rty: 1.5% FINANCING: Yes

Knights Inn

Hotels

BEGAN: 1972, Franchising: 1991 UNITS: US: 348, CAN: 33, INTL: 0, CO: 0 cost: \$102.4K-\$7.2M, Rty: Varies FINANCING: Yes

Microtel Inn & Suites by Wyndham

Hotels

BEGAN: 1987, Franchising: 1988 UNITS: US: 303, CAN: 13, INTL: 18, CO: 0 **cost:** \$4.3M-\$6.7M, Rty: 6% FINANCING: Yes

Motel 6

Economy hotels

BEGAN: 1962, Franchising: 1996 UNITS: US: 801, CAN: 22, INTL: 0, CO: 459 **cost**: \$2.6M-\$3.8M, Rty: 5% FINANCING: No

Park Inn by Radisson

BEGAN: 1986, Franchising: 1993 UNITS: US: 13, CAN: 3, INTL: 127, CO: 0 cost: \$1.7M-\$4.8M, Rty: 4.5% FINANCING: No

Radisson

Hotels

BEGAN: 1962, Franchising: 1983 UNITS: US: 90, CAN: 15, INTL: 35, CO: 16 cost: \$3.2M-\$9.9M, Rty: 5% FINANCING: No

Radisson Blu

Hotels

BEGAN: 2009, Franchising: 2009 UNITS: US: 0, CAN: 0, INTL: 96, CO: 204 COST: \$11M-\$15.96M, Rty: 5%

FINANCING: No

Ramada Worldwide

Hotels

BEGAN: 1954, Franchising: 1990 UNITS: US: 384, CAN: 76, INTL: 382, CO: 0 COST: \$191.99K-\$12.9M, Rty: 4.5% FINANCING: Yes

Red Lion Hotels

Hotels

BEGAN: 1959, Franchising: 1999 UNITS: US: 47, CAN: 1, INTL: 0, CO: 19 COST: \$635.3K-\$38.7M, Rty: 5% FINANCING: Yes

Red Roof Inn

Economy hotels

BEGAN: 1972, Franchising: 1996 UNITS: US: 373, CAN: 0. INTL: 5, CO: 127 COST: \$3.5M-\$5M, Rty: 4.5% FINANCING: Yes

Studio 6

Extended-stay lodging

BECAN: 1998, Franchising: 1999 UNITS: US: 64, CAN: 1, INTL: 0, CO: 38 cost: \$3.7M-\$4.8M, Rty: 5%

FINANCING: No. **QUALIF:** \$1.8M net worth w/\$400K liquid

Super 8

Hotels

BEGAN: 1974, Franchising: 1976 UNITS: US: 1,621, CAN: 124, INTL: 1,094, CO: 0 **COST:** \$209.6K-\$4.4M, Rty: 5.5%

FINANCING: Yes

Travelodge Hotels

BEGAN: 1939, Franchising: 1966 UNITS: US: 311, CAN: 93, INTL: 0, CO: 0 COST: \$162.2K-\$7.3M, Rty: 4.5% FINANCING: Yes

TRYP by Wyndham

Hotels

BEGAN: 1975, Franchising: 2011 UNITS: US: 3, CAN: 0, INTL: 110, CO: 0 COST: \$743.7K-\$22.3M, Rty: 5% FINANCING: Yes

Wingate by Wyndham Hotels

BEGAN: 1995, Franchising: 1995 UNITS: US: 141, CAN: 6, INTL: 1, CO: 0 COST: \$297.1K-\$10.3M, Rty: 4.5% FINANCING: Yes

Wyndham Garden

Hotels

BEGAN: 1996, Franchising: 1996 UNITS: US: 65, CAN: 2, INTL: 33, CO: 0 COST: \$272.5K-\$17.9M, Rty: 5% FINANCING: Yes

Wyndham Grand

Hotels

BEGAN: 1996, Franchising: 1996 UNITS: US: 11, CAN: 0, INTL: 18, CO: 2 COST: \$876.1K-\$61M, Rty: 5%

FINANCING: Yes

Wyndham Hotels and Resorts Hotels

BEGAN: 1981, Franchising: 1996 UNITS: US: 37, CAN: 0, INTL: 57, CO: 0 cost: \$857.4K-\$60.97M, Rty: 5%

FINANCING: Yes

Maintenance

CARPET, DRAPERY & UPHOLSTERY CLEANING

Chem-Dry Carpet & Upholstery Cleaning •

Carpet and upholstery cleaning, tile and stone care, granite renewal

BEGAN: 1977, Franchising: 1978 UNITS: US: 2,027, CAN: 66, INTL: 1,443, CO: 0

COST: \$56.5K-\$161.96K, Rty: \$401/mo. FINANCING: Yes

QUALIF: \$50K net worth w/\$30K liquid

Heaven's Best Carpet & Upholstery Cleaning Carpet and upholstery cleaning

BEGAN: 1983, Franchising: 1983

UNITS: US: 1,140, CAN: 16, INTL: 15, CO: 0

COST: \$55K-\$84K, Rty: \$200/mo.

FINANCING: Yes QUALIF: \$39K net worth w/\$39K liquid

milliCare

Flooring, carpet, and textile maintenance

BEGAN: 1967, Franchising: 1996 UNITS: US: 68, CAN: 5, INTL: 6, CO: 0 COST: \$106.9K-\$149.9K, Rty: 6% FINANCING: Yes

Oxi Fresh Franchising • •

Carpet, upholstery, hardwood floor, tile, and grout cleaning

BEGAN: 2006, Franchising: 2006 UNITS: US: 326, CAN: 6, INTL: 0, CO: 4 cost: \$41K-\$69.2K, Rty: \$295/mo. FINANCING: Yes

Stanley Steemer Carpet Cleaner

Carpet and upholstery cleaning

BEGAN: 1947, Franchising: 1972 **UNITS:** US: 209, CAN: 0, INTL: 0, CO: 64 COST: \$108.9K-\$255.6K, Rty: 7%

FINANCING: Yes

Zerorez Franchising Systems

Carpet and surface cleaning

BEGAN: 2001, Franchising: 2003 UNITS: US: 44, CAN: 0, INTL: 0, CO: 0 **cost**: \$108.2K-\$184K, Rty: 8%

FINANCING: Yes

QUALIF: \$350K-\$750K net worth w/\$100K-\$\$500K liquid

COMMERCIAL CLEANING

Anago Cleaning Systems • •

Commercial cleaning

BEGAN: 1989. Franchising: 1991 UNITS: US: 1,427, CAN: 31, INTL: 0, CO: 0

COST: \$10.4K-\$68.5K. Rtv: 10%

FINANCING: Yes **QUALIF:** \$4.6K-\$32.3K net worth w/\$1K-\$25.9K liquid

Buildingstars International

Commercial cleaning

BEGAN: 1994. Franchising: 2000 UNITS: US: 682, CAN: 0, INTL: 0, CO: 0 COST: \$2,2K-\$53,2K, Rtv: 10%

FINANCING: Yes

City Wide Maintenance

Commercial cleaning. building maintenance

BEGAN: 1961, Franchising: 2001 UNITS: US: 51, CAN: 0, INTL: 0, CO: 1 COST: \$122.1K-\$200.1K, Rtv: 5%

FINANCING: Yes **QUALIF:** \$500K net worth w/\$140K-\$200K liquid

CleanNet USA • •

Commercial cleaning

BEGAN: 1988, Franchising: 1988 UNITS: US: 2,547, CAN: 1, INTL: 1, CO: 10 COST: \$17.98K-\$46.5K, Rtv: 10% FINANCING: Yes

QUALIF: \$10K-\$300K net worth w/\$5K-\$100K liquid

Cleantastic • •

Commercial cleaning

BEGAN: 1995, Franchising: 1995 UNITS: US: 18, CAN: 0, INTL: 753, CO: 0 COST: \$15.2K-\$90.9K, Rty: 10%

FINANCING: Yes

qualif: \$5K net worth w/\$5K liquid

Coverall • •

Commercial cleaning

BEGAN: 1985, Franchising: 1985 UNITS: US: 7,726, CAN: 482, INTL: 663, CO: 0

COST: \$16.8K-\$49.4K, Rty: 5% FINANCING: Yes

QUALIF: \$14.1K-\$47.7K net worth w/\$6.3K-\$32.2K liquid

Heits Building Services

Commercial cleaning and maintenance

BEGAN: 2003, Franchising: 2003 UNITS: US: 247, CAN: 0, INTL: 0, CO: 1 COST: \$90.8K-\$188.2K, Rty: 5%

FINANCING: Yes

QUALIF: \$20K-\$50K net worth w/\$10K-\$20K liquid

Hoodz International

Commercial cleaning, maintenance, and repairs

BEGAN: 2008, Franchising: 2009 UNITS: US: 126, CAN: 2, INTL: 0, CO: 10 **cost:** \$106.5K-\$181.8K, Rty: 10%

FINANCING: Yes **QUALIF:** \$250K net worth w/\$100K liquid

Image One Facility Solutions • •

Commercial cleaning

BEGAN: 2010, Franchising: 2011 UNITS: US: 106, CAN: 0, INTL: 0, CO: 0 COST: \$34.4K-\$103.2K, Rty: 10%

FINANCING: Yes

Izsam Franchising

Construction cleanup and commercial cleaning

BEGAN: 1998, Franchising: 2016 UNITS: US: 7, CAN: 0, INTL: 0, CO: 0 cost: \$67.8K-\$90.9K, Rty: 6%

FINANCING: Yes **QUALIF:** \$100K net worth w/\$100K liquid

Jan-Pro Franchising International • •

Commercial cleaning

BEGAN: 1991. Franchising: 1992 UNITS: US: 6,975, CAN: 969, INTL: 280, CO: 0

cost: \$3.99K-\$51.6K, Rty: 10% FINANCING: Yes

QUALIF: \$1K-\$14K net worth w/\$1K liquid

Jantize America

Commercial cleaning

BEGAN: 1988. Franchising: 1988 UNITS: US: 291, CAN: 0, INTL: 0, CO: 0 **COST:** \$29.6K-\$207K, Rty: 4% FINANCING: Yes

Mint Condition Franchising • •

Commercial cleaning. building maintenance

BEGAN: 1996, Franchising: 1996 UNITS: US: 330, CAN: 0, INTL: 0, CO: 0 COST: \$4.9K-\$45.4K, Rty: 9%

FINANCING: Yes **QUALIF:** \$1K-\$6K liquid

Office Pride Commercial Cleaning Services

Commercial cleaning

BEGAN: 1992, Franchising: 1996 UNITS: US: 135, CAN: 0, INTL: 0, CO: 0 cost: \$56.5K-\$107.2K, Rty: 9%

FINANCING: No

QUALIF: \$50K net worth w/\$50K liquid

OMEX-Office

Maintenance Experts • •

Commercial cleaning and maintenance management

BEGAN: 1979, Franchising: 1991 **UNITS:** US: 18, CAN: 6, INTL: 0, CO: 1 COST: \$40.4K-\$70.6K, Rty: 4%

FINANCING: No

QUALIF: \$150K net worth w/\$40K liquid

OpenWorks • •

Commercial cleaning, facility services

BEGAN: 1983, Franchising: 1983 UNITS: US: 343, CAN: 0, INTL: 0, CO: 7 COST: \$17K-\$124.5K, Rty: 15%

FINANCING: Yes

QUALIF: \$15.2K-\$120K net worth w/\$7K liquid

ServiceMaster Clean

Commercial/residential cleaning, disaster restoration

BEGAN: 1947, Franchising: 1952 UNITS: US: 3,132, CAN: 201, INTL: 1,674, CO: 10 **COST**: \$56.2K-\$265.7K, Rty: 5-7%

FINANCING: Yes

QUALIF: \$24K-\$102.4K net worth w/\$24K-\$102.4K liquid

Stratus Building Solutions • •

Environmentally friendly commercial cleaning

BEGAN: 2004, Franchising: 2006 UNITS: US: 1,234, CAN: 1, INTL: 0, CO: 0

COST: \$3.5K-\$64.6K, Rty: 5%

FINANCING: Yes

QUALIF: \$5K-\$40K net worth w/\$2K-\$20K liquid

System4 Facility Services

Facility services management

BEGAN: 2003, Franchising: 2003 UNITS: US: 23, CAN: 0, INTL: 0, CO: 5 COST: \$86K-\$388K, Rty: 1-6% FINANCING: Yes QUALIF: \$250K-\$800K net worth

w/\$75K-\$150K liquid 360clean • •

Commercial cleaning

BEGAN: 2005, Franchising: 2008 UNITS: US: 69, CAN: 0, INTL: 0, CO: 0 COST: \$7.1K-\$45.3K, Rty: 13%

FINANCING: Yes

qualif: \$30K net worth w/\$10K liquid

Vanguard Cleaning Systems • • Commercial cleaning

BEGAN: 1984, Franchising: 1984 UNITS: US: 2,920, CAN: 317,

INTL: 0, CO: 0 COST: \$10.9K-\$39.4K, Rty: 10%

FINANCING: No

QUALIF: \$50K-\$250K net worth w/\$7K-\$45K liquid

CONCRETE REPAIRS

A-1 Concrete Leveling

Concrete leveling and repairs

BEGAN: 1992. Franchising: 1993 UNITS: US: 48. CAN: 0. INTL: 0. CO: 0 COST: \$115.5K-\$145.9K, Rtv: 6%

FINANCINO: Yes **QUALIF:** \$5K liquid

Concrete Raising of America

Concrete raising, leveling, stabilizing, and repairs: cement grout injection

BEGAN: 1947, Franchising: 1993 UNITS: US: 16, CAN: 0, INTL: 0, CO: 3 COST: \$34.9K-\$249.4K, Rty: 4-8%

FINANCING: Yes

QUALIF: \$300K net worth w/\$70K liquid

Precision Concrete Cutting

Uneven-sidewalk repairs

BEGAN: 1991, Franchising: 2002 UNITS: US: 47, CAN: 5, INTL: 1, CO: 5 cost: \$150K-\$176.5K, Rty: 9%

FINANCING: Yes

qualif: \$150K net worth w/\$72K liquid

ELECTRICAL SERVICES

Mister Sparky

Residential electrical maintenance. repair, and replacement services

BEGAN: 1996, Franchising: 2006 UNITS: US: 102, CAN: 0, INTL: 0, CO: 7 COST: \$68.6K-\$401.6K, Rtv: 5%

FINANCING: Yes **QUALIF:** \$100K liquid

Mr. Electric

Flectrical services

BEGAN: 1994. Franchising: 1994 UNITS: US: 112, CAN: 22, INTL: 17, CO: 0 **cost** \$86.1K-\$184.8K. Rtv: 5-7%

FINANCING: Yes

QUALIF: \$125K net worth w/\$45K liquid

Tegg Service

Electrical services

BEGAN: 1993, Franchising: 1993 UNITS: US: 66, CAN: 5, INTL: 27, CO: 0 COST: \$100.3K-\$188.9K, Rty: 2.5-4.5% FINANCINO: Yes

GROUT MAINTENANCE

Groutastic and Pavertastic

Grout, tile, stone, cement, and brick restoration

BEGAN: 2006, Franchising: 2014 UNITS: US: 0, CAN: 0, INTL: 0, CO: 1 COST: \$85.9K-\$126.1K, Rty: 6%

FINANCING: Yes QUALIF: \$15K-\$25K liquid

Grout Doctor Global Franchise

Grout, tile, and stone maintenance

BEGAN: 1992, Franchising: 2001 UNITS: US: 69, CAN: 0, INTL: 0, CO: 4 **COST:** \$20.4K-\$33.4K, Rty: Varies

FINANCING: No

QUALIF: \$15.9K-\$39.9K liquid

The Grout Medic • •

Grout and tile maintenance, restoration

BEGAN: 2001, Franchising: 2001 UNITS: US: 56, CAN: 0, INTL: 0, CO: 0 COST: \$24.7K-\$57.95K, Rty: 5-10% FINANCING: Yes

QUALIF: \$25K-\$50K net worth w/\$15K-\$25K liquid

Sir Grout Franchising •

Grout, tile, stone, and wood restoration

BEGAN: 2004, Franchising: 2007 UNITS: US: 35, CAN: 0, INTL: 1, CO: 2 COST: \$94K-\$147.8K, Rty: 6%

FINANCING: Yes

QUALIF: \$200K net worth w/\$75K liquid

HOME REPAIRS

Andy OnCall .

Handyman services

BEGAN: 1993, Franchising: 1999 UNITS: US: 35, CAN: 0, INTL: 0, CO: 0 **cost:** \$48.2K-\$62.1K, Rty: 5%

FINANCING: Yes

qualif: \$100K net worth w/\$50K liquid

Furniture Medic •

Furniture and wood restoration, repair. and refinishing

BEGAN: 1992. Franchising: 1992 UNITS: US: 240, CAN: 42. INTL: 69, CO: 0

COST: \$79K-\$89.4K, Rtv: 7% FINANCING: Yes **QUALIF:** \$33.9K net worth w/\$33.9K liquid

Glass Doctor

Auto/residential/commercial glass repair and replacement

BEGAN: 1962, Franchising: 1977 UNITS: US: 166, CAN: 14, INTL: 0, CO: 0 COST: \$128.8K-\$265.5K, Rtv: 5-7%

FINANCING: Yes QUALIF: \$100K net worth

w/\$100K liquid

The Glass Guru • •

Window and glass restoration and replacement

BEGAN: 2004, Franchising: 2007 UNITS: US: 79, CAN: 10, INTL: 0, CO: 0 **COST:** \$37.3K-\$135.8K, Rty: 5%

FINANCING: Yes **QUALIF:** \$37.3K-\$140K liquid

Handyman Connection

Home repairs, remodeling

BEGAN: 1990, Franchising: 1991 UNITS: US: 64, CAN: 21, INTL: 0, CO: 0 COST: \$101.8K-\$159K, Rty: 5%

FINANCING: Yes QUALIF: \$200K net worth

w/\$100K liquid

Handyman Matters Franchise

Residential and commercial repairs, restoration, and maintenance

BEGAN: 1998, Franchising: 2001 UNITS: US: 129, CAN: 0, INTL: 0, CO: 0

cost: \$66.8K-\$116.9K, Rty: 6% FINANCING: Yes

QUALIF \$175K net worth w/\$100K liquid

HandyPro International

Handyman and home-modification services

BEGAN: 1996, Franchising: 2000 UNITS: US: 25, CAN: 0, INTL: 0, CO: 1 cost: \$70.6K-\$128.7K, Rty: 6%

FINANCING: No

qualif: \$200K net worth w/\$30K liquid

The Honey Do Service

Handyman/home-improvement services

BEGAN: 2002, Franchising: 2008 **UNITS:** US: 17, CAN: 0, INTL: 0, CO: 4 COST: \$64.2K-\$98.1K, Rty: 6%

FINANCING: Yes

QUALIF: \$100K net worth w/\$30K liquid

House Doctors

Handyman services and home repairs

BEGAN: 1994, Franchising: 1997 UNITS: US: 37. CAN: 0. INTL: 0. CO: 0 **cost**: \$98K-\$128.7K, Rty: 4-6% FINANCING: Yes

QUALIF: \$300K net worth w/\$60K liquid

Mr. Appliance

Residential and commercial appliance installation and repairs

BEGAN: 1996, Franchising: 1996 **UNITS:** US: 202, CAN: 8, INTL: 0, CO: 0 **cost**: \$60.8K-\$139.5K, Rty: 5-7% FINANCING: Yes

QUALIF: \$50K-\$75K net worth w/\$50K-\$75K liquid

Mr. Handyman International

Home maintenance and repairs

BEGAN: 2000, Franchising: 2000 UNITS: US: 197, CAN: 11, INTL: 0, CO: 0 COST: \$105.1K-\$136.7K, Rty: 7% FINANCING: Yes

qualif: \$250K net worth w/\$60K liquid

The Patch Boys • • Drywall repair

BEGAN: 2006, Franchising: 2015 UNITS: US: 41, CAN: 1, INTL: 0, CO: 1 **cost:** \$45.5K-\$66K, Rty: 7%

FINANCING: No.

qualif: \$50K net worth w/\$30K liquid

The Screenmobile

Mobile window and door screening

BEGAN: 1982, Franchising: 1984 **UNITS:** US: 102, CAN: 0, INTL: 0, CO: 1 **cost:** \$83.8K-\$121.5K, Rty: 7%

FINANCING: Yes

qualif: \$100K net worth w/\$50K liquid

Sometimes Spouse • •

Handyman and household services

BEGAN: 2013, Franchising: 2015 UNITS: US: 42, CAN: 0, INTL: 0, CO: 10 COST: \$31.2K-\$66.6K, Rty: 7%

FINANCING: Yes

QUALIF: \$50K net worth w/\$50K liquid

Yellow Van Handyman Handyman services

BEGAN: 2002, Franchising: 2004 UNITS: US: 14, CAN: 1, INTL: 0, CO: 0

COST: \$30K-\$42K, Rty: 12% FINANCING: Yes

qualif: \$30K-\$42K net worth w/\$30K-\$42K liquid

HVAC SERVICES

Aire Serv

HVAC services

BEGAN: 1993, Franchising: 1993 **UNITS:** US: 168, CAN: 15, INTL: 4, CO: 0 **COST:** \$82.6K-\$206.4K, Rty: 5-7%

FINANCING: Yes

QUALIF: \$82.6K-\$200K net worth w/\$45K-\$50K liquid

Linc Service

HVAC services

BEGAN: 1979. Franchising: 1980 UNITS: US: 107. CAN: 8. INTL: 22, CO: 33

cost: \$66.5K-\$136K, Rtv: 2.5-4.5%

FINANCING: Yes

One Hour Heating & Air Conditioning

Residential HVAC maintenance, repair. and replacement

BEGAN: 1999, Franchising: 2003 UNITS: US: 318, CAN: 0, INTL: 0, CO: 34 COST: \$81.8K-\$535.9K. Rtv: 5%

FINANCING: Yes QUALIF: \$150K liquid

LAWN CARE

The Grounds Guvs

Lawn and landscape maintenance

BEGAN: 2010. Franchising: 2010. UNITS: US: 172, CAN: 37, INTL: 0, CO: 0 COST: \$73.5K-\$200.1K. Rtv: 2.5-7%

qualif: \$100K net worth w/\$40K liquid

Lawn Army

FINANCING: Yes

Lawn care BEGAN: 2010, Franchising: 2010

UNITS: US: 2, CAN: 0, INTL: 0, CO: 0 COST: \$30K-\$42K, Rty: 12%

FINANCING: Yes **QUALIF:** \$30K-\$42K net worth w/\$30K-\$42K liquid

Lawn Doctor

Lawn, tree, and shrub care: mosquito and tick control

BEGAN: 1967, Franchising: 1967 UNITS: US: 537, CAN: 0, INTL: 0, CO: 0 COST: \$101.9K-\$115.9K, Rty: 10%

FINANCING: Yes

QUALIF: \$60K net worth w/\$60K liquid

NaturaLawn of America

Organic-based lawn care

BEGAN: 1987, Franchising: 1989 **UNITS:** US: 78, CAN: 0, INTL: 0, CO: 7 COST: \$47.5K-\$112.7K, Rty: 7-9%

FINANCING: Yes **QUALIF:** \$150K net worth w/\$75K-\$125K liquid

Rent-A-Ruminant Franchise

Vegetation management using goats

BEGAN: 2004, Franchising: 2016 UNITS: US: 2, CAN: 0, INTL: 0, CO: 1 COST: \$80K-\$120K, Rty: 8% FINANCING: Yes

Spring-Green Lawn Care

Lawn and tree care

BEGAN: 1977, Franchising: 1977 UNITS: US: 109, CAN: 0, INTL: 0, CO: 26

COST: \$109.1K, Rty: 8-10% FINANCING: Yes

QUALIF: \$160K net worth w/\$60K liquid

U.S. Lawns

Commercial grounds care

BEGAN: 1986, Franchising: 1987 UNITS: US: 267, CAN: 0, INTL: 0, CO: 0 COST: \$32.8K-\$79.3K, Rty: 3-6%

FINANCING: Yes

QUALIF: \$125K net worth w/\$40K liquid

Weed Man

Lawn care

BEGAN: 1970, Franchising: 1976 UNITS: US: 456, CAN: 133, INTL: 5, CO: 0 COST: \$68.5K-\$85.5K, Rty: 6%

FINANCING: Yes

QUALIF: \$60K net worth w/\$60K liquid

ID LEATHER & VINYL REPAIR

Color Glo International

Leather, vinyl, fabric, carpet, and surface repair and restoration

BEGAN: 1975, Franchising: 1983 UNITS: US: 80, CAN: 12, INTL: 50, CO: 0 COST: \$56.3K-\$61.4K, Rty: 4%+

FINANCING: Yes

QUALIF: \$50K net worth w/\$50K liquid

Creative Colors International

Leather, vinyl, fabric, and plastic repair, cleaning, and dyeing

BEGAN: 1980. Franchising: 1991 UNITS: US: 60, CAN: 1, INTL: 0, CO: 3 COST: \$94.98K-\$122.3K. Rtv: 7.5%

FINANCING: Yes **QUALIF:** \$50K net worth Fibrenew •

Leather, plastic, and vinyl restoration and repair

BEGAN: 1985, Franchising: 1987 UNITS: US: 163, CAN: 59,

INTL: 16, CO: 2

COST: \$89.5K-\$101.3K, Rty: \$575+/mo.

FINANCING: Yes

QUALIF: \$200K net worth w/\$50K liquid

Leather Medic •

Leather repair and refinishing

BEGAN: 1989, Franchising: 2003 UNITS: US: 12, CAN: 0, INTL: 0, CO: 3 COST: \$73.9K-\$90.2K,

Rtv: \$450/truck/mo. FINANCING: Yes

QUALIF: \$40K net worth w/\$40K liquid

PEST CONTROL

Black Diamond Pest Control

Termite, bedbug, and other pest control

BEGAN: 1940, Franchising: 2015 UNITS: US: 1, CAN: 0, INTL: 0, CO: 2 cost: \$96.9K-\$183K, Rty: 5%

FINANCING: No

Critter Control • •

Wildlife management, pest control

BEGAN: 1983, Franchising: 1987 UNITS: US: 98, CAN: 2, INTL: 0, CO: 5

cost: \$23.7K-\$94.6K, Rty: 7% FINANCING: Yes

Mosauito Joe

Outdoor pest control

BEGAN: 2010. Franchising: 2012 UNITS: US: 233, CAN: 0, INTL: 0, CO: 2

COST: \$69.6K-\$122.5K. Rtv: 10% FINANCING: Yes

QUALIF: \$250K net worth w/\$30K-\$50K liquid

Mosquito Shield •

Outdoor pest control

BEGAN: 2001, Franchising: 2013 **UNITS:** US: 58, CAN: 0, INTL: 0, CO: 2 cost: \$73.1K-\$106.8K, Rty: 6-9%

FINANCING: Yes **QUALIF:** \$100K net worth

w/\$100K liquid

Mosquito Squad • • Outdoor pest control

BEGAN: 2004. Franchising: 2005 UNITS: US: 220, CAN: 0, INTL: 0, CO: 0 COST: \$29.6K-\$69.6K.

Rty: \$400-\$1.9K/mo. FINANCING: Yes

qualif: \$100K net worth w/\$50K liquid

Superior Mosquito Defense • •

Outdoor nest control

BEGAN: 1996, Franchising: 2013 UNITS: US: 8, CAN: 0, INTL: 0, CO: 1 COST: \$16.3K-\$27.7K, Rtv: 5%

FINANCING: No

PLUMBING

Ace DuraFlo Systems • •

Pipe restoration

BEGAN: 1998, Franchising: 2001 UNITS: US: 26, CAN: 0, INTL: 0, CO: 4 COST: \$41.5K-\$420.1K. Rtv: 8%

FINANCING: Yes

Benjamin Franklin Plumbing

Plumbing service, repair, maintenance

BEGAN: 2000, Franchising: 2001 UNITS: US: 260, CAN: 0, INTL: 0, CO: 11 cost: \$89.8K-\$412.1K, Rty: 5% FINANCING: Yes

QUALIF: \$150K liquid

bluefrog Plumbing + Drain Plumbing and drain services

BEGAN: 2013, Franchising: 2014 UNITS: US: 24, CAN: 0, INTL: 0, CO: 0

cost: \$69.4K-\$340.5K, Rty: 4-6%

FINANCING: Yes

QUALIF: \$50K-\$100K net worth w/\$15K-\$100K liquid

Mr. Rooter

Plumbing, drain, and sewer cleaning

BEGAN: 1968, Franchising: 1972 UNITS: US: 191, CAN: 28, INTL: 57, CO: 0 COST: \$74.3K-\$180.2K, Rty: 5-7%

FINANCING: Yes

QUALIF: \$200K net worth w/\$50K liquid

Rooter-Man

Plumbing, drain, and sewer cleaning

BEGAN: 1970, Franchising: 1981 UNITS: US: 556, CAN: 56, INTI · 1 CO· 22

cost: \$46.8K-\$137.6K, Rty: Varies

FINANCING: Vos

QUALIF: \$25K net worth w/\$10K liquid

POOL MAINTENANCE

AccuAquatics Franchise • • Pool services and cleaning

BEGAN: 2008, Franchising: 2016 UNITS: US: 0, CAN: 0, INTL: 0, CO: 1 COST: \$37.1K-\$69.8K, Rtv: 6%

FINANCING: Yes

QUALIF: \$100K net worth

ASP-America's Swimming Pool Company

Swimming pool maintenance, repairs, and renovations

BEGAN: 2001, Franchising: 2005 UNITS: US: 254, CAN: 0, INTL: 0, CO: 0 **cost:** \$96.1K-\$143.3K, Rty: 5% FINANCING: Yes

qualif: \$100K net worth w/\$50K liquid

Pool Service USA •

Pool maintenance and cleaning

BEGAN: 2007, Franchising: 2015 **UNITS:** US: 0, CAN: 0, INTL: 0, CO: 2 COST: \$40.6K-\$49.4K, Rty: 5-8

FINANCING: Yes **QUALIF:** \$10K liquid **PRESIDENTIAL CLEANING**

The Cleaning Authority

Residential cleaning

BEGAN: 1978, Franchising: 1996 UNITS: US: 208, CAN: 7, INTL: 0, CO: 2 COST: \$70.9K-\$152.6K, Rtv: 4-6%

FINANCING: Yes

qualif: \$250K net worth w/\$40K liquid

eMaids • • Residential cleaning

BEGAN: 2010. Franchising: 2014 **UNITS:** US: 9, CAN: 0, INTL: 0, CO: 2 COST: \$29.9K-\$64.7K, Rtv: 4%

FINANCING: Yes **QUALIF:** \$21.5K liquid

Enovana Green Cleaning

Environmentally friendly residential cleaning

BEGAN: 2007, Franchising: 2017 **UNITS:** US: 0, CAN: 0, INTL: 0, CO: 1 COST: \$66.9K-\$103.6K, Rty: 6%

FINANCING: Yes

qualif: \$50K net worth w/\$25K liquid

freedommaid • •

Residential cleaning

BEGAN: 2008, Franchising: 2016 UNITS: U.S. O. CAN: O. INTL: O. CO: 1 COST: \$49.5K-\$103.1K, Rtv: 4-6%

FINANCING: No

Home Cleaning Centers of America

Residential and commercial cleaning

BEGAN: 1981, Franchising: 1984 UNITS: US: 30, CAN: 0, INTL: 0, CO: 0 COST: \$32.8K-\$34.8K, Rty: 3-5%

FINANCING: No

Maid Brigade Residential cleaning

BEGAN: 1979, Franchising: 1980 UNITS: US: 373, CAN: 76, INTL: 6, CO: 0 COST: \$85K-\$124K, Rty: 3.5-6.9%

FINANCING: No

QUALIF: \$50K net worth w/\$50K liquid

MaidPro •

Residential cleaning

BEGAN: 1991, Franchising: 1997 UNITS: US: 233, CAN: 9, INTL: 0, CO: 1 **COST**: \$57.6K-\$207.5K, Rty: 3.5-6.5%

FINANCING: Yes **QUALIF:** \$20K liquid

Maid Right Franchising • • Residential cleaning

BEGAN: 2013, Franchising: 2013 UNITS: US: 150, CAN: 3, INTL: 0, CO: 1

COST: \$4.7K-\$48.8K, Rty: 15% FINANCING: Yes

QUALIF: \$1K-\$14K net worth w/\$1K liquid

The Maids

Residential cleaning

BEGAN: 1979, Franchising: 1981 UNITS: US: 1,178, CAN: 45, INTL: 0, CO: 111 **cost**: \$76.1K-\$164.4K, Rty: 3.9-6.9%

FINANCING: Yes

qualif: \$250K net worth w/\$60K liquid

Maids by Trade • •

Residential cleaning, cleaning products

BEGAN: 2011, Franchising: 2016 UNITS: US: 1, CAN: 0, INTL: 0, CO: 1 **COST:** \$8.99K-\$109.99K, Rty: 6-12% FINANCING: No.

QUALIF: \$50K net worth w/\$30K liquid

Maid Simple House Cleaning

Residential cleaning

BEGAN: 2012, Franchising: 2012 UNITS: US: 15, CAN: 2, INTL: 0, CO: 0 COST: \$10.6K-\$10.6K, Rty: 15-19%

FINANCING: Yes

QUALIF: \$10K net worth w/\$10K liquid

Merry Maids

Residential cleaning

BEGAN: 1979. Franchising: 1980 UNITS: US: 984, CAN: 43, INTL: 792, CO: 3

COST: \$86.8K-\$123.8K, Rty: 5-7%

FINANCING: Yes **QUALIF:** \$90K net worth w/\$37.5K liquid

Molly Maid

Residential cleaning

BEGAN: 1979, Franchising: 1979 UNITS: US: 466, CAN: 0, INTL: 0, CO: 0 COST: \$89.2K-\$137.2K, Rty: 3-6.5%

FINANCING: Yes

10BucksARoom.com • •

Residential and commercial cleaning

BEGAN: 2012, Franchising: 2016 **UNITS:** US: 1, CAN: 0, INTL: 0, CO: 3

COST: \$31.4K-\$73.8K, Rty: \$750-\$1.25K/mo. FINANCING: Yes QUALIF: \$15K-\$30K liquid

Two Maids & A Mop

Residential cleaning

BEGAN: 2003, Franchising: 2013 UNITS: US: 45, CAN: 0, INTL: 0, CO: 1 COST: \$56K-\$136.95K, Rty: 6%

FINANCING: Yes

QUALIF: \$75K net worth w/\$30K liquid

You've Got Maids

Environmentally friendly residential cleaning

BEGAN: 2005, Franchising: 2010 UNITS: US: 78, CAN: 0, INTL: 0, CO: 0 cost: \$36.4K-\$107K, Rty: 2.99-5.9%

FINANCING: Yes **QUALIF:** \$120K net worth w/\$39.9K liquid

Zero-To-Clean • •

Residential and commercial cleaning

BEGAN: 2010, Franchising: 2015 **UNITS:** US: 0, CAN: 0, INTL: 0, CO: 1 COST: \$28.8K-\$30.8K, Rty: 6% FINANCING: No.

RESTORATION SERVICES

Certified Restoration DrvCleaning Network •

Restoration of textiles and electronics

BEGAN: 1992. Franchising: 2001 UNITS: US: 134, CAN: 14, INTL: 8, CO: 0 COST: \$45.4K-\$235.5K. Rtv: 6%/9% EINANCING- Vos

QUALIF: \$300K net worth w/\$175K-\$225K liquid

Delta Disaster Services

Insurance/disaster restoration

BEGAN: 2006, Franchising: 2010 UNITS: US: 7. CAN: 0. INTL: 0. CO: 1 cost: \$162.8K-\$332.2K, Rty: 4-8%

FINANCING: Yes

QUALIF: \$250K-\$500K net worth

DKI

Property restoration

BEGAN: 1974, Franchising: 1994 UNITS: US: 266, CAN: 79, INTL: 1, CO: 0

COST: \$22.1K-\$94.8K. Rtv: \$625-\$2.1K/mo. FINANCING: No

Duraclean •

Carpet and upholstery cleaning, disaster restoration, mold remediation

BEGAN: 1930. Franchising: 1945 UNITS: US: 128, CAN: 1, INTL: 145, CO: 9 COST: \$64.6K-\$115.9K. Rtv: 2-8%

FINANCING: Yes QUALIF: \$25K liquid

911 Restoration

Residential and commercial property restoration

BEGAN: 2003, Franchising: 2007 UNITS: US: 58, CAN: 2, INTL: 0, CO: 0 **COST:** \$35.1K-\$203.9K, Rty: 3-10%

FINANCING: Yes

QUALIF: \$250K net worth w/\$50K liquid

1-800-Packouts

Building contents packing, cleaning, storage, and restoration

BEGAN: 2013, Franchising: 2015 UNITS: US: 42, CAN: 0, INTL: 0, CO: 1 COST: \$70.5K-\$248.5K, Rty: 7% FINANCING: No

1-800 Water Damage

Restoration

BEGAN: 1988. Franchising: 2002 UNITS: US: 40, CAN: 0, INTL: 0, CO: 1 **COST:** \$79K, Rtv: 7-11% FINANCING: No QUALIF: \$200K net worth

w/\$100K liquid

Paul Davis Emergency Services

Emergency restoration

BEGAN: 1966, Franchising: 2009 **UNITS:** US: 94, CAN: 0, INTL: 0, CO: 2 COST: \$64.5K-\$188.8K, Rty: 4-8%

FINANCING: Yes

qualif: \$100K net worth w/\$55K liquid

Paul Davis Restoration

Insurance restoration

BEGAN: 1966, Franchising: 1970 UNITS: US: 184, CAN: 60, INTL: 0, CO: 6 cost: \$188.2K-\$391.1K, Rty: 4%

FINANCING: Yes

QUALIF: \$300K net worth w/\$150K liquid

PuroClean •

Property damage restoration and remediation

BEGAN: 1990, Franchising: 1991 UNITS: US: 197, CAN: 31, INTL: 0, CO: 0 **cost**: \$160.8K-\$182.8K, Rty: 3-10%

FINANCING: Yes QUALIF: \$250K net worth w/\$100K-\$150K liquid

Rainbow International Restoration & Cleaning

Indoor cleaning and restoration

BEGAN: 1981, Franchising: 1981 **UNITS:** US: 282, CAN: 22, INTL: 66, CO: 0 **cost**: \$171.7K-\$278.1K, Rty: 5-7%

FINANCING: Yes

QUALIF: \$150K net worth w/\$50K liquid

Restoration 1

Water, fire, smoke, and mold remediation

BEGAN: 2008, Franchising: 2009 UNITS: US: 109, CAN: 0, INTL: 0, CO: 0 cost: \$77.95K-\$182.1K, Rty: 7%

FINANCING: Yes

QUALIF: \$150K net worth w/\$50K liquid

Service Team of Professionals (STOP)

Water/fire restoration, mold remediation

BEGAN: 1971, Franchising: 1996 UNITS: US: 35, CAN: 0, INTL: 0, CO: 0 **cost:** \$78.6K-\$138.5K, Rty: 7-9% FINANCING: Yes

QUALIF: \$100K net worth w/\$50K liquid

Servpro

Insurance/disaster restoration and cleaning

BEGAN: 1967, Franchising: 1969 UNITS: US: 1,735, CAN: 14, INTL: 0, CO: 0 cost: \$158.1K-\$211.95K, Rty: 3-10%

FINANCING: Yes QUALIF: \$105K-\$110K liquid

Steamatic •

Insurance/disaster restoration, cleaning, mold remediation

BEGAN: 1948, Franchising: 1967 UNITS: US: 70, CAN: 62, INTL: 44, CO: 0 cost: \$74.4K-\$173.5K, Rty: 8-2%

FINANCING: Yes

QUALIF: \$200K net worth w/\$70K liquid

Storm Guard Restoration

Exterior restoration

BEGAN: 2003, Franchising: 2011 UNITS: US: 43, CAN: 0, INTL: 0, CO: 3 COST: \$169.4K-\$295.1K, Rty: 6.25%

FINANCING: Yes

qualif: \$450K net worth w/\$200K liquid

Vital Restoration

Disaster restoration

BEGAN: 2004, Franchising: 2011 UNITS: US: 6, CAN: 0, INTL: 0, CO: 0 **COST:** \$138.8K-\$305.6K, Rty: 6% FINANCING: No.

QUALIF: \$50K liquid

RESTROOM MAINTENANCE

Aire-Master of America

Restroom odor control and maintenance.

BEGAN: 1958, Franchising: 1976 **UNITS:** US: 105, CAN: 2, INTL: 0, CO: 7 COST: \$39.6K-\$142.4K, Rty: 5%

FINANCING: Yes

QUALIF: \$250K net worth w/\$50K liquid

Enviro-Master International Franchise

Restroom hygiene products and services

BEGAN: 2009, Franchising: 2011 **UNITS:** US: 70, CAN: 2, INTL: 0, CO: 2 COST: \$166.3K-\$292.7K, Rtv: 6%

FINANCING: Yes QUALIF: \$250K-\$350K net worth

w/\$250K-\$350K liquid

WINDOW CLEANING

Fish Window Cleaning Services Window cleaning

BEGAN: 1978, Franchising: 1998 **UNITS:** US: 271, CAN: 0, INTL: 0, CO: 1 COST: \$83.2K-\$146.2K. Rtv: 6-8%

FINANCING: Yes

QUALIF: \$150K-\$500K net worth w/\$60K-\$150K liquid

Men In Kilts

Window Cleaning • • Window and exterior cleaning

BEGAN: 2002, Franchising: 2010 **UNITS:** US: 8. CAN: 16. INTL: 0. CO: 0 COST: \$41.4K-\$103.4K, Rty: 7%

FINANCING: Yes **QUALIF:** \$100K liquid

Shack Shine

Interior and exterior window washing. gutter cleaning, power washing, house washing

BEGAN: 2013, Franchising: 2014 **UNITS:** US: 5. CAN: 13. INTL: 0. CO: 0 COST: \$70.4K-\$104.1K, Rty: 8%

FINANCING: Yes

QUALIF: \$50K-\$100K net worth

Shine Window Care and Holiday Lighting

Window, roof, and gutter cleaning, pressure washing, holiday lighting

BEGAN: 2000, Franchising: 2012 UNITS: US: 21, CAN: 0, INTL: 0, CO: 0 COST: \$67.3K-\$92.3K, Rty: 7%

FINANCING: No

QUALIF: \$150K net worth w/\$50K liquid

Squeegee Squad • •

Residential and high-rise window cleaning, building maintenance

BEGAN: 1999, Franchising: 2005 **UNITS:** US: 48, CAN: 0, INTL: 3, CO: 3 **cost**: \$42.98K-\$143.5K, Rty: 5-7%

FINANCING: Yes QUALIF: \$3K-\$35K liquid

Window Gang • •

Window, gutter, and dryer-vent cleaning, pressure washing, chimney sweeping

BEGAN: 1986, Franchising: 1996 UNITS: US: 89, CAN: 0, INTL: 0, CO: 101

COST: \$34.4K-\$81.2K, Rty: 7% FINANCING: Yes

QUALIF: \$50K net worth w/\$50K liquid

Window Genie

Residential window cleaning, window tinting, pressure washing

BEGAN: 1994. Franchising: 1998 UNITS: US: 253, CAN: 0, INTL: 0, CO: 0 COST: \$90.8K-\$140K, Rty: 7%

FINANCING: Yes

QUALIF: \$150K net worth w/\$75K liquid

MISCELLANEOUS MAINTENANCE SERVICES

AdvantaClean •

Environmental services

BEGAN: 1994, Franchising: 2006 UNITS: US: 223, CAN: 0, INTL: 0, CO: 0 COST: \$124.8K-\$226.2K, Rtv: 10%

FINANCING: Yes

QUALIF: \$175K-\$325K net worth w/\$50K-\$150K liquid

American Leak Detection

Concealed water, gas, and sewer leak-detection

BEGAN: 1974, Franchising: 1984 UNITS: US: 346, CAN: 8.

INTL: 15. CO: 50 COST: \$76.8K-\$259.6K, Rtv: 6-10%

FINANCING: Yes qualif: \$200K net worth w/\$70K liquid

Bar-B-Clean

Barbecue cleaning BEGAN: 2011, Franchising: 2013

UNITS: US: 26, CAN: 0, INTL: 0, CO: 1 COST: \$32.5K-\$50K, Rty: 8%

FINANCING: Yes

QUALIF: \$23K net worth w/\$23K liquid

Chemstation

Industrial cleanser manufacturing and distribution

BEGAN: 1965, Franchising: 1983 **UNITS:** US: 46, CAN: 0, INTL: 1, CO: 10 COST: \$309.6K-\$427.1K, Rty: 4%

FINANCING: Yes QUALIF: \$1M net worth w/\$300K-\$500K liquid

Dryer Vent Wizard International

Dryer-vent cleaning, replacement

BEGAN: 2004, Franchising: 2006 UNITS: US: 77, CAN: 6, INTL: 0, CO: 0 COST: \$64.2K-\$78.5K, Rty: 10%

FINANCING: No

qualif: \$100K net worth w/\$20K liquid

D'Sapone Restorations Franchising • •

Grout, tile, stone, glass, and tub restoration; cleaning and sealing products

BEGAN: 2005, Franchising: 2016 UNITS: US: 1, CAN: 0, INTL: 0, CO: 2 COST: \$43.2K-\$55.5K, Rty: 8%

FINANCING: No

Duct Doctor USA

Residential and commercial air-duct cleaning

BEGAN: 1985. Franchising: 2000 UNITS: US: 26, CAN: 0, INTL: 2, CO: 0 COST: \$41K-\$136.5K, Rty: 5-8%

FINANCING: Yes

qualif: \$100K net worth w/\$50K liquid

Ductz International

Air-duct cleaning, HVAC restoration, dryer-vent cleaning

BEGAN: 2002, Franchising: 2003 UNITS: US: 90, CAN: 0, INTL: 0, CO: 9 **cost:** \$92.8K-\$204.2K, Rty: 10%

FINANCING: Yes **QUALIF:** \$175K net worth w/\$100K liquid

Fitness Machine Technicians (FMT) • •

Exercise equipment service and repairs

BEGAN: 2002, Franchising: 2012 UNITS: US: 3, CAN: 0, INTL: 0, CO: 1 COST: \$43.2K-\$195.5K, Rty: 7%

FINANCING: Yes

QUALIF: \$100K net worth w/\$20K liquid

Foliage Design Systems • • Interior plant sales, leasing,

and maintenance

BEGAN: 1971, Franchising: 1980 UNITS: US: 21, CAN: 0, INTL: 0, CO: 3 COST: \$44.4K-\$64.4K, Rty: 6%

FINANCING: Yes QUALIF: \$250K net worth w/\$33.95K-\$124.6K liquid

Green Home Solutions • •

Environmentally friendly indoor home services

BEGAN: 2010, Franchising: 2010 **UNITS:** US: 126, CAN: 0, INTL: 0, CO: 1 COST: \$45.7K-\$75.3K, Rty: \$200/mo.

FINANCING: Yes **QUALIF:** \$60K liquid

Jet-Black Franchise Group • •

Asphalt maintenance

BEGAN: 1988, Franchising: 1993 UNITS: US: 104, CAN: 0, INTL: 0, CO: 8 COST: \$43K-\$100.2K, Rty: 1-8%

FINANCING: Yes QUALIF: \$20K liquid

Magic Bubbles • Pressure washing

BEGAN: 2007, Franchising: 2016 **UNITS:** US: 1, CAN: 0, INTL: 0, CO: 3 COST: \$79K-\$197.8K, Rty: 6%

FINANCING: Yes **QUALIF:** \$50K liquid

Michael & Son Services

Plumbing, electrical, HVAC, and duct-cleaning services

BEGAN: 1976, Franchising: 2010 UNITS: US: 0, CAN: 0, INTL: 0, CO: 7 cost: \$171K-\$402.2K, Rty: 5%

FINANCING: No

qualif: \$200K net worth w/\$50K liquid

Midtown Chimney Sweeps Franchising • •

Chimney sweeping

BEGAN: 1979, Franchising: 2014 **UNITS:** US: 29, CAN: 0, INTL: 0, CO: 0

COST: \$26.7K-\$87.2K, Rty: 7% FINANCING: Yes

Modern Purair

Indoor-air-quality testing, HVAC cleaning, coil cleaning

BEGAN: 2007, Franchising: 2007 UNITS: US: 0, CAN: 11, INTL: 0, CO: 1 cost: \$72K-\$125K, Rty: 7%

FINANCING: Yes **QUALIF:** \$25K liquid

Pet Butler

Pet-waste cleanup and removal

BEGAN: 1988, Franchising: 2005 UNITS: US: 130, CAN: 0, INTL: 0, CO: 0 COST: \$30K-\$42K, Rty: 12% FINANCING: Yes

qualif: \$30K-\$42K net worth w/\$30K-\$42K liquid

Renew Crew

Environmentally friendly exterior surface cleaning and protection

BEGAN: 1993, Franchising: 2001 UNITS: US: 29, CAN: 0, INTL: 0, CO: 0

COST: \$45.3K-\$71.1K, Rtv: \$600-\$1.8K/mo. FINANCING: Yes

QUALIF: \$75K net worth w/\$40K liquid

Sparkle Wash International

Pressure washing, restoration, and preservation services

BEGAN: 1965, Franchising: 1967 UNITS: US: 47, CAN: 1, INTL: 10, CO: 1 cost: \$45.1K-\$96.5K, Rty: 6%

FINANCING: Yes

qualif: \$100K net worth w/\$50K liquid

Spaulding Decon

Crime-scene, meth-lab, and hoarding cleanup

BEGAN: 2005, Franchising: 2015 UNITS: US: 3, CAN: 0, INTL: 0, CO: 1 COST: \$95K-\$149K, Rty: 8%

FINANCING: Yes

qualif: \$250K net worth w/\$50K liquid

TruBlue Total House Care

Handyman services, residential cleaning, lawn care

BEGAN: 2011, Franchising: 2011 UNITS: US: 24, CAN: 0, INTL: 0, CO: 0

cost: \$61.9K-\$81K, Rty: 6% FINANCING: Yes **QUALIF:** \$45K liquid

Personal Care

CRYOTHERAPY

Chill Cryosauna

Cryotherapy

BEGAN: 2014, Franchising: 2015 UNITS: US: 1, CAN: 0, INTL: 0, CO: 1 COST: \$75K-\$250K, Rty: 8-10%

FINANCING: Yes qualif: \$10K liquid

Glacé Cryotherapy

Whole-body cryotherapy

BEGAN: 2014, Franchising: 2016 UNITS: US: 1, CAN: 0, INTL: 0, CO: 1 COST: \$124.7K-\$202.5K, Rty: 7%

FINANCING: No

FITNESS BUSINESSES

Alkalign Studios

Group fitness classes, streaming fitness classes, nutrition coaching

BEGAN: 2015, Franchising: 2015 UNITS: US: 2, CAN: 0, INTL: 0, CO: 2 COST: \$173.3K-\$521K, Rty: 5%+

FINANCING: No

Anytime Fitness

Fitness centers

BEGAN: 2001, Franchising: 2002 UNITS: US: 2,308, CAN: 159,

INTL: 1,150, CO: 38 COST: \$89.4K-\$677.8K. Rty: \$449-\$549/mo. FINANCING: Yes **QUALIF:** \$300K net worth

w/\$100K liquid

Baby Boot Camp • •

Prenatal and postpartum fitness

BEGAN: 2001, Franchising: 2005 UNITS: US: 83, CAN: 0, INTL: 0, CO: 1 cost: \$5.1K-\$12.7K, Rty: \$240/mo.

FINANCING: No

The Barre Code

Barre fitness classes

BEGAN: 2010, Franchising: 2013 **UNITS:** US: 23, CAN: 0, INTL: 0, CO: 6 COST: \$184K-\$357K, Rty: 6%

FINANCING: No **QUALIF:** \$150K net worth

Blink Fitness

Health and fitness centers

BEGAN: 2011, Franchising: 2015 UNITS: US: 0, CAN: 0, INTL: 0, CO: 55 COST: \$637K-\$2.1M, Rty: 5%

FINANCINO: Yes

QUALIF: \$1.5M-\$3M net worth w/\$400K liquid

Bodytek Fitness

BEGAN: 2010, Franchising: 2016 UNITS: US: 2, CAN: 0, INTL: 0, CO: 4 COST: \$207.9K-\$373K, Rty: 6% FINANCINO: Yes

Burn Boot Camp

Women's fitness centers

BEGAN: 2012, Franchising: 2015 UNITS: US: 48, CAN: 0, INTL: 0, CO: 5 COST: \$62.9K-\$106.5K, Rty: 4%

FINANCING: Yes

QUALIF: \$100K net worth w/\$20K liquid

CKO Kickboxing

Kickboxing fitness classes

BEGAN: 1997, Franchising: 2007 UNITS: US: 73, CAN: 0, INTL: 0, CO: 1 COST: \$112.99K-\$378.4K, Rty: 7%

FINANCING: Yes

QUALIF: \$105K net worth w/\$60K liquid

Club Pilates

Pilates classes

BEGAN: 2007, Franchising: 2012 UNITS: US: 216, CAN: 0, INTL: 0, CO: 3 cost: \$180.6K-\$249.3K, Rty: 6%

FINANCING: Yes

qualif: \$300K net worth w/\$80K liquid

Crunch Franchise

Fitness centers

BEGAN: 2010, Franchising: 2010 UNITS: US: 141, CAN: 14,

INTL: 12, CO: 17

cost: \$304.5K-\$2.1M, Rty: 5%

FINANCING: Yes **QUALIF:** \$1M net worth w/\$300K-\$400K liquid

CycleBar

Indoor cycling classes

BEGAN: 2014, Franchising: 2015 UNITS: US: 30, CAN: 0, INTL: 0, CO: 3 COST: \$378.4K-\$893.6K, Rty: 7%

FINANCING: Yes QUALIF: \$1M-\$10M net worth w/\$400K liquid

Epic Hybrid Training

Fitness centers

BEGAN: 2012, Franchising: 2015 UNITS: US: 2, CAN: 0, INTL: 0, CO: 2 COST: \$62.6K-\$139.8K, Rty: 6%

FINANCING: Yes

ETF Fitness

Fitness studios

BEGAN: 2015. Franchising: 2016 UNITS: US: 0, CAN: 0, INTL: 0, CO: 3 COST: \$241.5K-\$567.5K, Rty: 7%

FINANCING: No. QUALIF: \$500K net worth

w/\$250K liquid

Fit Body Boot Camp

Indoor fitness boot camps

BEGAN: 2009, Franchising: 2011 UNITS: US: 320, CAN: 38, INTL: 0, CO: 0 COST: \$38K-\$85.5K, Rty: \$697/mo. FINANCING: No.

Fit4Mom • •

Prenatal and postpartum fitness and wellness programs

BEGAN: 2001, Franchising: 2005 UNITS: US: 256, CAN: 0, INTL: 0, CO: 1

COST: \$6.2K-\$23.7K, Rtv: \$224-\$454/mo. FINANCING: No

Fit36

Group fitness training

BEGAN: 2013, Franchising: 2014 UNITS: US: 9, CAN: 0, INTL: 0, CO: 0 COST: \$161.9K-\$278.95K, Rty: 6%

FINANCING: Yes

qualif: \$275K net worth w/\$120K liquid

Fitness Together

Personal training

BEGAN: 1984, Franchising: 1996 UNITS: US: 153, CAN: 0, INTL: 0, CO: 0 COST: \$125K-\$190.8K, Rty: 6%

FINANCING: No

qualif: \$175K net worth w/\$80K liquid

Fitwall

Group and semi-private training

BEGAN: 2013, Franchising: 2014 UNITS: US: 4, CAN: 0, INTL: 0, CO: 2 cost: \$310.6K-\$626.2K, Rty: 6%

FINANCING: No **QUALIF:** \$750K net worth

w/\$200K liquid

4U Fitness

Personal training using electric muscle stimulation

BEGAN: 2012, Franchising: 2016 **UNITS:** US: 0, CAN: 0, INTL: 0, CO: 3 cost: \$142K-\$343.5K, Rty: 7%

FINANCING: Yes

QUALIF: \$100K-\$250K net worth w/\$50K-\$100K liquid

Get In Shape For Women

Small-group personal training for women

BEGAN: 2006, Franchising: 2007 UNITS: US: 73, CAN: 0, INTL: 0, CO: 1 COST: \$57.4K-\$190.1K, Rty: 6%

FINANCING: Yes

QUALIF: \$250K net worth w/\$100K liquid

Gold's Gym

Health and fitness centers

BEGAN: 1965, Franchising: 1980 UNITS: US: 255, CAN: 17, INTL: 301, CO: 150 **COST:** \$2.2M-\$5M, Rty: 5% FINANCING: Yes

QUALIF: \$1M net worth w/\$400K liquid

GymGuyz •

Mobile personal training

BEGAN: 2008, Franchising: 2013 UNITS: US: 111, CAN: 0, INTL: 0, CO: 4 cost: \$56.7K-\$119.8K, Rty: 6% FINANCING: Yes

QUALIF: \$150K net worth w/\$100K liquid

Hard Exercise Works

Fitness programs

BEGAN: 2008, Franchising: 2011 UNITS: US: 16, CAN: 0, INTL: 0, CO: 1 COST: \$102.2K-\$403.5K. Rty: \$1K-\$2K/mo. FINANCING: Yes

High Altitude Personal Training

Personal training

BEGAN: 2009, Franchising: 2015 **UNITS:** US: 0, CAN: 0, INTL: 0, CO: 1 **cost:** \$261.3K-\$365.5K, Rty: 6% FINANCING: No **QUALIF:** \$400K net worth

w/\$95K liquid

iLoveKickboxing

Kickboxing fitness classes

BEGAN: 2009, Franchising: 2012 **UNITS:** US: 203, CAN: 4, INTL: 1, CO: 6 COST: \$157.9K-\$398.5K, Rty: 6% FINANCING: Yes

QUALIF: \$500K net worth w/\$100K liquid Impact Strong

Kickboxing/Fitness Kickboxing and fitness gyms

BEGAN: 2011, Franchising: 2014 **UNITS:** US: 5, CAN: 0, INTL: 0, CO: 1 cost: \$61.2K-\$87.3K, Rty: \$487/mo. FINANCING: No

Iron Tribe Fitness

Group personal-training gyms

BEGAN: 2010, Franchising: 2012 UNITS: US: 33, CAN: 0, INTL: 0, CO: 8 COST: \$300K-\$433.5K, Rty: 6%

FINANCING: No

qualif: \$250K net worth w/\$50K liquid

Jazzercise • • •

Group fitness classes, conventions, apparel, and accessories

BEGAN: 1969, Franchising: 1982 UNITS: US: 6,990, CAN: 198, INTL: 1,692, CO: 0 COST: \$3.5K-\$12.9K, Rty: 20% FINANCING: No

Just You Fitness • •

Personal training

BEGAN: 2011, Franchising: 2016 **UNITS:** US: 3, CAN: 0, INTL: 0, CO: 1 **cost**: \$28K-\$42.4K, Rty: \$349/mo. FINANCING: Yes

Kaia FIT

Women's fitness

BEGAN: 2004, Franchising: 2013 UNITS: US: 56, CAN: 0, INTL: 0, CO: 0 COST: \$34K-\$99.8K, Rty: 6% FINANCING: Yes **QUALIF:** \$50K liquid

Koko FitClub

Fitness clubs

BEGAN: 2004, Franchising: 2008 UNITS: US: 89, CAN: 0, INTL: 0, CO: 3 COST: \$185.3K-\$396.3K, Rty: 3-5% FINANCING: No

QUALIF: \$350K net worth w/\$175K liquid

Legacy Fit

Group interval training classes

BEGAN: 2008. Franchising: 2014 UNITS: US: 1, CAN: 0, INTL: 1, CO: 1 COST: \$200K-\$490K, Rty: 5%

FINANCING: Yes qualif: \$100K net worth w/\$90K liquid

Live 2 B Healthy Senior Fitness • •

Exercise programs for seniors

BEGAN: 2008, Franchising: 2010 UNITS: US: 35, CAN: 0, INTL: 0, CO: 0 COST: \$37.7K-\$48.1K, Rty: 6%+ FINANCING: No

QUALIF: \$100K net worth w/\$50K liquid

The Max Challenge 10-week fitness and nutrition programs

BEGAN: 2011, Franchising: 2013 UNITS: US: 51, CAN: 0, INTL: 0, CO: 1 COST: \$112.7K-\$212.8K, Rty: 6%

FINANCING: Yes

QUALIF: \$250K net worth w/\$40K liquid

Miami Yoga

Yoga studios

BEGAN: 2007, Franchising: 2015 UNITS: US: 0, CAN: 0, INTL: 0, CO: 1 COST: \$99.1K-\$199K, Rty: 6% FINANCING: Yes

QUALIF: \$20K liquid

My House Fitness Franchise

Personal and group training, boot camps, nutrition

BEGAN: 2009, Franchising: 2011 **UNITS:** US: 12, CAN: 0, INTL: 0, CO: 2 COST: \$115.4K-\$213.3K, Rty: 7%

FINANCING: Yes **QUALIF:** \$250K net worth w/\$150K liquid

9Round

Kickboxing circuit-training programs

BEGAN: 2007, Franchising: 2009 UNITS: US: 447, CAN: 34, INTL: 52, CO: 0 COST: \$75.2K-\$116.8K, Rty: \$449/mo.

FINANCING: Yes QUALIF: \$100K net worth w/\$25K-\$100K liquid

Orangetheory Fitness

Group personal training

BEGAN: 2010, Franchising: 2010 UNITS: US: 599, CAN: 48,

INTL: 21, CO: 16 COST: \$488.4K-\$994.4K, Rty: 8%

FINANCING: Yes

QUALIF: \$500K net worth w/\$150K liquid

PickUp USA Fitness

Basketball-focused fitness clubs

BEGAN: 2011, Franchising: 2016 UNITS: US: 1, CAN: 0, INTL: 0, CO: 1 COST: \$337.3K-\$539.1K, Rty: 6% FINANCING: Yes

QUALIF: \$300K net worth w/\$150K liquid

Planet Fitness

Fitness clubs

BEGAN: 1992, Franchising: 2003 UNITS: US: 1,059, CAN: 6, INTL: 1, CO: 58

COST: \$853.4K-\$3.7M, Rty: 5%

FINANCING: Yes

QUALIF: \$3M net worth w/\$1.5M liquid

Polestar Pilates Studio Franchise

Pilates studios

BEGAN: 1998, Franchising: 2015 UNITS: US: 1, CAN: 0, INTL: 0, CO: 1 **COST:** \$121.8K-\$196.95K, Rty: 6%

FINANCING: Yes

Pro Martial Arts Franchise

Martial-arts instruction, fitness

BEGAN: 2000, Franchising: 2008 UNITS: US: 47, CAN: 4, INTL: 0, CO: 1 COST: \$142.8K-\$199.6K, Rty: 7.5%

FINANCING: Yes **QUALIF:** \$350K net worth w/\$350K liquid

Pure Barre

Barre fitness classes and apparel

BEGAN: 2001, Franchising: 2009 UNITS: US: 451, CAN: 3, INTL: 0, CO: 13 COST: \$168.1K-\$300.7K, Rty: 7%

FINANCING: Yes

qualif: \$500K net worth w/\$100K liquid

Retro Fitness

Health clubs

BEGAN: 2002, Franchising: 2006 UNITS: US: 148, CAN: 0, INTL: 0, CO: 0 **cost:** \$941.4K-\$1.9M, Rty: 5% FINANCING: Yes

QUALIF: \$1.5M net worth w/\$300K liquid

Rock Climbing Franchising

Indoor rock-climbing gyms

BEGAN: 2005. Franchising: 2012 UNITS: US: 2, CAN: 0, INTL: 0, CO: 2 COST: \$874.1K-\$1.7M, Rty: 6.5% FINANCING: Yes

QUALIF: \$750K net worth w/\$250K liquid

Self Made Training Facility

Private personal training and supplement sales

BEGAN: 2010. Franchising: 2016 UNITS: US: 8, CAN: 0, INTL: 0, CO: 4 COST: \$179K-\$435.7K, Rty: 5% FINANCING: Yes

QUALIF: \$255K net worth w/\$155K liquid

Snap Fitness

24-hour fitness centers

BEGAN: 2003, Franchising: 2004 UNITS: US: 920, CAN: 81,

INTL: 369, CO: 56

cost: \$148.2K-\$458.5K, Rty: \$529/mo. FINANCING: Yes qualif: \$250K net worth w/\$75K liquid

Sudore Fitness

Group interval training

BEGAN: 2017, Franchising: 2017 UNITS: US: 0, CAN: 0, INTL: 0, CO: 1 COST: \$355.2K-\$745K, Rty: 5% FINANCING: Yes QUALIF: \$250K net worth w/\$150K liquid

Tapout Fitness

Fitness and martial arts

BEGAN: 2014, Franchising: 2015 UNITS: US: 4, CAN: 0, INTL: 0, CO: 0 COST: \$83.6K-\$597.5K, Rty: 6% FINANCING: Yes

QUALIF: \$250K net worth w/\$100K liquid

Tiger-Rock Martial Arts

QUALIF: \$35K liquid

Martial-arts and fitness programs

BEGAN: 1983, Franchising: 2008 UNITS: US: 133, CAN: 0, INTL: 0, CO: 0 COST: \$89.9K-\$197.6K, Rty: \$3.50/student/mo. FINANCING: Yes

Title Boxing Club

Boxing and kickboxing fitness classes, personal training, apparel

BEGAN: 2008, Franchising: 2009 **UNITS:** US: 154, CAN: 0, INTL: 1, CO: 3 cost: \$143.3K-\$394.2K, Rty: 7.5%

FINANCING: Yes **QUALIF:** \$400K net worth w/\$125K liquid

UFC Gym

Fitness, boxing, kickboxing, and MMA classes

BEGAN: 1992, Franchising: 2004 UNITS: US: 111, CAN: 4, INTL: 3, CO: 12 cost: \$706.1K-\$1.5M, Rty: 6%

FINANCING: Yes

qualif: \$1M net worth w/\$350K liquid

Workout Anytime 24/7

24-hour health clubs

BEGAN: 1999, Franchising: 2005 UNITS: US: 108, CAN: 0, INTL: 0, CO: 0 cost: \$351.3K-\$836.5K, Rty: \$499+/mo.

FINANCING: Yes **QUALIF:** \$500K net worth w/\$150K liquid

Xtend Barre

Fitness studios

BEGAN: 2008, Franchising: 2010 UNITS: US: 28, CAN: 1, INTL: 30, CO: 2 COST: \$162.8K-\$516.9K. Rtv: 4-6%+

FINANCING: Yes QUALIF: \$500K net worth w/\$250K liquid

The Zoo Health Club

Fitness centers

BEGAN: 2008, Franchising: 2008 UNITS: US: 22, CAN: 0, INTL: 0, CO: 0 cost: \$71.1K-\$415.5K, Rty: 5%

FINANCING: No. **QUALIF:** \$500K net worth w/\$150K-\$200K liquid

HAIR CARE

Camille Albane Franchising

Upscale hair and beauty salons

BEGAN: 1954, Franchising: 1994 UNITS: US: 2, CAN: 0, INTL: 269, CO: 2 COST: \$245.9K-\$424.8K, Rty: 5% FINANCING: Yes

QUALIF: \$400K net worth w/\$125K liquid

Cookie Cutters Haircuts for Kids

Children's hair salons

BEGAN: 1994, Franchising: 1996 UNITS: US: 28, CAN: 1, INTL: 0, CO: 1 **cost:** \$90.5K-\$261K, Rty: 5% FINANCING: Yes QUALIF: \$100K-\$50M net worth

w/\$50K-\$10M liquid

Cost Cutters Family Hair Care

Family hair salons

BEGAN: 1982, Franchising: 1982 UNITS: US: 391, CAN: 0, INTL: 0, CO: 260 COST: \$139.6K-\$287.1K, Rty: 6%

FINANCING: Yes

qualif: \$500K net worth w/\$150K liquid

Fantastic Sams Cut & Color

Hair salons

BEGAN: 1974, Franchising: 1976 UNITS: US: 1,052, CAN: 5, INTL: 0, CO: 3 **COST:** \$145.4K-\$317K, Rty: Varies

FINANCING: Yes

qualif: \$300K net worth w/\$70K liquid

First Choice Haircutters

Family hair salons

BEGAN: 1980. Franchising: 1980 UNITS: US: 0, CAN: 199, INTL: 0, CO: 219 COST: \$162K-\$281K, Rty: 5-7% FINANCING: Yes

QUALIF: \$500K net worth w/\$150K liquid

Great Clips

Hair salons

BEGAN: 1982, Franchising: 1983 UNITS: US: 3,945, CAN: 146, INTL: 0, CO: 0

COST: \$136.9K-\$258.3K, Rty: 6%

FINANCING: Yes **QUALIF:** \$300K net worth w/\$50K-\$150K liquid

Grooming Lounge Franchise

Upscale men's barbershops/spas

BEGAN: 1999, Franchising: 2014 UNITS: US: 0, CAN: 0, INTL: 0, CO: 2 COST: \$422.3K-\$779.99K, Rty: 5% FINANCING: No **QUALIF:** \$200K-\$1M net worth

w/\$150K-\$1M liquid

Justin's Barbershop

Barbershops

BEGAN: 2005, Franchising: 2014 UNITS: US: 1, CAN: 0, INTL: 0, CO: 3 COST: \$104.5K-\$252.8K, Rty: 5% FINANCING: Yes qualif: \$50K-\$200K net worth w/\$50K-\$200K liquid

Pigtails & Crewcuts

Children's hair salons

BEGAN: 2002, Franchising: 2004 UNITS: US: 49, CAN: 0, INTL: 0, CO: 1 COST: \$93.8K-\$250.2K, Rty: 5% FINANCING: Yes **QUALIF:** \$250K net worth w/\$150K liquid

RazzleDazzle Barbershop

Barbershops

BEGAN: 2008, Franchising: 2015 **UNITS:** US: 0, CAN: 0, INTL: 0, CO: 7 COST: \$216.4K-\$435K, Rty: 6% FINANCING: No

Roosters Men's **Grooming Centers**

Men's grooming services and products

BEGAN: 1999, Franchising: 2002 UNITS: US: 80, CAN: 0, INTL: 0, CO: 0 cost: \$173.8K-\$303.4K, Rty: 6%

FINANCING: Yes

QUALIF: \$500K net worth w/\$150K liquid

Sharkey's Cuts For Kids

Children's hair salons

BEGAN: 2001, Franchising: 2004 **UNITS:** US: 41, CAN: 2, INTL: 1, CO: 1 **cost**: \$102.4K-\$137.99K, Rty: \$1K/mo.

FINANCING: Yes **QUALIF:** \$135K-\$150K liquid

Snip-lts

Children's hair salons, party services

BEGAN: 1995, Franchising: 2003 UNITS: US: 59, CAN: 0, INTL: 0, CO: 2 COST: \$129K-\$239K, Rty: 6%

FINANCING: Yes

QUALIF: \$500K net worth w/\$100K liquid

Sport Clips

Men's sports-themed hair salons

BEGAN: 1993, Franchising: 1995 UNITS: US: 1,600, CAN: 38,

INTL: 0, CO: 54

COST: \$189.3K-\$354.5K, Rtv: 6%

FINANCING: Yes

QUALIF: \$400K net worth w/\$200K liquid

Supercuts

Hair salons

BEGAN: 1975, Franchising: 1979 UNITS: US: 1,575, CAN: 17,

INTL: 1, CO: 1,191

COST: \$144.3K-\$296.9K, Rty: 6%

FINANCING: Yes **QUALIF:** \$500K net worth w/\$150K liquid

V's Barbershop Franchise

Upscale men's barbershops

BEGAN: 1999, Franchising: 2005 UNITS: US: 33, CAN: 0, INTL: 0, CO: 1 COST: \$195.2K-\$363.3K, Rty: 2.5-5%

FINANCING: No **OUALIF:** \$400K net worth w/\$100K liquid

LASH & BROW SERVICES

Amazing Lash Studio

Eyelash-extension salons

BEGAN: 2010, Franchising: 2013 UNITS: US: 117, CAN: 0, INTL: 0, CO: 0 COST: \$276.9K-\$597.7K, Rty: 6%

FINANCING: NO

QUALIF: \$600K net worth w/\$100K liquid

Deka Lash

Eyelash extensions

BEGAN: 2013, Franchising: 2016 UNITS: US: 4, CAN: 0, INTL: 0, CO: 4 COST: \$199.5K-\$359.9K. Rtv: 6%

FINANCINO: Yes

QUALIF: \$250K net worth w/\$75K liquid

Face. Brow & Beauty Bar

Makeup, eyebrow shaping and microblading, body waxing, facials, evelash extensions

BEGAN: 2014, Franchising: 2017 **UNITS:** US: 0, CAN: 0, INTL: 0, CO: 1 cost: \$106K-\$231.7K, Rty: 6%

FINANCING: Yes QUALIF: \$29.9K net worth w/\$29.9K liquid

Flirty Girl Lash Studio

Eyelash extensions and brow services

BEGAN: 2013, Franchising: 2017 UNITS: US: 0, CAN: 0, INTL: 0, CO: 2 cost: \$147.4K-\$259.95K, Rty: 6% FINANCING: Yes

qualif: \$350K net worth w/\$50K liquid

l'adore

Eyebrow microblading, scalp micropigmentation, semi-permanent makeup, aesthetics

BEGAN: 2015, Franchising: 2017 UNITS: US: 0, CAN: 0, INTL: 0, CO: 1 COST: \$81.3K-\$106.4K, Rty: 6%

FINANCING: No

QUALIF: \$44.9K-\$49.9K net worth w/\$34.9K liquid

The Lash Lounge

Eyelash extensions, cosmetic products, apparel, accessories

BEGAN: 2006, Franchising: 2010 UNITS: US: 12, CAN: 0, INTL: 0, CO: 3 COST: \$136.95K-\$311.5K, Rty: 6% FINANCING: Yes

QUALIF: \$350K net worth w/\$100K liquid

Seva Beauty •

Eyebrow shaping, eyelash extensions, facials, tinting, makeup, spa services and products

BEGAN: 2008. Franchising: 2010 UNITS: US: 180, CAN: 0, INTL: 0, CO: 0 cost: \$114.7K-\$301K, Rty: 6+%

FINANCING: Yes

qualif: \$350K net worth w/\$39K liquid

MASSAGE SERVICES

Elements Massage

Therapeutic massage services

BEGAN: 2000. Franchising: 2006 UNITS: US: 233, CAN: 1, INTL: 0, CO: 0 **cost:** \$206.1K-\$393.8K, Rty: 6% FINANCING: Yes

QUALIF: \$350K net worth w/\$160K liquid

Footy Rooty

Foot and body massage

BEGAN: 2011, Franchising: 2014 UNITS: US: 4, CAN: 0, INTL: 0, CO: 3 COST: \$46K-\$80K, Rty: \$1K/mo.

FINANCING: No.

Hand and Stone Massage and Facial Spa

Massage and spa services

BEGAN: 2004, Franchising: 2006 UNITS: US: 302, CAN: 23, INTL: 0, CO: 1 cost: \$480.5K-\$583.6K, Rty: 5-6%

FINANCING: Yes

QUALIF: \$600K net worth w/\$150K liquid

LaVida Massage

Massage and spa services

BEGAN: 2007, Franchising: 2007 UNITS: US: 57, CAN: 0, INTL: 0, CO: 0 **cost:** \$248.8K-\$476.4K, Rty: 5%

FINANCING: No

QUALIF: \$500K net worth w/\$150K liquid

Massage Envy

Therapeutic massage and spa services

BEGAN: 2002, Franchising: 2003 UNITS: US: 1,184, CAN: 0, INTL: 2, CO: 0 cost: \$434.8K-\$1M, Rty: 6%

FINANCING: Yes

QUALIF: \$500K net worth w/\$150K liquid

Massage Green Spa

Massage, facial, and spa services

BEGAN: 2008, Franchising: 2009 **UNITS:** US: 50, CAN: 0, INTL: 0, CO: 32 cost: \$170K-\$282K, Rty: 6%

FINANCING: Yes

QUALIF: \$150K net worth w/\$75K liquid

Massage Heights

Therapeutic massage services and products

BEGAN: 2004, Franchising: 2005 UNITS: US: 138, CAN: 12, INTL: 0, CO: 2 **cost**: \$430.1K-\$637.4K, Rty: 6%

FINANCING: Yes **QUALIF:** \$400K net worth w/\$175K liquid

Massage Life Center

Therapeutic massage

BEGAN: 2011, Franchising: 2017 **UNITS:** US: 0, CAN: 0, INTL: 0, CO: 2 COST: \$227.4K-\$616.5K, Rty: 6%

FINANCING: No QUALIF: \$450K net worth w/\$150K liquid

MassageLuXe

Therapeutic massage, facials, waxing

BEGAN: 2008, Franchising: 2008 **UNITS:** US: 42, CAN: 0, INTL: 0, CO: 5 **cost:** \$399.2K-\$550.6K, Rty: 5%

FINANCING: Yes **QUALIF:** \$400K net worth w/\$100K liquid

Soulstice Ltd.

Perioperative massage therapy

BEGAN: 2004, Franchising: 2015 UNITS: US: 0, CAN: 0, INTL: 0, CO: 2 cost: \$88.3K-\$174K, Rty: 5%

FINANCING: Yes

qualif: \$150K net worth w/\$50K liquid

Spavia

Massage, skin-care, and spa services

BEGAN: 2005, Franchising: 2007 UNITS: US: 14, CAN: 0, INTL: 0, CO: 1 COST: \$345.9K-\$633.4K, Rty: 6%

FINANCING: Yes

SALON SUITES

Image Studios 360

Salon suites

BEGAN: 2010, Franchising: 2015 **UNITS:** US: 3, CAN: 0, INTL: 0, CO: 2 COST: \$287.7K-\$888K, Rty: 5.5%

FINANCING: No

qualif: \$500K net worth w/\$150K liquid

My Salon Suite/Salon Plaza

Salon suites

BEGAN: 2010, Franchising: 2012 UNITS: US: 39, CAN: 1, INTL: 0, CO: 24 **COST:** \$371.2K-\$959.3K, Rty: 5.5%

FINANCING: Yes

QUALIF: \$1M net worth w/\$150K liquid

Phenix Salon Suites Franchising

Salon suites

BECAN: 2007, Franchising: 2010 UNITS: US: 199, CAN: 0, INTL: 0, CO: 3

COST: \$296.8K-\$952.7K. Rty: \$750-\$1.3K/mo. FINANCING: Yes **QUALIF:** \$500K net worth w/\$200K liquid

Salon Studios Beauty Mall

Salon suites

BEGAN: 2011, Franchising: 2016 UNITS: US: 2, CAN: 0, INTL: 0, CO: 6 COST: \$274K-\$786K, Rty: 2%

FINANCING: Yes

qualif: \$1M net worth w/\$500K liquid

Salons by JC

Salon suites

BEGAN: 1997, Franchising: 2011 UNITS: US: 71, CAN: 1, INTL: 0, CO: 10 COST: \$545.6K-\$1.1M, Rty: 5.5% FINANCING: Yes

QUALIF: \$1M net worth w/\$300K liquid

SENIOR CARE

A Caring Home Services

Senior care, residential cleaning, handyman services, lawn care, interior decorating, chef services

BEGAN: 2007, Franchising: 2012 **UNITS:** US: 2, CAN: 0, INTL: 0, CO: 1 COST: \$56.5K-\$152.6K, Rty: 5%

FINANCING: Yes

qualif: \$300K net worth w/\$75K liquid

Acti-Kare

Nonmedical home care

BEGAN: 2007, Franchising: 2007 UNITS: US: 118, CAN: 0, INTL: 0, CO: 0 cost: \$33.9K-\$52.99K, Rty: 3-5%

FINANCING: Yes

QUALIF: \$100K net worth w/\$40K liquid

Always Best Care Senior Services

Medical and nonmedical home care, assisted-living placement

BEGAN: 1996, Franchising: 2006 **UNITS:** US: 200, CAN: 1, INTL: 0, CO: 0 **COST:** \$63.7K-\$114.4K, Rty: 6%

FINANCING: Yes

QUALIF: \$200K net worth w/\$100K liquid

Amada Senior Care

Home care and assisted-living placement

BEGAN: 2007, Franchising: 2012 **UNITS:** US: 74, CAN: 0, INTL: 0, CO: 0 **COST:** \$87.7K-\$174.7K, Rty: 5%

FINANCING: Yes

AmeriCare Alliance

Nonmedical home care

BEGAN: 2003, Franchising: 2004 UNITS: US: 28, CAN: 0, INTL: 0, CO: 0 COST: \$89K-\$130K, Rty: 6% FINANCING: Yes QUALIF: \$250K-\$300K net worth W/\$100K liquid

A Right Place For Seniors •

Senior-care referral and placement

BEGAN: 2012, Franchising: 2014 **UNITS:** US: 10, CAN: 0, INTL: 0, CO: 0 **COST:** \$59K-\$87.9K, Rty: 8%

FINANCING: No

QUALIF: \$100K net worth w/\$100K liquid

Assisted Living Locators

Senior-care referrals and senior-living placement

BEGAN: 2003, Franchising: 2006 **UNITS:** US: 64, CAN: 0, INTL: 0, CO: 3 **COST:** \$59.3K-\$70.6K, Rty: 8%+

FINANCING: No

QUALIF: \$100K net worth w/\$50K liquid

Assisting Hands Home Care

Home healthcare, respite care

BEGAN: 2006, Franchising: 2006 **UNITS:** US: 90, CAN: 1, INTL: 0, CO: 3 **COST:** \$70.6K-\$147.5K, Rty: 5-4%

FINANCING: Yes

QUALIF: \$200K net worth w/\$50K liquid

BrightStar Care

Medical/nonmedical home care, medical staffing

BEGAN: 2002, Franchising: 2005 **UNITS:** US: 305, CAN: 0, INTL: 0, CO: 4 **COST:** \$94.2K-\$176.6K, Rty: 5.25-6.25%

FINANCING: Yes

qualif: \$500K net worth w/\$100K liquid

CarePatrol Franchise Systems

Assisted-living referral and placement

BEGAN: 1993, Franchising: 2009 **UNITS:** US: 143, CAN: 0, INTL: 0, CO: 0

\$64.6K-\$84.7K, Rty: \$500-\$1.5K/mo.

QUALIF: \$150K net worth w/\$70K liquid

Caring for People Services

Nonmedical home care

BEGAN: 2004, Franchising: 2016 **UNITS:** US: 2, CAN: 0, INTL: 0, CO: 1 **COST:** \$59.3K-\$69.1K, Rty: 5%

FINANCING: Yes

qualif: \$150K net worth w/\$25K liquid

Caring Senior Service

Nonmedical home care

BEGAN: 1991, Franchising: 2002 **UNITS:** US: 49, CAN: 0, INTL: 0, CO: 3 **COST:** \$58.6K-\$107.5K, Rty: 5%

FINANCING: Yes QUALIF: \$50K liquid

ComForCare Home Care

Nonmedical and skilled home care

BEGAN: 1996, Franchising: 2001 **UNITS:** US: 195, CAN: 6, INTL: 1, CO: 0 **COST:** \$76.7K-\$175K, Rty: 3-5%

FINANCING: Yes

QUALIF: \$300K net worth w/\$75K liquid

Comfort Keepers

Home care

BEGAN: 1998, Franchising: 1999 **UNITS:** US: 628, CAN: 56,

INTL: 67, CO: 23

COST: \$86.2K-\$139.6K, Rty: 5%

FINANCING: Yes

QUALIF: \$300K net worth w/\$100K liquid

Companion Connection

Senior Care • •

Medical/nonmedical personal care

BEGAN: 1985, Franchising: 2010 **UNITS:** US: 110, CAN: 0, INTL: 1, CO: 1 **COST:** \$13.5K-\$29.5K, Rty: 0

FINANCING: Yes

QUALIF: \$100K net worth w/\$25K liquid

Executive Home Care

Home healthcare

BEGAN: 2004, Franchising: 2012 **UNITS:** US: 18, CAN: 0, INTL: 0, CO: 1 **COST:** \$99.7K-\$169.9K, Rty: 5%

FINANCING: Yes QUALIF: \$200K net worth w/\$150K liquid

FirstLight Home Care

Nonmedical home care

BEGAN: 2009, Franchising: 2010 **UNITS:** US: 154, CAN: 0, INTL: 0, CO: 0 **COST:** \$97.7K-\$141.7K, Rty: 5%

FINANCING: Yes

QUALIF: \$150K net worth w/\$75K liquid

Golden Heart Senior Care

Nonmedical home care, staffing, assisted-living placement

BEGAN: 2009, Franchising: 2010 **UNITS:** US: 29, CAN: 0, INTL: 0, CO: 0 **COST:** \$59.3K-\$86.5K, Rty: 6%+

FINANCING: Yes

QUALIF: \$150K net worth w/\$25K liquid

Granny Nannies Licensing Group

Home care

BEGAN: 1990, Franchising: 1997 **UNITS:** US: 27, CAN: 0, INTL: 0, CO: 3 **COST:** \$59.6K-\$99.8K, Rty: 5%

GUALIF: \$100K net worth w/\$59.6K-\$99.8K liquid

Hallmark Homecare

Caregiver search, recruitment, and placement

BEGAN: 2012, Franchising: 2013 **UNITS:** US: 38, CAN: 0, INTL: 0, CO: 0

COST: \$33K-\$46K, Rty: 0

QUALIF: \$50K net worth w/\$40K liquid

Happier At Home

Senior-care management and nonmedical home care

BEGAN: 2008, Franchising: 2015 **UNITS**: US: 4, CAN: 0, INTL: 0, CO: 1 **COST**: \$90K-\$123.2K, Rty: 5%

FINANCING: Yes

QUALIF: \$150K net worth w/\$25K liquid

Home Care Assistance

Nonmedical home care

2004 2003, Franchising: 2004 2004 2005: 101, CAN: 12, INTL: 16, CO: 32 2005: \$77.8K-\$245.3K, Rty: 5%

FINANCING: Yes

QUALIF: \$100K-\$200K net worth w/\$85K-\$105K liquid

HomeHealth24x7

Home healthcare

BECAN: 2015, Franchising: 2015 **UNITS**: US: 10, CAN: 12, INTL: 0, CO: 10 **COST**: \$85.5K-\$144.7K, Rty: 0

FINANCING: Yes OUALIF: \$15K-\$50K liquid

Home Helpers •

Medical/nonmedical personal care; monitoring products and services

BEGAN: 1997, Franchising: 1997 **UNITS:** US: 635, CAN: 1, INTL: 0, CO: 0 **COST:** \$70.9K-\$117.6K, Rty: 3-6%

FINANCING: Yes
QUALIF: \$250K net worth w/\$100K liquid

Home Instead Senior Care

Nonmedical senior care

BEGAN: 1994, Franchising: 1995 **UNITS:** US: 602, CAN: 36, INTL: 434, CO: 5 **COST:** \$109.3K-\$117.9K, Rty: 5% **FINANCING:** Yes

Homewatch CareGivers

Home care, nursing-care coordination, memory care

BEGAN: 1976, Franchising: 1996 **UNITS:** US: 190, CAN: 6, INTL: 8, CO: 0 **COST:** \$83K-\$131K, Rty: 5%

FINANCING: Yes

QUALIF: \$350K net worth w/\$50K liquid

HomeWell Senior Care

Home care

BEGAN: 2002, Franchising: 2003 **UNITS:** US: 50, CAN: 3, INTL: 0, CO: 0 **COST:** \$67.5K-\$126.5K, Rty: 5%

FINANCING: Yes

qualif: \$200K net worth w/\$90K liquid

Ikor International

Patient advocacy and guardianship for seniors and people with disabilities

BEGAN: 1991, Franchising: 2008 **UNITS:** US: 63, CAN: 0, INTL: 0, CO: 0 **COST:** \$86.5K-\$138.1K, Rty: 8%

FINANCING: Yes

qualif: \$150K-\$240K liquid

Interim HealthCare

Medical home care, medical staffing

BEGAN: 1966, Franchising: 1966 **UNITS:** US: 327, CAN: 0, INTL: 230, CO: 0 **COST:** \$123.5K-\$196.5K, Rty: 3.25-5.25%

FINANCING: No **QUALIF:** \$250K-\$450K net worth w/\$100K-\$250K liquid

My Elder Advocate

Senior advocacy

w/\$150K liquid

BEGAN: 2004, Franchising: 2014 **UNITS:** US: 2, CAN: 0, INTL: 0, CO: 1 **COST:** \$85.2K-\$123.2K, Rtv: 8%

FINANCING: No QUALIF: \$250K net worth

Nurse Next Door

Home Care Services • Medical/nonmedical home care

BEGAN: 2001, Franchising: 2007 **UNITS:** US: 81, CAN: 71, INTL: 0, CO: 1 **COST:** \$99.7K-\$188.2K, Rty: 5%

FINANCING: Yes

QUALIF: \$125K net worth w/\$125K liquid

Oualicare

Medical/nonmedical home care, patient advocacy

BEGAN: 2001, Franchising: 2011 UNITS: US: 11, CAN: 15, INTL: 0, CO: 1 COST: \$71.7K-\$201.2K, Rty: 5%

FINANCING: Yes QUALIF: \$250K net worth w/\$150K-\$200K liquid

Right at Home

Home care, medical staffing

BEGAN: 1995, Franchising: 2000 **UNITS:** US: 475, CAN: 20, INTL: 58, CO: 0 **COST:** \$78.3K-\$137.9K, Rty: 5%

FINANCING: Yes

QUALIF: \$150K-\$240K liquid

SAFE Homecare

Nonmedical home care

BEGAN: 2014, Franchising: 2016 UNITS: US: 2, CAN: 0, INTL: 0, CO: 1 COST: \$86.4K-\$132.2K, Rty: 5% FINANCING: Yes QUALIF: \$150K-\$200K net worth

w/\$75K-\$100K liquid

Senior Care Authority

Senior-care placement and consulting

BEGAN: 2009, Franchising: 2014 **UNITS:** US: 21, CAN: 0, INTL: 0, CO: 1 **cost:** \$56.4K-\$83.2K, Rty: 5%

FINANCING: Yes

QUALIF: \$100K net worth w/\$54K liquid

Senior Helpers

Personal, companion, and Alzheimer's home care

BEGAN: 2001, Franchising: 2005 UNITS: US: 275, CAN: 3, INTL: 13, CO: 1 COST: \$83.3K-\$117.3K, Rty: 5% FINANCING: Yes

QUALIF: \$350K net worth w/\$100K liquid

The Senior's Choice

Nonmedical home care

BEGAN: 1994, Franchising: 2007 UNITS: US: 153, CAN: 6, INTL: 2, CO: 0

COST: \$45K-\$65K FINANCING: No

QUALIF: \$100K net worth w/\$50K liquid

Seniors Helping Seniors

Nonmedical home care

BEGAN: 1998, Franchising: 2006 UNITS: US: 278, CAN: 0, INTL: 3, CO: 6 COST: \$86.8K-\$141.4K, Rty: 6%

FINANCING: No

QUALIF: \$45K net worth w/\$45K liquid

Sunny Days In-Home Care

Senior care

BEGAN: 2011, Franchising: 2015 UNITS: US: 0, CAN: 0, INTL: 0, CO: 1 COST: \$72.5K-\$120.9K, Rty: 5%

FINANCING: Yes **QUALIF:** \$100K net worth w/\$20K-\$40K liquid

Synergy HomeCare

Nonmedical home care

BEGAN: 2001, Franchising: 2005 UNITS: US: 353, CAN: 0, INTL: 0, CO: 0 cost: \$38K-\$152K, Rty: 5%

FINANCING: Yes

QUALIF: \$300K net worth w/\$50K liquid

Touching Hearts At Home • •

Nonmedical home care for seniors and people with disabilities

BEGAN: 1996, Franchising: 2007 UNITS: US: 50, CAN: 0, INTL: 0, CO: 0 COST: \$48.4K-\$69.1K, Rty: 3-5%

FINANCING: Yes

QUALIF: \$50K-\$75K net worth

w/\$34.5K liquid

Utopia Home Care

Medical/nonmedical home care

BEGAN: 1983, Franchising: 2013 UNITS: US: 2, CAN: 0, INTL: 0, CO: 23 cost: \$74.9K-\$132.1K, Rty: 5%

FINANCING: Yes

qualif: \$100K net worth w/\$75K liquid

Visiting Angels

Nonmedical home care

BEGAN: 1992, Franchising: 1998 UNITS: US: 548, CAN: 7, INTL: 3, CO: 0 **COST:** \$77.99K-\$102.3K, Rty: 2.5-3.5% FINANCING: No qualif: \$100K net worth w/\$100K liquid

TANNING

GloPatrol • •

Mobile sunless tanning

BEGAN: 2013. Franchising: 2015 UNITS: US: 1, CAN: 0, INTL: 0, CO: 1 COST: \$9K-\$25.5K, Rty: \$150/mo.

FINANCING: Yes Palm Beach Tan

Tanning

BEGAN: 1990, Franchising: 2001 UNITS: US: 257, CAN: 0, INTL: 0, CO: 189 **COST:** \$479K-\$789.1K. Rtv: 4-6% FINANCING: Yes

QUALIF: \$500K net worth w/\$250K liquid

The Palms Tanning Resort

Tanning

BEGAN: 2003, Franchising: 2003 UNITS: US: 1, CAN: 0, INTL: 0, CO: 4 **COST:** \$489.8K-\$517K, Rty: 6%

FINANCING: Yes **QUALIF:** \$500K net worth w/\$100K liquid

Planet Beach Franchising

Spray tanning, spa services, hot yoga

BEGAN: 1995, Franchising: 1996 UNITS: US: 136, CAN: 10, INTL: 2, CO: 1 cost: \$104.3K-\$248.9K, Rty: 6%

FINANCING: Vos **QUALIF:** \$300K net worth w/\$65K-\$75K liquid

Tan Republic

Tanning, sunless tanning, skin-care products

BEGAN: 2005, Franchising: 2008 UNITS: US: 59, CAN: 0, INTL: 0, CO: 11 COST: \$91.8K-\$384.5K, Rty: 5% FINANCING: Vos

WAXING

LunchBox (A Waxing Salon)

Body waxing

BEGAN: 2010, Franchising: 2013 UNITS: US: 24, CAN: 0, INTL: 0, CO: 2 cost: \$173.6K-\$389.3K, Rty: 6% FINANCING: Yes **QUALIF:** \$400K net worth w/\$250K liquid

Rapid Wax

Waxing, facial, and tanning services

BEGAN: 2009, Franchising: 2016 UNITS: US: 0, CAN: 0, INTL: 0, CO: 4 COST: \$78.8K-\$190.2K, Rty: 5% FINANCING: Yes

Waxing the City

Facial and body waxing

BEGAN: 2003, Franchising: 2010 **UNITS:** US: 75, CAN: 0, INTL: 0, CO: 1 cost: \$121.9K-\$451.8K, Rty: 6%

FINANCING: Yes

QUALIF: \$350K net worth w/\$120K liquid

MISCELLANEOUS PERSONAL-CARE BUSINESSES

clubDetox

Detox programs and juice bars

BECAN: 2012, Franchising: 2015 UNITS: US: 0, CAN: 0, INTL: 0, CO: 2 **cost**: \$235.7K-\$327K, Rty: 8% FINANCING: Yes

Hammer & Nails -**Grooming Shop for Guys**

QUALIF: \$36K-\$60K liquid

Men's grooming services

BECAN: 2013, Franchising: 2015 **UNITS:** US: 0, CAN: 0, INTL: 0, CO: 1 cost: \$234.7K-\$541.4K, Rty: 6%

FINANCING: Yes

QUALIF: \$500K net worth w/\$100K liquid

In-Symmetry Spa

Massages, acupuncture, facials, waxing

BEGAN: 2000, Franchising: 2017 **UNITS:** US: 0, CAN: 0, INTL: 0, CO: 1 COST: \$128.5K-\$285.7K. Rtv: 5%

FINANCING: No

QUALIF: \$36.5K-\$39.5K net worth w/\$34.5K liquid

Marilyn Monroe Spas

Salon and spa services

BEGAN: 2012, Franchising: 2014 UNITS: US: 2, CAN: 0, INTL: 0, CO: 10 COST: \$299.9K-\$737.1K, Rty: 6%

FINANCING: Yes **QUALIF:** \$600K net worth w/\$200K liquid

Modern Acupuncture

Acupuncture

BEGAN: 2016, Franchising: 2016 UNITS: US: 1, CAN: 0, INTL: 0, CO: 0 COST: \$193.8K-\$349K, Rty: 7% FINANCING: Yes QUALIF: \$500K net worth w/\$300K liquid

Pure Vanity

Laser hair removal, facials, body contouring, anti-aging services

BEGAN: 2007, Franchising: 2016 UNITS: US: 0, CAN: 0, INTL: 0, CO: 1 COST: \$387K-\$746K. Rtv: 6%

FINANCING: Yes

QUALIF: \$400K net worth w/\$160K liquid

The Salt Suite

Salt therapy

BEGAN: 2011, Franchising: 2015 UNITS: US: 2, CAN: 0, INTL: 0, CO: 2 COST: \$141.6K-\$296.9K, Rty: 6%

FINANCING: No **QUALIF:** \$50K net worth

Sirius Day Spa Franchising

Spa services

BEGAN: 2016, Franchising: 2017 UNITS: US: 0, CAN: 0, INTL: 0, CO: 1 COST: \$477.95K-\$698.8K, Rty: 7% FINANCING: No.

qualif: \$300K net worth w/\$75K liquid

spa810 Laser, Skin & Massage

Laser hair removal, facials, skin care, therapeutic massage, eyelash extensions

BEGAN: 2011, Franchising: 2012 UNITS: US: 19, CAN: 0, INTL: 0, CO: 1 **COST:** \$359.7K-\$531.5K, Rty: 7% FINANCING: Yes

qualif: \$350K net worth w/\$90K liquid

Wake Foot Sanctuary Foot soaks and massages, spa products

BEGAN: 2013, Franchising: 2017 UNITS: US: 0, CAN: 0, INTL: 0, CO: 1 COST: \$235.7K-\$412.1K, Rty: 6% FINANCING: No.

QUALIF: \$500K net worth w/\$100K liquid

The Woodhouse Spas

Spa services and treatments, bath, body, and wellness products

BEGAN: 2001. Franchising: 2003 UNITS: US: 49, CAN: 0, INTL: 0, CO: 4 COST: \$597.4K-\$793.7K, Rty: 6%

FINANCING: Yes qualif: \$1M net worth w/\$250K liquid

Pets

DOG TRAINING

The Dog Wizard • •

Dog training

BEGAN: 2005, Franchising: 2013 UNITS: US: 19, CAN: 0, INTL: 0, CO: 0 COST: \$47.8K-\$64.3K, Rty: 10%

FINANCING: Yes

qualif: \$30K net worth w/\$30K liquid

Sit Means Sit Dog Training

Dog training BEGAN: 2006, Franchising: 2009

UNITS: US: 119, CAN: 1, INTL: 0, CO: 1 COST: \$50.7K-\$123.9K, Rty: \$500/mo.

FINANCING: Yes

QUALIF: \$50K net worth w/\$20K liquid

Zoom Room

Indoor dog training and socialization, pet products

BEGAN: 2007, Franchising: 2009 **UNITS:** US: 13, CAN: 0, INTL: 0, CO: 3 COST: \$132.8K-\$308.7K, Rty: 8%

FINANCING: Yes

QUALIF: \$75K net worth w/\$75K liquid

PET CARE

Barkefellers, The Place for Dogs Upscale pet hotels

BEGAN: 2008, Franchising: 2014 UNITS: US: 0, CAN: 0, INTL: 0, CO: 3 **COST:** \$1M-\$5M. Rtv: 3-5% FINANCINO: Yes

Camp Bow Wow

Dog daycare, boarding, training, grooming; in-home pet care

BEGAN: 2000. Franchising: 2003 UNITS: US: 133, CAN: 1, INTL: 0, CO: 9 COST: \$859.6K-\$1.1M. Rtv: 7%

FINANCING: Yes **QUALIF:** \$500K net worth w/\$150K liquid

Camp Run-A-Mutt

Dog daycare and boarding

BEGAN: 2008, Franchising: 2010 **UNITS:** US: 8, CAN: 0, INTL: 0, CO: 1 **COST:** \$187.9K-\$467.1K, Rty: 6%

FINANCING: Yes **QUALIF:** \$150K net worth

Central Bark Doggy Day Care

Dog daycare

BEGAN: 1997, Franchising: 2004 UNITS: US: 24, CAN: 0, INTL: 0, CO: 1 COST: \$255.1K-\$389K, Rtv: 6%

FINANCING: Yes

QUALIF: \$150K net worth w/\$80K liquid

D.O.G.

Dog daycare, boarding, grooming

BEGAN: 2012, Franchising: 2014 **UNITS:** US: 1, CAN: 0, INTL: 0, CO: 2 COST: \$429K-\$548.5K, Rty: 8%

FINANCING: Yes

QUALIF: \$1M net worth w/\$500K liquid

Doggies Gone Wild

Dog daycare and grooming services

BEGAN: 2008, Franchising: 2015 UNITS: US: 0, CAN: 0, INTL: 0, CO: 2 COST: \$375.6K-\$618.8K, Rty: 6% FINANCING: Yes

The Dog Stop

Dog daycare, boarding, walking, grooming, training, products

BEGAN: 2009, Franchising: 2013 UNITS: US: 5, CAN: 0, INTL: 0, CO: 4 COST: \$254.4K-\$488.3K, Rty: 5% FINANCING: Yes

QUALIF: \$350K net worth w/\$75K liquid

Dogtopia

Dog daycare, boarding, and spa services

BEGAN: 2002, Franchising: 2005 UNITS: US: 46, CAN: 5, INTL: 0, CO: 4 COST: \$416K-\$1.1M. Rtv: 7% FINANCING: Yes QUALIF: \$500K net worth w/\$200K liquid

Fetch! Pet Care • •

Pet-sitting, dog-walking

BEGAN: 2002, Franchising: 2004 UNITS: US: 96, CAN: 0, INTL: 0, CO: 6 cost: \$37K-\$44.3K, Rty: 6%

FINANCING- Yes

QUALIF: \$25K net worth w/\$15K liquid

Hounds Town USA

Dog daycare, pet boarding, pet grooming

BEGAN: 2001, Franchising: 2008 UNITS: US: 3, CAN: 0, INTL: 0, CO: 1 COST: \$127.3K-\$193K, Rty: 6%

FINANCING: No

qualif: \$350K net worth w/\$65K liquid

In Home Pet Services • •

Pet-sitting, dog-walking

BEGAN: 2001, Franchising: 2005 UNITS: US: 12, CAN: 0, INTL: 0, CO: 1 cost: \$9.2K-\$35.1K, Rty: 5%

FINANCING: No

K-9 Resorts

Luxury dog daycare and boarding

BEGAN: 2005, Franchising: 2011 UNITS: US: 5, CAN: 0, INTL: 0, CO: 1 COST: \$915.7K-\$1.3M. Rtv: 6% FINANCING: Yes

QUALIF: \$300K liquid Pets Are Inn

Pet care in private homes

BEGAN: 1982, Franchising: 1986 UNITS: US: 15, CAN: 0, INTL: 0, CO: 0 cost: \$59.95K-\$85.2K, Rty: 5-10%

FINANCING: Yes

qualif: \$250K net worth w/\$50K liquid

Preppy Pet

Pet daycare, boarding, grooming

BEGAN: 2003, Franchising: 2006 UNITS: US: 13, CAN: 0, INTL: 0, CO: 1 COST: \$96.95K-\$259K, Rty: 6.5% FINANCING: Yes

QUALIF: \$50K-\$100K net worth

Sitter4Paws

Pet-sitting, dog-walking

BEGAN: 2009, Franchising: 2014 UNITS: US: 7, CAN: 0, INTL: 0, CO: 2 COST: \$21.3K-\$46.8K, Rty: 6% FINANCING: No.

QUALIF: \$20K net worth w/\$7.6K liquid

PET GROOMING

Aussie Pet Mobile

Mobile pet grooming

BEGAN: 1996, Franchising: 1996 UNITS: US: 242, CAN: 1, INTL: 2, CO: 0

cost: \$139.2K-\$148.2K, Rtv: 4-8% FINANCING: Yes

QUALIF: \$500K net worth w/\$300K liquid

Just 4 Paws Pet Spa

Pet grooming

BEGAN: 2004, Franchising: 2016 **UNITS:** US: 0, CAN: 0, INTL: 0, CO: 1 COST: \$74.1K-\$138.5K, Rty: 6% FINANCING: Yes

QUALIF: \$100K net worth w/\$18.8K-\$34.8K liquid

Sydnee's Pet Grooming •

Pet grooming

BEGAN: 2011, Franchising: 2014 UNITS: US: 4, CAN: 0, INTL: 0, CO: 2 **cost**: \$156.9K-\$244.99K, Rty: 6% FINANCING: Yes

PET STORES

Ben's Barketplace

Pet health-food stores

BEGAN: 2005, Franchising: 2015 **UNITS:** US: 0, CAN: 0, INTL: 0, CO: 1 COST: \$189.8K-\$352.1K, Rtv: 3%

FINANCING: Yes

QUALIF: \$100K net worth w/\$70K liquid

Dee-O-Gee

Pet supplies and services

BEGAN: 2008, Franchising: 2015 **UNITS:** US: 0, CAN: 0, INTL: 0, CO: 2 cost: \$161.5K-\$387.5K, Rtv: 4%

FINANCING: No

QUALIF: \$150K-\$10M net worth w/\$75K-\$10M liquid

EarthWise Pet Supply

Pet food and supplies, grooming, and self-wash services

BEGAN: 2005, Franchising: 2008 UNITS: US: 38. CAN: 0. INTL: 0. CO: 0 cost: \$211K-\$476K, Rty: 6%

FINANCING: Yes

qualif: \$250K net worth w/\$75K liquid

Petland

Pets, pet supplies, boarding, daycare, grooming

BECAN: 1967, Franchising: 1971 UNITS: US: 68, CAN: 34, INTL: 40, CO: 13

cost: \$273.5K-\$1M, Rty: 4.5%

FINANCING: Yes **QUALIF:** \$250K net worth w/\$82.1K-\$307.2K liquid

Pet Supplies Plus

Retail pet supplies and services

BEGAN: 1987. Franchising: 1990 UNITS: US: 198, CAN: 0, INTL: 0, CO: 210

COST: \$555.4K-\$1.3M, Rty: 2-3%

FINANCING: Yes **QUALIF:** \$750K net worth w/\$250K liquid

Pets Warehouse

Pets and pet supplies

BEGAN: 1974, Franchising: 2016 **UNITS:** US: 0, CAN: 0, INTL: 0, CO: 5 COST: \$219.8K-\$485.7K, Rty: 5%

FINANCING: Yes

qualif: \$350K net worth w/\$35K liquid

Pet Wants

Pet-food stores/delivery

BEGAN: 2010, Franchising: 2015 UNITS: US: 58, CAN: 0, INTL: 0, CO: 0 COST: \$56.8K-\$191K, Rty: 10%+ FINANCING: Yes

QUALIF: \$30K liquid

Splash and Dash for Dogs

Pet products and grooming

BEGAN: 2009. Franchising: 2014 UNITS: US: 13, CAN: 0, INTL: 0, CO: 0 COST: \$120K-\$185K, Rty: 6.5%

FINANCING: Yes

QUALIF: \$350K net worth w/\$125K liquid

Wag N' Wash Natural Food & Bakery

Pet food and supplies, grooming

BEGAN: 1999, Franchising: 2006 UNITS: US: 6, CAN: 0, INTL: 0, CO: 5 COST: \$445.2K-\$635.2K, Rty: 5%

FINANCING: Yes **QUALIF:** \$350K net worth

Wild Birds Unlimited

Bird-feeding supplies and nature gift items

BEGAN: 1981, Franchising: 1983 UNITS: US: 298, CAN: 18, INTL: 0, CO: 0 COST: \$146.7K-\$228.4K, Rty: 4%

FINANCING: Yes **QUALIF:** \$300K net worth w/\$40K-\$50K liquid

MISCELLANEOUS PET BUSINESSES

Husse • •

Pet-product delivery BEGAN: 1987, Franchising: 2002 UNITS: US: 25, CAN: 0, INTL: 497, CO: 2

COST: \$25K, Rtv: 5% FINANCING: Yes

Mobile Pet Imaging

Mobile CT-scan services for animals

BEGAN: 2014, Franchising: 2017 UNITS: US: 0, CAN: 0, INTL: 0, CO: 1 **COST:** \$568.9K-\$624.6K, Rty: 7%

FINANCING: Yes **QUALIF:** \$34.9K net worth w/\$34.9K liquid

Pet Passages Pet funeral and cremation services and products

BEGAN: 2009. Franchising: 2016 **UNITS:** US: 2, CAN: 0, INTL: 0, CO: 1

COST: \$40.5K-\$375K. Rtv: 6%

FINANCING: No

QUALIF: \$250K net worth w/\$50K liquid

Recreation

ESCAPE ROOMS

The Escape Zone Escape rooms

BEGAN: 2015. Franchising: 2015 **UNITS:** US: 0, CAN: 0, INTL: 0, CO: 1

cost: \$54.7K-\$105.4K, Rty: 8%

FINANCING: Yes

Paniq Room

Escape rooms

BEGAN: 2011, Franchising: 2017 UNITS: US: 1, CAN: 0, INTL: 0, CO: 8 COST: \$164.9K-\$264.9K, Rtv: 6%

FINANCING: Yes **QUALIF:** \$24.9K net worth w/\$24.9K liquid

PAINT-AND-SIP STUDIOS

Bottle & Bottega

Paint-and-sip studios

BEGAN: 2009, Franchising: 2011 UNITS: US: 18, CAN: 0, INTL: 0, CO: 2 COST: \$96.8K-\$158.3K, Rty: 6%

FINANCING: Yes

qualif: \$250K net worth w/\$80K liquid

Masterpiece Mixers Paint & Party Studios • •

Paint-and-sip studios

BEGAN: 2009, Franchising: 2010 UNITS: US: 11, CAN: 0, INTL: 0, CO: 4 COST: \$27.6K-\$65.3K, Rty: 5%

FINANCING: No.

QUALIF: \$150K-\$500K net worth w/\$75K-\$100K liquid

Painting with a Twist

Paint-and-sip studios

BEGAN: 2007, Franchising: 2009 UNITS: US: 324, CAN: 0, INTL: 0, CO: 0 COST: \$89.3K-\$143.3K, Rty: 6%

FINANCING: Yes

QUALIF: \$150K net worth w/\$50K liquid

Pinot's Palette

Paint-and-sip studios

BEGAN: 2009, Franchising: 2010 UNITS: US: 175, CAN: 1, INTL: 0, CO: 4 COST: \$63.4K-\$204.2K, Rty: 6%

FINANCING: Yes

QUALIF: \$250K net worth w/\$50K liquid

Wine & Design

Paint-and-sip studios

BEGAN: 2010, Franchising: 2010 **UNITS:** US: 77, CAN: 0, INTL: 0. CO: 1 **cost:** \$52.8K-\$105K, Rty: 6%

FINANCING: Yes

QUALIF: \$50K-\$100K net worth w/\$30K-\$150K liquid

RECREATIONAL RENTALS

EagleRider Motorcycle Rental

Motorcycle, scooter, and ATV rentals and tours

BEGAN: 1992, Franchising: 1997 UNITS: US: 59, CAN: 1, INTL: 12, CO: 5 COST: \$68.4K-\$216.5K, Rty: 10%

FINANCING: Yes

QUALIF: \$400K net worth w/\$200K liquid

Freedom Boat Club

Membership boat clubs

BEGAN: 1989, Franchising: 2000 UNITS: US: 94. CAN: 1. INTL: 0. CO: 17 **COST:** \$144.2K-\$178.7K, Rty: 6% FINANCING: Yes

RentMotoped

Motorized-bicycle rentals

BEGAN: 2016. Franchising: 2016 UNITS: US: 0, CAN: 0, INTL: 0, CO: 0 **COST:** \$180.2K-\$223.8K. Rtv: Varies

FINANCING: No

qualif: \$150K net worth w/\$70K liquid

SailTime Group

Membership boat clubs

BEGAN: 2001, Franchising: 2009 UNITS: US: 22, CAN: 0, INTL: 5, CO: 1 COST: \$70.7K-\$151.95K, Rtv: 7% FINANCING: Yes

SPORTS EQUIPMENT & APPAREL

Destination Athlete

Youth sports apparel, equipment, and services

BEGAN: 2008, Franchising: 2008 UNITS: US: 41, CAN: 0, INTL: 0, CO: 0 cost: \$37.5K-\$132.8K, Rtv: 5-8%

FINANCING: Yes

QUALIF: \$25K net worth w/\$10K liquid

Endurance House

Triathlon equipment, apparel, and training programs

BEGAN: 2007, Franchising: 2011 UNITS: US: 15, CAN: 0, INTL: 0, CO: 0 **cost:** \$411.9K-\$647.8K, Rty: 3-3.5%

FINANCING: Yes QUALIF: \$400K net worth w/\$150K liquid

Fleet Feet Sports

Athletic footwear, apparel, accessories

BEGAN: 1976, Franchising: 1978 UNITS: US: 137, CAN: 0, INTL: 0, CO: 34 cost: \$180K-\$338K, Rty: 4%

FINANCING: No

Play It Again Sports

New and used sporting goods/equipment

BEGAN: 1983. Franchising: 1988 UNITS: US: 251, CAN: 34, INTL: 0, CO: 0 cost: \$240.3K-\$397.2K, Rty: 5%

FINANCING: No QUALIF: \$350K net worth w/\$72.1K-\$119.2K liquid

TRAMPOLINE PARKS

Launch Trampoline Park

Trampoline parks/entertainment centers

BEGAN: 2012, Franchising: 2013 **UNITS:** US: 13, CAN: 0, INTL: 0, CO: 2 cost: \$1.1M-\$1.9M. Rtv: 6% FINANCING: Yes QUALIF: \$800K-\$1.5M net worth

w/\$200K-\$300K liquid

Rockin' Jump

Indoor trampoline arenas and party spaces

BEGAN: 2010. Franchising: 2013 UNITS: US: 22, CAN: 0, INTL: 1, CO: 3 cost: \$1.1M-\$2.5M, Rtv: 6% FINANCING: Yes

QUALIF: \$1M net worth w/\$400K-\$500K liquid

Sky Zone Trampoline Park

Trampoline playing courts

BEGAN: 2004, Franchising: 2009 UNITS: US: 143, CAN: 10, INTL: 19, CO: 1 cost: \$1.2M-\$2.97M, Rty: 6% FINANCING: No

QUALIF: \$1.5M net worth w/\$400K liquid

Urban Air Adventure Park

Trampoline parks/entertainment centers

BEGAN: 2011, Franchising: 2014 UNITS: US: 15, CAN: 0, INTL: 0, CO: 5 **COST:** \$1.5M-\$2.2M, Rty: 7% FINANCING: No.

QUALIF: \$750K net worth w/\$300K liquid

TRAVEL AGENCIES

Cruise Planners • • •

Travel agencies

BECAN: 1994. Franchising: 1999 **UNITS:** US: 2.564, CAN: 0, INTL: 0, CO: 1 cost: \$2.1K-\$22.9K, Rtv: 3%

FINANCING: Yes **QUALIF:** \$10.5K net worth w/\$5.5K-\$10.5K liquid

Dream Vacations • • •

Travel agencies

BEGAN: 1991, Franchising: 1992 UNITS: US: 1,106, CAN: 0, INTL: 3, CO: 0 **cost**: \$3.2K-\$21.9K, Rty: to 3%

FINANCING: Yes

Expedia CruiseShipCenters

Travel agencies

BEGAN: 1987, Franchising: 1987 UNITS: US: 47, CAN: 155, INTL: 0, CO: 1 cost: \$99.4K-\$183.9K, Rty: 9%

FINANCING: Yes

qualif: \$300K net worth w/\$100K liquid

MISCELLANEOUS RECREATION BUSINESSES

American Poolplayers

Association • •

Recreational billiard leagues

BEGAN: 1981. Franchising: 1982 UNITS: US: 306, CAN: 18, INTL: 2, CO: 5

COST: \$16.7K-\$19.9K. Rty: \$2.50/team/wk. FINANCING: Yes

Color Me Mine Enterprises

Paint-vour-own-ceramics studios

BEGAN: 1992, Franchising: 1995 UNITS: US: 104, CAN: 17, INTL: 11, CO: 8 COST: \$134.3K-\$174.8K, Rtv: 5%

FINANCING: Yes QUALIF: \$200K net worth w/\$30K-\$60K liquid

DivaDance • •

Adult dance classes and parties

BEGAN: 2015, Franchising: 2017 **UNITS:** US: 1, CAN: 0, INTL: 0, CO: 2 COST: \$28.5K-\$42.5K, Rty: 10%+ FINANCING: Yes

qualif: \$20K net worth w/\$15K liquid

GolfTEC

Indoor high-tech golf instruction

BEGAN: 1995, Franchising: 2003 UNITS: US: 85, CAN: 15, INTL: 7, CO: 93 COST: \$125.3K-\$470.4K. Rtv: 5% FINANCING: Yes

QUALIF: \$800K net worth w/\$250K liquid

Retail

APPAREL & ACCESSORIES

Apricot Lane Boutique

Women's clothing, accessories, gifts

BEGAN: 1991, Franchising: 2004 UNITS: US: 73, CAN: 0, INTL: 0, CO: 0 COST: \$135.9K-\$341.8K, Rtv: 5.5%

FINANCING: Yes **QUALIF:** \$250K net worth w/\$100K liquid

BareBones WorkWear

Work and outdoor apparel, footwear, and accessories

BEGAN: 1998, Franchising: 2013 UNITS: US: 3, CAN: 0, INTL: 0, CO: 5 COST: \$345K-\$393.8K. Rtv: 4%

FINANCING: Yes **QUALIF:** \$400K net worth w/\$120K liquid

BookATailor • •

Custom clothing

BEGAN: 2012, Franchising: 2014 UNITS: US: 7, CAN: 0, INTL: 0, CO: 9 COST: \$42,7K-\$63.1K, Rtv: 6% FINANCING: Yes

Clothes Mentor

Women's clothing and accessories resale stores

BEGAN: 2001, Franchising: 2007 UNITS: US: 147, CAN: 0, INTL: 0, CO: 1 COST: \$219K-\$344K, Rty: 4%

FINANCING: Yes **QUALIF:** \$400K net worth w/\$75K-\$80K liquid

Copper Penny

Women's clothing and footwear

BEGAN: 1987, Franchising: 2013 UNITS: US: 7, CAN: 0, INTL: 0, CO: 6 COST: \$189.9K-\$414.9K, Rty: 3-5% FINANCING: No

fah'rik

Women's clothing

BEGAN: 2002, Franchising: 2006 UNITS: US: 35, CAN: 0, INTL: 0, CO: 5 COST: \$113.7K-\$190.8K, Rty: 5%

FINANCING: No QUALIF: \$50K liquid

Mainstream Boutique

Women's clothing, accessories, gifts

BEGAN: 1991, Franchising: 1998 UNITS: US: 75, CAN: 0, INTL: 0, CO: 2 **COST:** \$115K-\$241.5K, Rty: 7.5%

FINANCING: Yes **QUALIF:** \$100K net worth

Mode

Designer apparel and accessories outlets

BEGAN: 2007, Franchising: 2009 UNITS: US: 10, CAN: 0, INTL: 0, CO: 1 COST: \$178K-\$309K, Rty: 6%

FINANCING: Yes

QUALIF: \$250K net worth w/\$75K liquid

Monkee's Franchising

Women's clothing, shoes, and accessories

BEGAN: 1995, Franchising: 2011 UNITS: US: 17, CAN: 0, INTL: 0, CO: 0 COST: \$272.2K-\$545.1K, Rty: 4%

FINANCING: No **QUALIF:** \$50K liquid

NTY Clothing Exchange

Teen-clothing and accessories resale stores

BEGAN: 2014, Franchising: 2014 UNITS: US: 3, CAN: 0, INTL: 0, CO: 1 COST: \$159K-\$271K, Rty: 4%

FINANCING: Yes **QUALIF:** \$400K net worth w/\$75K-\$80K liquid

Plato's Closet

Teen- and young-adult-clothing resale stores

BEGAN: 1998, Franchising: 1999 UNITS: US: 444, CAN: 20, INTL: 0, CO: 0 COST: \$253.1K-\$399.5K, Rty: 5%

FINANCING: Yes

qualif: \$250K net worth w/\$75K liquid

Pro Image Sports

Licensed sports apparel and accessories

BEGAN: 1985, Franchising: 1986 UNITS: US: 129, CAN: 1, INTL: 2, CO: 0 COST: \$155.5K-\$536.7K, Rty: 4%

FINANCING- Yes

qualif: \$250K net worth w/\$75K liquid

Scout and Molly's Boutique

Women's clothing and accessories

BEGAN: 2002, Franchising: 2014 UNITS: US: 35, CAN: 0, INTL: 0, CO: 0 cost: \$252.3K-\$301K, Rty: 5-6% FINANCING: Yes

QUALIF: \$450K net worth w/\$300K liquid

Silver Pet Prints • •

Personalized paw-print jewelry

BEGAN: 2013, Franchising: 2013 UNITS: US: 3, CAN: 0, INTL: 7, CO: 0 COST: \$18.5K-\$22.3K, Rty: 10% FINANCING: Yes

Smallprint • • Personalized jewelry

BEGAN: 2004, Franchising: 2005 UNITS: US: 8, CAN: 6, INTL: 130, CO: 0 COST: \$16.9K-\$30.8K, Rty: 10%

FINANCING: Yes

Style Encore

Women's clothing and accessories resale stores

BEGAN: 2013, Franchising: 2013 UNITS: US: 48, CAN: 0, INTL: 0, CO: 0 COST: \$256.5K-\$390.7K, Rty: 5%

FINANCING: No **QUALIF:** \$250K net worth w/\$76.9K-\$117.2K liquid

Uptown Cheapskate

Young-adult-clothing resale stores

BEGAN: 2008, Franchising: 2008 UNITS: US: 56, CAN: 0, INTL: 0, CO: 2 COST: \$259.7K-\$443.2K, Rty: 5%

FINANCING: Yes

qualif: \$200K net worth w/\$75K liquid

BATTERIES

Batteries Plus Bulbs

Batteries, light bulbs, related products

BEGAN: 1988. Franchising: 1992 UNITS: US: 660, CAN: 0, INTL: 0, CO: 52 COST: \$220K-\$286K, Rtv: 5%

FINANCING: Yes QUALIF: \$400K net worth w/\$100K liquid

Interstate All Battery Center

BEGAN: 1999, Franchising: 2000 UNITS: US: 187, CAN: 4, INTL: 2, CO: 8 COST: \$172.6K-\$411K, Rty: 5%

FINANCING: Yes **QUALIF:** \$500K net worth w/\$200K liquid

CONVENIENCE STORES

ampm

Convenience stores and gas stations

BEGAN: 1975, Franchising: 1979 UNITS: US: 966, CAN: 0, INTL: 0, CO: 17 **COST:** \$400.5K-\$7.8M. Rtv: 5% FINANCING: No

QUALIF: \$800K-\$1.2M liquid

Circle K

Convenience stores

BEGAN: 1951, Franchising: 1995 UNITS: US: 500, CAN: 0, INTL: 1,467, CO: 4,722 COST: \$185.5K-\$1.6M, Rty: 3-7.5%

FINANCING: Yes

QUALIF: \$500K net worth w/\$100K liquid

Farm Stores

Drive-thru grocery stores

BEGAN: 1957, Franchising: 2015 **UNITS:** US: 14. CAN: 0. INTL: 0. CO: 4 COST: \$235.1K-\$549.9K, Rty: 5%

FINANCING: No **QUALIF:** \$250K net worth w/\$200K liquid

7-Eleven

Convenience stores

BEGAN: 1927, Franchising: 1964 UNITS: US: 8,355, CAN: 0. INTL: 50.712. CO: 505 COST: \$37.2K-\$1.6M FINANCING: Yes QUALIF: \$100K-\$250K net worth w/\$50K-\$150K liquid

Street Corner

Convenience stores

BEGAN: 1988, Franchising: 1995 UNITS: US: 38, CAN: 0, INTL: 0, CO: 1 **COST:** \$45.7K-\$1.5M, Rty: 4.95% FINANCING: Yes

qualif: \$100K net worth w/\$30K liquid

E-CIGARETTES/ **SMOKE SHOPS**

DragnVape

E-cigarettes and related products

BEGAN: 2014, Franchising: 2015 **UNITS:** US: 1, CAN: 0, INTL: 0, CO: 1 cost: \$81.5K-\$145K, Rty: 6% FINANCING: Yes

QUALIF: \$20K liquid

Holy Smokes Tobacco shops

BEGAN: 2011, Franchising: 2015

UNITS: US: 5, CAN: 0, INTL: 0, CO: 2 COST: \$84.4K-\$139.4K, Rty: 5%

FINANCING: Yes **QUALIF:** \$20K liquid

Juicity Vapor

E-cigarettes and related products

BEGAN: 2013, Franchising: 2016 **UNITS:** US: 0, CAN: 0, INTL: 0, CO: 2 COST: \$79.6K-\$118.5K, Rtv: \$900-\$18K/mo

FINANCING: No

qualif: \$30K-\$100K net worth w/\$30K-\$100K liquid

Palm Beach Vapors

E-cigarettes and related products

BEGAN: 2013, Franchising: 2013 UNITS: US: 13, CAN: 0, INTL: 0, CO: 1 COST: \$122.4K-\$133.2K, Rty: 6.5%

FINANCING: Yes

QUALIF: \$25K net worth w/\$25K liquid

Premier Vapor

E-cigarettes and related products

BEGAN: 2014, Franchising: 2015 UNITS: US: 8, CAN: 0, INTL: 0, CO: 2 COST: \$85.7K-\$122.1K, Rty: 5%

FINANCING: Yes qualif: \$100K liquid

Smart Spark Vapor and Lounge

E-cigarettes and related products

BEGAN: 2014. Franchising: 2015 UNITS: US: 1, CAN: 0, INTL: 0, CO: 2 COST: \$77.8K-\$159K, Rty: 6% FINANCING: No **QUALIF:** \$100K net worth

w/\$50K-\$60K liquid

Twist Vapor

E-cigarettes, coffee shops

BEGAN: 2014, Franchising: 2015 **UNITS:** US: 0, CAN: 0, INTL: 0, CO: 3 COST: \$184K-\$213.9K, Rty: 6% FINANCING: Yes **QUALIF:** \$20K liquid

Vape & Smoke Shop

Smoke shops

BEGAN: 2012, Franchising: 2016 **UNITS:** US: 0, CAN: 0, INTL: 0, CO: 6 COST: \$90.1K-\$168.2K, Rty: 5% FINANCING: Yes

qualif: \$20K liquid

VaporFi •

E-cigarettes and related products

BEGAN: 2013, Franchising: 2014 **UNITS:** US: 21, CAN: 0, INTL: 2, CO: 12 COST: \$137.2K-\$277.9K, Rty: 3%

FINANCING: Yes

QUALIF: \$250K net worth w/\$100K liquid

Vapor Life

E-cigarettes and related products

BEGAN: 2013, Franchising: 2016 UNITS: US: 2, CAN: 0, INTL: 0, CO: 16 COST: \$77.7K-\$212K, Rty: 3%

FINANCING- No.

QUALIF: \$125K net worth w/\$125K liquid

Vapor Planet

E-cigarettes and related products

BEGAN: 2013, Franchising: 2015 UNITS: US: 0, CAN: 0, INTL: 0, CO: 4 COST: \$95.8K-\$140.4K, Rty: 6% FINANCING: Yes

QUALIF: \$20K liquid

Vapor Safari

E-cigarettes and related products

BEGAN: 2013, Franchising: 2015 UNITS: US: 0, CAN: 0, INTL: 0, CO: 1 COST: \$119.5K-\$161.3K, Rty: 6%

FINANCING: Yes **QUALIF:** \$20K liquid

Vapor Shark

E-cigarettes and related products

BEGAN: 2012. Franchising: 2014 UNITS: US: 25, CAN: 0, INTL: 2, CO: 8 COST: \$118.8K-\$200K, Rty: 0

FINANCING: Yes

QUALIF: \$150K net worth w/\$50K liquid

Vintage Jove

E-cigarette stores and lounges

BEGAN: 2009, Franchising: 2015 **UNITS:** US: 0, CAN: 0, INTL: 0, CO: 1 COST: \$66.1K-\$145.9K, Rty: 6%

FINANCINO: Yes

E-cigarettes and related products

BEGAN: 2012, Franchising: 2015 UNITS: US: 4, CAN: 0, INTL: 0, CO: 3 COST: \$37K-\$70K, Rty: 0

FINANCING: No.

QUALIF: \$60K net worth w/\$30K liquid

FRAME STORES

Deck The Walls

Custom framing and wall decor

BEGAN: 1979, Franchising: 1979 UNITS: US: 10, CAN: 0, INTL: 0, CO: 0 COST: \$111.97K-\$182.6K, Rty: 6%

FINANCING: Yes

QUALIF: \$250K net worth w/\$75K liquid

Fancy Art, N.F.P.

Art and custom framing

BEGAN: 1992, Franchising: 2008 UNITS: US: 0, CAN: 0, INTL: 0, CO: 2 COST: \$104.7K-\$206.1K, Rtv: 7%

FINANCING: Yes

QUALIF: \$250K net worth w/\$50K liquid

The Great Frame Up •

Custom framing and wall decor

BEGAN: 1971, Franchising: 1975 UNITS: US: 84, CAN: 0, INTL: 0, CO: 0 COST: \$111.97K-\$182.6K. Rtv: 6%

FINANCING: Yes

QUALIF: \$200K net worth w/\$50K liquid

TOOLS DISTRIBUTION

Cornwell Quality Tools

Automotive tools and equipment

BEGAN: 1919, Franchising: 1997 UNITS: US: 642, CAN: 0, INTL: 0, CO: 0

COST: \$76.5K-\$226.1K FINANCING: Yes **QUALIF:** \$15K liquid

Mac Tools

Automotive tools and equipment

BEGAN: 1938, Franchising: 2011 UNITS: US: 606, CAN: 105, INTL: 172, CO: 37 COST: \$103.2K-\$255.3K FINANCING: Yes qualif: \$12K-\$50K liquid

Matco Tools

Mechanics' tools and equipment

BEGAN: 1979, Franchising: 1993 UNITS: US: 1,600, CAN: 70,

INTL: 0, CO: 1 COST: \$91.4K-\$269.6K

FINANCING: Yes

qualif: \$33K net worth w/\$30K liquid

Snap-on Tools

Professional tools and equipment

BEGAN: 1920. Franchising: 1991 UNITS: US: 3.368. CAN: 385. INTL: 943, CO: 162

COST: \$169.5K-\$350.2K, Rtv: \$110/mo.

FINANCING: Yes

VITAMINS

Complete Nutrition

Weight-loss and nutrition products

BEGAN: 2004, Franchising: 2007 UNITS: US: 155, CAN: 0, INTL: 0, CO: 5 COST: \$215.9K-\$322.7K, Rty: 8-9%

FINANCING: Yes

qualif: \$250K net worth w/\$50K liquid

GNC Franchising

Vitamins and nutrition products BEGAN: 1935, Franchising: 1988

UNITS: US: 1,163, CAN: 0, INTL: 2,075, CO: 3,506 COST: \$192.1K-\$354.2K, Rty: 6% FINANCING: Yes QUALIF: \$100K net worth w/\$100K liquid

Max Muscle Sports Nutrition

Sports nutrition products, weight-loss consulting, athletic apparel

BEGAN: 1991, Franchising: 2001 UNITS: US: 127, CAN: 0, INTL: 0, CO: 0 COST: \$114.6K-\$281.3K, Rty: 6%

FINANCING: Yes

QUALIF: \$200K net worth w/\$50K liquid

MISCELLANEOUS RETAIL BUSINESSES

Aaron's

Furniture, electronics, computer, and appliance leasing and sales

BECAN: 1955. Franchising: 1992 UNITS: US: 685, CAN: 37, INTL: 0. CO: 1.221

COST: \$283.3K-\$852.8K, Rty: 6%

FINANCING: Yes **QUALIF:** \$550K net worth w/\$450K liquid

Ace Hardware

Hardware and home-improvement stores

BEGAN: 1924. Franchising: 1976 UNITS: US: 4,259, CAN: 0, INTL: 653, CO: 98 COST: \$272.5K-\$1.6M, Rty: 0 FINANCING: Yes **QUALIF:** \$400K net worth w/\$250K liquid

Cellairis Franchise

Cellphone and wireless-device accessories and repairs

BEGAN: 2000, Franchising: 2006 UNITS: US: 474, CAN: 7, INTL: 86, CO: 3 cost: \$52.4K-\$330K, Rty: 5%+ FINANCING: No

Consignment King

Consignment and fundraising events

BEGAN: 2011, Franchising: 2012 UNITS: US: 2, CAN: 0, INTL: 0, CO: 0 COST: \$37.9K-\$48.5K, Rtv: 5% FINANCINO: Yes

QUALIF: \$50K net worth w/\$25K liquid

Crown Trophy

Award and recognition items

BEGAN: 1978. Franchising: 1987 UNITS: US: 141, CAN: 0, INTL: 0, CO: 0 **cost**: \$168.2K-\$227.7K, Rty: 5% FINANCING: Yes

QUALIF: \$50K-\$1M net worth w/\$50K-\$60K liquid

Drone Nerds

Drone sales, repairs, and flying lessons

BEGAN: 2014, Franchising: 2016 UNITS: US: 1, CAN: 0, INTL: 0, CO: 1 COST: \$138K-\$242K, Rty: 3% FINANCING: Yes **QUALIF:** \$24.9K net worth w/\$24.9K liquid

Flower Tent

Flower stores

BEGAN: 1992, Franchising: 2009 UNITS: US: 61, CAN: 0, INTL: 0, CO: 9 COST: \$30.9K-\$69.6K, Rty: 6%

FINANCING: Yes **QUALIF:** \$250K net worth

w/\$150K liquid

Gateway Newstands

Newsstand and sundry stores

BEGAN: 1983, Franchising: 1983 UNITS: US: 124, CAN: 253, INTL: 0, CO: 0

COST: \$55.9K-\$501.8K, Rty: 3.5%

FINANCING: Yes

QUALIF: \$200K net worth w/\$75K liquid

Gift Card Monkey • • •

Gift-card buying and reselling

BEGAN: 2010, Franchising: 2011 **UNITS:** US: 4, CAN: 0, INTL: 0, CO: 1

COST: \$10.95K-\$27.6K FINANCING: Yes

qualif: \$30K net worth w/\$14.9K liquid

HobbyTown

General hobbies and supplies, toys

BEGAN: 1969, Franchising: 1986 UNITS: US: 150, CAN: 0, INTL: 0, CO: 0 COST: \$153.3K-\$326.1K, Rty: 3% FINANCING: No

QUALIF: \$250K net worth w/\$48.5K-\$104.8K liquid

Jack Farley's Art Supplies

Art supplies and materials

BEGAN: 2012, Franchising: 2017 UNITS: US: 0, CAN: 0, INTL: 0, CO: 4 COST: \$97.8K-\$164K, Rty: 6%

FINANCING: No

qualif: \$250K net worth w/\$70K liquid

LED Source

LED lighting solutions

BEGAN: 2005, Franchising: 2010 UNITS: US: 12, CAN: 3, INTL: 3, CO: 1 COST: \$91.1K-\$423.9K, Rty: 5%

FINANCING: No **QUALIF:** \$100K-\$150K net worth

w/\$100K-\$150K liquid

Merle Norman Cosmetics • Cosmetics and skin-care products

BEGAN: 1931, Franchising: 1973 UNITS: US: 1,172, CAN: 58, INTL: 0, CO: 2

COST: \$34.8K-\$186.5K FINANCING: Yes

qualif: \$100K-\$250K net worth w/\$25K-\$100K liquid

Metal Supermarkets

Metal stores

BEGAN: 1985, Franchising: 1987 UNITS: US: 58, CAN: 24, INTL: 1, CO: 6 COST: \$217.5K-\$379K, Rty: 6%

FINANCING: Yes

QUALIF: \$350K-\$500K net worth w/\$150K-\$350K liquid

Music Go Round

New and used musical instruments and sound equipment

BEGAN: 1986, Franchising: 1994 UNITS: US: 33, CAN: 0, INTL: 0, CO: 0 COST: \$261.5K-\$334.8K, Rty: 3% FINANCING: No. **QUALIF:** \$300K net worth

New Uses

Home-furnishing and accessories resale stores

BEGAN: 1998, Franchising: 2011 UNITS: US: 10, CAN: 0, INTL: 0, CO: 1 **COST:** \$187.5K-\$286.5K, Rty: 4% FINANCING: Yes

QUALIF: \$400K net worth w/\$75K-\$80K liquid

OfficeZilla Franchise • •

Office supplies

BEGAN: 2012, Franchising: 2014 UNITS: US: 29, CAN: 0, INTL: 0, CO: 1 COST: \$10.3K-\$29.3K, Rty: 6-8% FINANCING: Yes

Rent-A-Center

Rent-to-own furniture, electronics, computers, appliances

BEGAN: 1980, Franchising: 2013 UNITS: US: 154, CAN: 0, INTL: 0, CO: 2,755 cost: \$355.4K-\$582.2K, Rty: 4-6%

FINANCING: Yes **QUALIF:** \$500K net worth w/\$200K liquid

Slumberland Franchising

Home furnishings

BEGAN: 1967, Franchising: 1974 UNITS: US: 75, CAN: 0, INTL: 0, CO: 50 cost: \$545.5K-\$2M. Rtv: 3%

FINANCING: Yes QUALIF: \$300K-\$2M net worth

w/\$100K-\$500K liquid

Walls of Books

New and used books

BEGAN: 2007, Franchising: 2012 UNITS: US: 12, CAN: 0, INTL: 0, CO: 4 COST: \$77.9K-\$170.7K, Rty: 2-4%

FINANCING: No.

QUALIF: \$100K net worth w/\$20K liquid

Wireless Zone

Wireless-communications stores

BEGAN: 1988, Franchising: 1989 UNITS: US: 360, CAN: 0, INTL: 0, CO: 37 COST: \$128K-\$393.5K, Rty: Varies

FINANCING: Yes **QUALIF:** \$250K net worth w/\$175K liquid

Services

DENTAL-HANDPIECE REPAIRS

Dental Fix RX

Dental-equipment sales, service, and repairs

BEGAN: 2009, Franchising: 2009 UNITS: US: 117, CAN: 19, INTL: 0, CO: 0

COST: \$60.1K-\$158K FINANCING: Yes

QUALIF: \$125K net worth w/\$25K liquid

The Dentist's Choice

Dental-handpiece repairs

BEGAN: 1992, Franchising: 1994 UNITS: US: 129, CAN: 6, INTL: 0, CO: 0 COST: \$54.4K-\$58.5K, Rty: 1-5%

FINANCING: No

qualif: \$100K net worth w/\$60K liquid

DRY CLEANING & LAUNDRY SERVICES

Comet Cleaners

Dry cleaning and laundry services

BEGAN: 1947, Franchising: 1967 UNITS: US: 175, CAN: 0. INTL: 8, CO: 0 COST: \$93K-\$864.3K, Rty: 5% FINANCING: Yes

qualif: \$200K net worth w/\$50K liquid

Dryclean USA

Dry cleaning

BEGAN: 1976, Franchising: 1978 UNITS: US: 42, CAN: 0, INTL: 386, CO: 0 **COST:** \$261.5K-\$606.5K, Rty: \$6.9K/yr.

FINANCING: Yes **QUALIF:** \$250K net worth w/\$100K-\$125K liquid

The Eco Laundry Company

Organic laundry and dry-cleaning services, tailoring

BEGAN: 2010. Franchising: 2013 UNITS: US: 0, CAN: 0, INTL: 0, CO: 2 COST: \$229.7K-\$375K, Rtv: 6% FINANCING: No

Lapels

Dry cleaning and laundry services

BEGAN: 2000. Franchising: 2001 UNITS: US: 80, CAN: 0, INTL: 0, CO: 0 COST: \$85.5K-\$529.9K. Rtv: 5%

FINANCING: Yes

QUALIF: \$100K-\$500K net worth w/\$80K-\$250K liquid

Martinizing International

Dry cleaning and laundry services

BEGAN: 1949, Franchising: 1949 UNITS: US: 171, CAN: 11, INTL: 197, CO: 0 COST: \$125.8K-\$693.5K, Rty: 5% FINANCING: No

QUALIF: \$500K net worth w/\$150K liquid

Oxxo Care Cleaners •

Dry cleaning and laundry services

BEGAN: 2001, Franchising: 2002 UNITS: US: 40, CAN: 0, INTL: 7, CO: 3 COST: \$475.5K-\$667K, Rty: 4% FINANCING: Yes QUALIF: \$500K net worth

w/\$200K liquid

Tide Dry Cleaners

Dry cleaning

BEGAN: 2008, Franchising: 2009 UNITS: US: 38, CAN: 0, INTL: 0, CO: 9 **COST:** \$632.6K-\$1.5M, Rty: 6.5%

FINANCING: No.

QUALIF: \$1M net worth w/\$500K liquid

WaveMax Laundry

Laundromats

BECAN: 2012, Franchising: 2016 **UNITS:** US: 0, CAN: 0, INTL: 0, CO: 1 cost: \$132.2K-\$803.5K, Rty: 7% FINANCING: Yes

QUALIF: \$400K net worth w/\$200K liquid

Zips Dry Cleaners

Dry cleaning

BEGAN: 1996, Franchising: 2006 UNITS: US: 50, CAN: 0, INTL: 0, CO: 2 **cost:** \$855.4K-\$1.1M, Rty: 6% FINANCING: Yes

qualif: \$1.2M-\$5M net worth w/\$500K-\$2M liquid

EMBROIDERY & SCREEN PRINTING

Big Frog Custom T-Shirts

Custom garment printing

BEGAN: 2007, Franchising: 2008 UNITS: US: 80. CAN: 0. INTL: 0. CO: 0 cost: \$180.2K-\$239.2K, Rty: 6% FINANCING: Yes

qualif: \$250K net worth w/\$50K liquid

Fully Promoted

Branded products and marketing services

BECAN: 2000. Franchising: 2001 UNITS: US: 173, CAN: 19, INTL: 78, CO: 0 **COST:** \$140K-\$160K, Rty: to 6% FINANCING: Yes

QUALIF: \$49.5K net worth w/\$49.5K liquid

Instant Imprints

Embroidery, signs, banners, promotional products

BECAN: 1992, Franchising: 2001 UNITS: US: 29, CAN: 22, INTL: 0, CO: 1 COST: \$139.8K-\$304.3K, Rtv: 6% FINANCING: Yes

QUALIF: \$350K net worth w/\$100K-\$125K liquid

Palmetto Twist

Personalized apparel and accessories

BEGAN: 2012, Franchising: 2015 **UNITS:** US: 3, CAN: 0, INTL: 0, CO: 1 **COST:** \$132K-\$241.5K, Rty: 8% FINANCING: Yes

QUALIF: \$100K net worth w/\$40K liquid

ESTATE SALES

Aether Estate Sales

Estate and consignment sales. online auctions, downsizing services, appraisals

BEGAN: 2013, Franchising: 2016 UNITS: US: 0, CAN: 0, INTL: 0, CO: 4 cost: \$64K-\$114K, Rty: 5%

FINANCING: No

qualif: \$140K net worth w/\$60K liquid

Blue Moon Estate Sales USA .

Estate sales

BEGAN: 2009, Franchising: 2013 **UNITS:** US: 15, CAN: 0, INTL: 0, CO: 1 **cost**: \$40.9K-\$82.8K, Rty: 5% FINANCING: Yes

Caring Transitions •

Sales of estates and household goods

BEGAN: 2006, Franchising: 2006 UNITS: US: 188, CAN: 0, INTL: 0, CO: 0 COST: \$58.1K-\$85.8K, Rty: 5%+

FINANCING: Yes **QUALIF:** \$45K liquid

Grasons Co. Estate Sale Services

Estate sales, online auctions, staging

BEGAN: 2011, Franchising: 2014 UNITS: US: 19, CAN: 0, INTL: 0, CO: 1 cost: \$68.6K-\$131K, Rty: \$500/sale FINANCING: Yes

HOME BUILDING

Alair Homes

Custom home building

BEGAN: 2007. Franchising: 2012 UNITS: US: 8, CAN: 53, INTL: 0, CO: 0 **cost**: \$84.8K-\$163.7K. Rtv: 2.5-4%

FINANCING: Yes

QUALIF: \$84.8K-\$163.7K net worth w/\$30K liquid

Epcon Communities Franchising •

Luxury home building

BEGAN: 1986. Franchising: 1995 UNITS: US: 68, CAN: 0, INTL: 0, CO: 3 COST: \$638.5K-\$3.3M. Rtv: 1.75%

FINANCING: No QUALIF: \$1.5M net worth w/\$500K liquid

HOME INSPECTIONS

A Buyer's Choice Home Inspections

Home inspections

BECAN: 2007, Franchising: 2007 UNITS: US: 41, CAN: 113, INTL: 32, CO: 0 COST: \$36.3K-\$43.2K. Rtv: 8%

FINANCING: Yes **QUALIF:** \$36.7K-\$42.7K net worth w/\$29,9K liquid

AmeriSpec Home Inspection Services • •

Home inspections

BEGAN: 1987, Franchising: 1988 UNITS: US: 191, CAN: 80, INTL: 0, CO: 0 **cost**: \$46.8K-\$58.7K, Rty: 7%

FINANCING: Yes

qualif: \$24K net worth w/\$24K liquid

B-Home Inspections • •

Home inspections

BEGAN: 2014, Franchising: 2015 UNITS: US: 2, CAN: 0, INTL: 0, CO: 0 **COST:** \$10.2K-\$18.7K, Rty: \$397/mo. FINANCING: No

The BrickKicker Home Inspection • •

Residential and commercial inspections, related services

BEGAN: 1989, Franchising: 1994 UNITS: US: 41, CAN: 0, INTL: 0, CO: 1 COST: \$16.8K-\$44.6K, Rty: 6%

FINANCING: Yes

1st Inspection Services • •

Commercial and residential inspections

BEGAN: 2003, Franchising: 2005 **UNITS:** US: 7, CAN: 0, INTL: 0, CO: 0 COST: \$31.4K-\$115K, Rty: 8% FINANCING: Yes QUALIF: \$100K net worth w/\$10K-\$100K liquid

HomeTeam Inspection Service

Home inspections

BEGAN: 1992, Franchising: 1992 UNITS: US: 151, CAN: 3, INTL: 0, CO: 0 COST: \$48.8K-\$75.5K, Rty: 4-6% FINANCING: Yes **QUALIF:** \$50K net worth

w/\$15K-\$25K liquid

HouseMaster •

Home inspections

BEGAN: 1971, Franchising: 1979 UNITS: US: 279, CAN: 33, INTL: 0, CO: 0 **cost**: \$61.1K-\$106.2K, Rty: 6-7.5%

FINANCING: Yes

Inspect-It 1st • •

Property inspections

BEGAN: 1991, Franchising: 1998 UNITS: US: 29, CAN: 0, INTL: 0, CO: 0 COST: \$32.4K-\$43.4K.

Rty: \$200-\$400/mo. FINANCING: Yes

Move Smart • • Home inspections

BEGAN: 2002, Franchising: 2015

UNITS: US: 0, CAN: 0, INTL: 0, CO: 1 COST: \$32K-\$41K, Rty: \$12K/yr. FINANCING: Yes

National Property Inspections • •

Home and commercial property inspections

BEGAN: 1987, Franchising: 1987 UNITS: US: 193, CAN: 27, INTL: 0, CO: 0

COST: \$43.2K-\$47K, Rty: 8%

FINANCING: Yes **QUALIF:** \$43.4K-\$47.1K liquid

Pillar To Post

Home Inspectors • • Home inspections

BEGAN: 1994, Franchising: 1994 UNITS: US: 463, CAN: 87, INTL: 0, CO: 0 COST: \$33.9K-\$42.3K, Rty: 7%

FINANCING: Yes **QUALIF:** \$10K liquid

WIN Home Inspection • •

Home inspections

BEGAN: 1993, Franchising: 1994 UNITS: US: 192, CAN: 0, INTL: 0, CO: 0 COST: \$44.3K-\$67.5K, Rty: 7%

FINANCING: Yes

qualif: \$100K net worth w/\$35K liquid

LAB TESTING

Any Lab Test Now

Health, drug, alcohol, and DNA testing

BEGAN: 1992, Franchising: 2007 UNITS: US: 166, CAN: 0, INTL: 0, CO: 0 COST: \$103.1K-\$179.6K. Rtv: 8%

EINANCING- Vos QUALIF: \$300K net worth w/\$50K liquid

ARCpoint Labs

Laboratory testing, HR services

BEGAN: 1998, Franchising: 2005 UNITS: US: 105, CAN: 0, INTL: 0, CO: 2 **cost:** \$145.3K-\$249.3K, Rty: 7% FINANCING: Yes

qualif: \$400K net worth w/\$75K liquid

Fastest Labs

Drug, alcohol, and DNA testing, background screening

BEGAN: 2000, Franchising: 2010 UNITS: US: 22, CAN: 0, INTL: 0, CO: 1 COST: \$74.7K-\$88.9K, Rtv: 7%

FINANCING: Yes

QUALIF: \$100K net worth w/\$50K liquid

LOCKSMITH SERVICES

Acme Locksmith

Locksmith services

BEGAN: 1997. Franchising: 2017 UNITS: US: 0, CAN: 0, INTL: 0, CO: 3 cost: \$99.1K-\$205.1K. Rtv: 7%

FINANCING: No **QUALIF:** \$50K liquid

The Flying Locksmiths

Locksmith and security services and products

BEGAN: 1984. Franchising: 2015 UNITS: US: 67, CAN: 0, INTL: 0, CO: 1 cost: \$121.6K-\$366.4K, Rty: 8%

FINANCING: Yes

QUALIF: \$200K net worth w/\$90K liquid

Pop-A-Lock Franchise System •

Mobile locksmith and security services

BEGAN: 1991, Franchising: 1994 UNITS: US: 524, CAN: 21, INTL: 16, CO: 3 COST: \$99.7K-\$134.3K, Rtv: 7%

FINANCING: Yes

QUALIF: \$250K-\$500K net worth w/\$30K-\$100K liquid

MOVING/JUNK-REMOVAL SERVICES

Bin There Dump That

Residential-friendly dumpster rentals

BEGAN: 2001, Franchising: 2003 **UNITS:** US: 83, CAN: 38, INTL: 0, CO: 0 COST: \$60.2K-\$108.4K, Rty: \$6K-\$12K/yr.

FINANCING: Yes

QUALIF: \$350K net worth w/\$75K-\$180K liquid

College Hunks Hauling Junk/ **College Hunks Moving**

Junk removal, moving, and labor services

BEGAN: 2003, Franchising: 2007 UNITS: US: 189, CAN: 3, INTL: 0, CO: 10 cost: \$89.3K-\$208.2K, Rty: 7%

FINANCING: Yes **QUALIF:** \$250K net worth w/\$75K liquid

Go Mini's Franchising •

Portable storage containers

BEGAN: 2002, Franchising: 2012 UNITS: US: 80, CAN: 1, INTL: 0, CO: 0 cost: \$224.6K-\$453K, Rty: 8% FINANCING: Yes

QUALIF: \$1M net worth w/\$300K liquid

The Junkluggers

Environmentally friendly junk removal

BECAN: 2006, Franchising: 2012 UNITS: US: 7. CAN: 0. INTL: 0. CO: 3 **COST**: \$90.9K-\$176.2K, Rtv: 5-7% FINANCING: Yes

QUALIF: \$200K net worth w/\$75K liquid

Metropolitan Movers • •

Residential/commercial moving services

BEGAN: 2010, Franchising: 2013 UNITS: US: 0. CAN: 19. INTL: 0. CO: 0 **cost**: \$48.5K-\$250K, Rty: 7.5% FINANCING: Yes

QUALIF: \$100K-\$1M net worth w/\$48.5K-\$250K liquid

NorthStar Moving

Moving services

BEGAN: 1994, Franchising: 2015 UNITS: US: 0, CAN: 0, INTL: 0, CO: 2 COST: \$152.6K-\$188.1K. Rtv: 8%

FINANCING: Yes

1-800-Got-Junk? lunk removal

BEGAN: 1989, Franchising: 1998 UNITS: US: 131, CAN: 20, INTL: 5, CO: 0 COST: \$209.8K-\$241.8K, Rty: 8%

FINANCING: No

QUALIF: \$30K-\$50K net worth w/\$30K-\$50K liquid

redbox+

Construction dumpsters with attached portable restrooms

BEGAN: 2007, Franchising: 2014 UNITS: US: 6, CAN: 0, INTL: 0, CO: 0 COST: \$236.1K-\$354.1K, Rtv: \$30-50/box

FINANCING: Yes

QUALIF: \$150K net worth w/\$75K liquid

Two Men and a Truck International

Moving services

BEGAN: 1985, Franchising: 1989 UNITS: US: 270, CAN: 29, INTL: 3, CO: 2

COST: \$95K-\$666K, Rty: 6%

FINANCING: Yes

QUALIF: \$160K-\$400K net worth w/\$80K-\$190K liquid

You Move Me

Moving services

BEGAN: 2012, Franchising: 2012 UNITS: US: 31, CAN: 6, INTL: 0, CO: 0 COST: \$104K-\$192.2K, Rty: 8%

FINANCING: Yes QUALIF: \$250K net worth w/\$100K liquid

Zippy Shell Self Storage and Moving

Mobile self-storage and moving services

BEGAN: 2009, Franchising: 2009 UNITS: US: 32, CAN: 0, INTL: 0, CO: 8 COST: \$505.5K-\$891.2K, Rtv: \$16/container/mo.

FINANCING: Yes

QUALIF: \$250K-\$500K net worth w/\$250K-\$500K liquid

PHOTOGRAPHY SERVICES

AEV Unlimited • •

Real-estate photography and marketing

BEGAN: 2013, Franchising: 2015 **UNITS:** US: 1, CAN: 0, INTL: 0, CO: 2 cost: \$23.6K-\$38.7K, Rty: 4%+

FINANCING: No **QUALIF:** \$200K net worth w/\$100K liquid

BirdsiVideo •

Aerial photography and videography using drones

BEGAN: 2014. Franchising: 2016 **UNITS:** US: 4. CAN: 0. INTL: 0. CO: 1 COST: \$50.3K-\$89K. Rtv: 8% FINANCING: Yes

Complete Weddings + Events • •

Photography, DJ, video, and photo-booth services

qualif: \$50K liquid

BEGAN: 1974. Franchising: 1983. **UNITS:** US: 185, CAN: 5, INTL: 1, CO: 2 COST: \$30.4K-\$48.7K. Rtv: 8%

FINANCING: Yes

QUALIF: \$50K net worth w/\$10K liquid

Lil' Angels Photography

School, childcare, and family photography BEGAN: 1996. Franchising: 1998 UNITS: US: 59, CAN: 0, INTL: 0, CO: 0

COST: \$36.3K-\$40.8K, Rty: Varies FINANCING: Yes

QUALIF: \$10K-\$20K net worth

w/\$10K liquid

Multivista

Visual documentation services for the construction industry

BEGAN: 2003, Franchising: 2007 **UNITS:** US: 52, CAN: 7, INTL: 3, CO: 5 **COST:** \$128.5K-\$541.5K, Rty: 18%

FINANCING: Yes

QUALIF: \$350K-\$750K net worth w/\$100K-\$500K liquid

Silvercloud Trailer Events

Mobile photo booth and bar services using vintage-style trailers

BEGAN: 2011, Franchising: 2017 **UNITS:** US: 0, CAN: 0, INTL: 0, CO: 1 **COST:** \$138.7K-\$204K, Rty: 10%

FINANCING: Yes

QUALIF: \$75K net worth w/\$50K liquid

Spoiled Rotten Photography

On-site preschool photography

BEGAN: 2003, Franchising: 2012 **UNITS:** US: 8, CAN: 0, INTL: 0, CO: 1 **COST:** \$26.5K-\$46.3K, Rty: 8%

FINANCING: Yes

TapSnap • •

Digital photo booths

BEGAN: 2012, Franchising: 2012 **UNITS:** US: 141, CAN: 8, INTL: 9, CO: 0 **COST:** \$48.4K-\$123.5K, Rty: 10%

FINANCING: Yes
QUALIF: \$20K liquid

TSS Photography • • Youth sports, school, and

event photography

BEGAN: 1983, Franchising: 1984 **UNITS:** US: 177, CAN: 0, INTL: 0, CO: 0

cost: \$24.4K-\$74.3K **FINANCING**: Yes **QUALIF**: \$50K net worth w/\$10.5K-\$25K liquid

POSTAL & BUSINESS CENTERS

AIM Mail Centers

Packing, shipping, postal, and business services

BEGAN: 1985, Franchising: 1989 **UNITS:** US: 49, CAN: 0, INTL: 0, CO: 0 **COST:** \$151.5K-\$224.5K, Rty: 5%

FINANCING: Yes

QUALIF: \$200K net worth w/\$50K liquid

Handle With Care Packaging Store

Packing, crating, and shipping of fragile, large, awkward, and valuable items

BEGAN: 1980, Franchising: 1984 **UNITS:** US: 38, CAN: 0, INTL: 0, CO: 0 **COST:** \$96.95K-\$172.7K, Rty: 6%

FINANCINO: Yes

QUALIF: \$200K net worth w/\$50K liquid

Navis Pack & Ship

Packing, crating, and shipping of fragile, large, awkward, and valuable items

LEGAN: 2000, Franchising: 2000 **UNITS:** US: 44, CAN: 5, INTL: 0, CO: 1 **COST:** \$96.95K-\$172.7K, Rty: 6%

FINANCING: Yes

QUALIF: \$200K net worth w/\$50K liquid

Pak Mail •

Packing, shipping, crating, freight, mailboxes, business services

BEGAN: 1983, Franchising: 1984 **UNITS:** US: 218, CAN: 0, INTL: 166, CO: 1 **COST:** \$151.5K-\$224.5K, Rty: 5%

FINANCING: Yes

QUALIF: \$200K net worth w/\$50K liquid

Parcel Plus

Packing, shipping, postal, and business services

BEGAN: 1986, Franchising: 1988 **UNITS:** US: 24, CAN: 0, INTL: 0, CO: 0 **COST:** \$151.5K-\$224.5K, Rty: 5%

FINANCING: Yes

qualif: \$200K net worth w/\$50K liquid

Postal Annex+ •

Packing, shipping, postal, and business services

BEGAN: 1985, Franchising: 1986 **UNITS:** US: 273, CAN: 0, INTL: 0, CO: 0 **COST:** \$151.5K-\$227.5K, Rty: 5%

FINANCING: Yes

QUALIF: \$200K net worth w/\$50K liquid

Postal Connections/iSold It

Postal, business, and internet services

BEGAN: 1985, Franchising: 1995 **UNITS:** US: 40, CAN: 0, INTL: 0, CO: 0 **COST:** \$59.9K-\$233.3K, Rty: 4%

FINANCING: Yes

QUALIF: \$200K net worth w/\$42K liquid

PostNet Neighborhood Business Centers

Packing, shipping, printing, signs, marketing solutions

BEGAN: 1985, Franchising: 1993 **UNITS:** US: 240, CAN: 8, INTL: 423, CO: 0 **COST:** \$169.8K-\$212.3K, Rty: 5%

FINANCING: Yes

qualif: \$350K net worth w/\$60K liquid

Safe Ship

Packing, shipping, freight, office supplies, notary services

BEGAN: 1988, Franchising: 2008 **UNITS:** US: 36, CAN: 0, INTL: 0, CO: 4

COST: \$49.9K-\$153.9K

qualif: \$75K net worth w/\$55K liquid

The UPS Store

Postal, business, printing, and communications services

BEGAN: 1980, Franchising: 1980 **UNITS:** US: 4,622, CAN: 357,

INTL: 0, CO: 0

cost: \$177.96K-\$402.6K, Rty: 5%

FINANCING: Yes

QUALIF: \$150K net worth w/\$60K liquid

REAL ESTATE

Assist-2-Sell

Discount real estate

BEGAN: 1987, Franchising: 1993 **UNITS:** US: 152, CAN: 6, INTL: 0, CO: 1 **COST:** \$24K-\$45.5K, Rtv: 5%

FINANCING: Yes
OUALIF: \$40K liquid

Help-U-Sell Real Estate

Real estate

BEGAN: 1976, Franchising: 1978 **UNITS:** US: 101, CAN: 0, INTL: 2, CO: 4 **COST:** \$23.3K-\$39.8K, Rty: 6%

FINANCING: Yes

QUALIF: \$8K net worth w/\$8K liquid

HomeSmart International

Real estate

BECAN: 2000, Franchising: 2005 **UNITS:** US: 98, CAN: 0, INTL: 0, CO: 24 **COST:** \$65.5K-\$205K, Rty: Varies

FINANCING: No

qualif: \$250K net worth w/\$50K liquid

HomeVestors of America • • Home buying, repair, and selling

BEGAN: 1996, Franchising: 1996

unts: US: 851, CAN: 0, INTL: 0, CO: 0

FINANCING: Yes

QUALIF: \$44K-\$347.3K net worth w/\$44K-\$347.3K liquid

Keller Williams

Real estate

BEGAN: 1983, Franchising: 1987 **UNITS:** US: 724, CAN: 25, INTL: 113, CO: 0 **COST:** \$183.9K-\$336.99K, Rty: 6%

FINANCING: No QUALIF: \$150K liquid

ReaLean • •

BEGAN: 2012, Franchising: 2017 **UNITS:** US: 0, CAN: 0, INTL: 0, CO: 1

COST: \$24.2K-\$34.2K, Rty: 2.5% **FINANCING:** Yes

QUALIF: \$19.9K net worth w/\$19.9K liquid

Realty Executives Intl. Svcs. • •

Real estate

BEGAN: 1965, Franchising: 1973 **UNITS:** US: 380, CAN: 88,

INTL: 31, CO: 0 **COST:** \$20.4K-\$119K, Rty: Varies

FINANCINE: No QUALIF: \$20K-\$200K net worth w/ \$10K-\$100K liquid

Realty One Group

Real estate

BEGAN: 2005, Franchising: 2012 **UNITS:** US: 56, CAN: 0, INTL: 0, CO: 23 **COST:** \$53.3K-\$220K

FINANCING: Yes

Redefy Real Estate

Residential real estate

BEGAN: 2012, Franchising: 2014 **UNITS:** US: 16, CAN: 0, INTL: 0, CO: 0 **COST:** \$67.2K-\$530K, Rty: 10%

FINANCING: No

QUALIF: \$200K-\$250K liquid

RE/MAX

Real estate

BEGAN: 1973, Franchising: 1975 **UNITS:** US: 3,632, CAN: 856, INTL: 2,729, CO: 0

cost: \$37.5K-\$224K, Rty: Varies

FINANCING: Yes
QUALIF: \$35K liquid

Sell4Free/List4Less • • • • Real estate

BEGAN: 1996, Franchising: 2002 **UNITS:** US: 6, CAN: 0, INTL: 0, CO: 0

cost: \$36.4K-\$102.3K, Rty: 5%

FINANCING: No
OUALIF: \$50K net worth w/\$25K liquid

United Real Estate Group • •

Real estate

BEGAN: 1925, Franchising: 1997 UNITS: US: 428, CAN: 0, INTL: 7, CO: 5 COST: \$16.7K-\$360.5K, Rty: Varies FINANCING: Yes

Weichert Real Estate Affiliates

Real estate

BEGAN: 1969, Franchising: 2000 **UNITS:** US: 323, CAN: 0, INTL: 0, CO: 129

COST: \$50K-\$364.7K, Rty: 6%

FINANCING: No QUALIF: \$150K net worth

SECURITY SERVICES

Signal 88 Security

Private security guard and patrol services

BEGAN: 2003, Franchising: 2008 **UNITS:** US: 120, CAN: 2, INTL: 2, CO: 2 **COST:** \$73K-\$268.4K, Rty: 4%

FINANCING: Yes
QUALIF: \$30K net worth w/\$30K liquid

Specialized Risk

Security consulting and private investigation services

BEGAN: 1996, Franchising: 2015 **UNITS:** US: 2, CAN: 0, INTL: 1, CO: 1 **COST:** \$65.7K-\$143.1K, Rty: 7%

FINANCING: Yes

QUALIF: \$75K net worth w/\$50K liquid

MISCELLANEOUS SERVICES

Auto Appraisal Network • •

Auto appraisals

BEGAN: 1989, Franchising: 2007 UNITS: US: 19, CAN: 0, INTL: 0, CO: 10

COST: \$16.7K-\$44.3K. Rty: \$110/appraisal FINANCING: Yes

\$50K net worth w/\$3K-\$10K liquid

Beeline Bikes

Mobile bicycle sales, services, and repairs

BEGAN: 2013, Franchising: 2015 UNITS: US: 20, CAN: 0, INTL: 0, CO: 8 **COST:** \$59.5K-\$67.5K, Rty: 8% FINANCING: Yes QUALIF: \$100K net worth w/\$25K-\$35K liquid

Caliber Care + Transport

Nonemergency medical transportation

BEGAN: 2010, Franchising: 2013 UNITS: US: 29, CAN: 0, INTL: 0, CO: 1 COST: \$124.9K-\$397.3K, Rty: 6%

FINANCING: Yes

qualif: \$1M net worth w/\$100K liquid

Class 101 .

College planning and educational services

BEGAN: 1998, Franchising: 2007 UNITS: US: 11. CAN: 0. INTL: 0. CO: 1 **COST:** \$40.4K-\$57.6K, Rty: 7% FINANCING: Yes

QUALIF: \$50K-\$100K net worth w/\$50K-\$100K liquid

Clothes Bin Franchise

Clothing, shoe, and textile recycling bins

BEGAN: 2014, Franchising: 2015 UNITS: US: 5, CAN: 0, INTL: 0, CO: 1 cost: \$140.5K-\$172.3K, Rty: \$5/bin/wk.

FINANCING: Yes

QUALIF: \$200K net worth w/\$75K liquid

Elite Bartending

Bartender training and event staffing

BEGAN: 2008, Franchising: 2016 UNITS: US: 0, CAN: 0, INTL: 0, CO: 3 **cost**: \$39.6K-\$56.4K, Rty: 8% FINANCINO: Yes

\$24.9K net worth w/\$24.9K liquid

Generator Supercenter Franchising

Generator sales, installation, and service

BEGAN: 2005, Franchising: 2017 UNITS: US: 0, CAN: 0, INTL: 0, CO: 3 COST: \$178.5K-\$579K, Rtv: 5%

FINANCING: Yes QUALIF: \$50K net worth w/\$50K liquid

GoliathTech •

Foundation systems for the construction industry

BEGAN: 2004, Franchising: 2013 UNITS: US: 44, CAN: 49, INTL: 0, CO: 0

COST: \$72.9K-\$176K FINANCING: Yes **QUALIF:** \$50K liquid

Hotel Makeover

Hotel renovation

BEGAN: 1999, Franchising: 2014 UNITS: US: 1, CAN: 0, INTL: 0, CO: 1 COST: \$57K-\$158.4K, Rty: Varies

FINANCING: No. QUALIF: \$200K net worth w/\$100K liquid

Lifeologie

Mental-health therapy services

BEGAN: 1999, Franchising: 2015 UNITS: US: 1, CAN: 0, INTL: 0, CO: 3 cost: \$80.9K-\$199.9K, Rty: 6% FINANCING: Yes

Lifesquire • •

Personal assistant services

BEGAN: 2009. Franchising: 2015 UNITS: US: 3, CAN: 0, INTL: 0, CO: 2 COST: \$40.7K-\$53.6K, Rty: 8% FINANCING: Yes QUALIF: \$45K-\$1M net worth

MemoryWise

Digitization services

w/\$45K-\$50K liquid

BEGAN: 2003, Franchising: 2016 UNITS: US: 0, CAN: 0, INTL: 0, CO: 4 cost: \$135K-\$250K, Rty: 6% FINANCING: No.

QUALIF: \$400K net worth w/\$100K liquid

Partyflix • •

Inflatable movie screen rentals

BEGAN: 2010, Franchising: 2013 UNITS: US: 1, CAN: 0, INTL: 0, CO: 4 cost: \$22K-\$41K, Rty: 5-7%

FINANCING: Yes QUALIF: \$5K-\$30K net worth w/\$4K-\$26K liquid

Pirtek •

Hose service and supply centers/ mobile services

BEGAN: 1980, Franchising: 1987 UNITS: US: 65, CAN: 0, INTL: 421, CO: 3 COST: \$113.6K-\$633K, Rty: 4% FINANCING: Yes

QUALIF: \$300K-\$750K net worth w/\$100K-\$250K liquid

Precept Environmental

Air and water quality testing, consulting services

BEGAN: 2007, Franchising: 2015 UNITS: US: 0, CAN: 0, INTL: 0, CO: 1 **cost:** \$89.5K-\$198K, Rty: 10% FINANCING: Yes

QUALIF: \$30K-\$50K liquid

Privately owned RV rental management

BEGAN: 2007, Franchising: 2015 UNITS: US: 6, CAN: 0, INTL: 0, CO: 1 COST: \$62.8K-\$84.2K, Rty: 6%

Share My Coach Franchise

FINANCING: No.

QUALIF: \$100K net worth w/\$62K liquid

Showhomes

Home management and staging

BEGAN: 1986, Franchising: 1994 UNITS: US: 58, CAN: 0, INTL: 0, CO: 0 COST: \$50.7K-\$84.9K, Rty: 10% FINANCING: Yes

Storage Authority

Self storage

BEGAN: 2014, Franchising: 2015 **UNITS:** US: 0, CAN: 0, INTL: 0, CO: 2 **cost:** \$595K-\$2.6M, Rty: 6%

FINANCING: Yes

qualif: \$900K net worth w/\$400K liquid

SuperGreen Solutions

Energy-efficiency products and services

BEGAN: 2011, Franchising: 2012 UNITS: US: 16, CAN: 1, INTL: 7, CO: 0 **COST:** \$75.8K-\$90.1K, Rty: 3-5% FINANCING: Yes

Teen Road To Safety

Driving schools

BEGAN: 2003, Franchising: 2011 **UNITS:** US: 2, CAN: 0, INTL: 0, CO: 4 **cost**: \$181.6K-\$278.4K, Rty: 4-6% FINANCING: No

Thriveworks •

Counseling, life coaching

BEGAN: 2008, Franchising: 2013 UNITS: US: 16, CAN: 0, INTL: 0, CO: 8 cost: \$16.7K-\$79.3K, Rty: 3% FINANCING: No

UBuildlt

Construction consulting

BEGAN: 1988, Franchising: 1998 UNITS: US: 70, CAN: 0, INTL: 0, CO: 0 cost: \$85.7K-\$169.1K, Rty: \$1K/mo. FINANCING: Yes QUALIF: \$50K-\$150K net worth w/\$50K-\$150K liquid

velofix Group of Companies

Mobile bicycle repairs and services

BEGAN: 2012, Franchising: 2013 UNITS: US: 72, CAN: 26, INTL: 0, CO: 0 cost: \$163.2K-\$198.95K, Rty: 8% FINANCING: Yes

Vootu World Franchise

Energy-efficiency products and services

BEGAN: 2010, Franchising: 2017 **UNITS:** US: 0, CAN: 0, INTL: 0, CO: 1 **COST:** \$42.4K-\$142.4K, Rty: to 5%

FINANCING: No

QUALIF: \$75K net worth w/\$20K liquid

We Tie The Knots

Wedding and event planning

BEGAN: 2011, Franchising: 2014 **UNITS:** US: 6, CAN: 0, INTL: 0, CO: 2 COST: \$19K-\$24K, Rty: 10%

FINANCING: Yes

Tech

ELECTRONICS REPAIRS

CPR-Cell Phone Repair • •

Electronics repairs and sales

BEGAN: 2004, Franchising: 2007 UNITS: US: 335, CAN: 21, INTL: 20, CO: 4 COST: \$58.2K-\$176K, Rty: 5.8-8%

FINANCING: Yes

QUALIF: \$150K net worth w/\$50K liquid

Device Pitstop

Electronics resales and repairs

BEGAN: 2013. Franchising: 2013 UNITS: US: 15, CAN: 0, INTL: 0, CO: 1 COST: \$104K-\$159K, Rtv: 5% FINANCING: Yes

QUALIF: \$300K net worth w/\$50K-\$60K liquid

Digital Doc

Electronics repairs, sales, and accessories

BECAN: 2010, Franchising: 2012 UNITS: US: 29, CAN: 0, INTL: 0, CO: 16 COST: \$73.3K-\$151.1K, Rty: 6% FINANCING: Yes

QUALIF: \$100K-\$150K net worth w/\$50K-\$100K liquid

Experimac

Electronics resales and repairs

BEGAN: 2009, Franchising: 2014 **UNITS:** US: 38, CAN: 0, INTL: 0, CO: 2 COST: \$136.8K-\$275.1K, Rty: 6%

FINANCING: Yes **QUALIF:** \$49.5K net worth

iCare Repair

Electronics repairs, resales, and accessories

BEGAN: 2012, Franchising: 2015 UNITS: US: 4, CAN: 0, INTL: 0, CO: 6 COST: \$55.9K-\$120.99K, Rty: 7.25% FINANCING: No

QUALIF: \$80K-\$200K net worth w/\$30K-\$100K liquid

iDropped •

Electronics repairs

BEGAN: 2012, Franchising: 2014 UNITS: US: 5, CAN: 0, INTL: 0, CO: 5 **COST:** \$60.1K-\$119.1K, Rtv: 4-6%

FINANCING: Yes

QUALIF: \$125K net worth w/\$75K liquid

Kix Mobile

Phone and tablet sales. exchanges, and repairs

BEGAN: 2016, Franchising: 2016 UNITS: US: 0, CAN: 0, INTL: 0, CO: 1 COST: \$88.7K-\$234K, Rty: 5-7%

FINANCING: No

QUALIF: \$500K net worth w/\$100K liquid

Simple Computer Repair

Electronics repairs

BEGAN: 2008, Franchising: 2013 UNITS: US: 5, CAN: 0, INTL: 0, CO: 2 **COST:** \$109.9K-\$189K, Rty: 5%

FINANCING: Yes QUALIF: \$50K-\$75K liquid

Staymobile Franchising

Electronics repairs and accessories

BEGAN: 2009, Franchising: 2012 **UNITS:** US: 18, CAN: 0, INTL: 0, CO: 22 **COST:** \$72.5K-\$169K, Rty: 7%

FINANCING: Yes

QUALIF: \$200K net worth w/\$50K liquid

uBreakiFix

Electronics repairs

BEGAN: 2009, Franchising: 2013 **UNITS:** US: 274, CAN: 26, INTL: 1, CO: 21 **COST:** \$63.6K-\$185.5K, Rty: 8%

FINANCING: Yes

QUALIF: \$200K net worth w/\$125K liquid

MISCELLANEOUS TECH RUSINESSES

CMIT Solutions

IT and business services for SMBs

BECAN: 1994, Franchising: 1998 **UNITS:** US: 158, CAN: 1, INTL: 0, CO: 0 **COST:** \$128.3K-\$176.4K, Rty: to 6%

FINANCING: Yes

QUALIF- \$350K net worth w/\$100K-\$150K liquid

Computer Troubleshooters • •

Technology consulting and services for small businesses

BEGAN: 1997, Franchising: 1997 **UNITS**: US: 180, CAN: 10, INTL: 177, CO: 3 **COST**: \$32.2K-\$47.9K, Rty: \$550/mo.

FINANCINE: Yes
OUALIF: \$100K net worth
w/\$45K-\$80K liquid

Macrotech (USA) Franchising

IT services for hotels

BEGAN: 2000, Franchising: 2016 **UNITS:** US: 0, CAN: 0, INTL: 0, CO: 2 **COST:** \$92.6K-\$118.6K, Rty: 10%

FINANCING: No

QUALIF: \$100K net worth w/\$30K liquid

TeamLogic IT

IT managed services for businesses

BEGAN: 2004, Franchising: 2005 **UNITS:** US: 114, CAN: 1, INTL: 0, CO: 0 **COST:** \$94.6K-\$137.3K, Rtv: 7%

FINANCING: Yes

QUALIF: \$300K net worth w/\$60K liquid

TechVoo

Computer sales and service

BEGAN: 2005, Franchising: 2014 **UNITS:** US: 0, CAN: 0, INTL: 0, CO: 3 **COST:** \$81.5K-\$150.7K, Rty: 7%

FINANCING: Yes

QUALIF: \$250K net worth w/\$100K liquid

WSI (

Digital marketing agencies

BEGAN: 1995, Franchising: 1996 **UNITS:** US: 284, CAN: 67, INTL: 497, CO: 2

COST: \$64.4K-\$94.4K, Rty: 10%

FINANCING: Yes **QUALIF:** \$200K net worth w/\$65K-\$95K liquid

NON-FRANCHISE OPPORTUNITIES

ADVERTISING/ MARKETING SERVICES

99 Dollar Social 💿 🖲

Social-media management •

NO. OF DEALERS: 500+ COST: \$99/mo.+, Financing: No

Perks Nearby • •

Daily-deal websites

NO. OF LICENSEES: 150 COST: \$995, Financing: Yes

Social Xpand

Social-media management L

NO. OF LICENSEES: — COST: \$299, Financing: No

Today's Senior Magazine

Magazines for seniors L

NO. OF LICENSEES: 3 COST: \$14.5K, Financing: Yes

True North Business Development (TNBD)

Email-list-building service

NO. OF LICENSEES: 0 COST: \$5K, Financing: Yes

APPAREL & ACCESSORIES

Cariloha

Bamboo apparel, accessories, bedding, and home decor **D**

NO. OF DEALERS: 45

Del Sol

Color-changing apparel and accessories

NO. OF DEALERS: 45 COST: \$150K, Financing: No

AUTOMOTIVE

AMSOIL .

Synthetic lubricants N

NO. OF ASSOCIATES: — COST: \$30-\$75, Financing: No

Detail Plus Car Appearance Systems • •

Auto appearance services, automatic car wash

NO. OF LICENSEES: 300

cost: \$500-\$500K+, Financing: Yes

BUSINESS COACHING/ CONSULTING

Catalyft Success System

Business coaching L

NO. OF LICENSEES: 12 COST: \$35K+, Financing: No

Retailbound • •

Retail consulting to product startups

NO. OF LICENSEES: 0

cost: \$21.5K, Financing: Yes

CHILDREN'S BUSINESSES

Healthy Hands Cooking • •

Children's classes, parties, camps

NO. OF LICENSEES: 285

cost: \$500-\$1K, Financing: No

Jiff-e-Books ● *

Personalized children's books L

NO. OF LICENSEES: 500+ COST: \$495, Financing: No

Kid-Fit ● •

Preschool fitness programs •

NO. OF LICENSEES: 40

cost: \$8.99K-\$9.99K, Financing: Yes

Storkdelivery.com • •

Yard-sign rentals 🛭

NO. OF LICENSEES: 72 COST: \$999, Financing: Yes

DENTAL-HANDPIECE REPAIR

Handpiece Express Dental-drill repairs

Jental-drill repairs L

NO. OF LICENSEES: 30 COST: \$35K, Financing: No

KEY

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O DEALERSHIPS/ DISTRIBUTORSHIPS

Individuals or authorises are stanted the right to out whole-sale and eat rable the products of Business XVZ, but are not entired to use XVZs trade name. An authorised Acoe Computer dealer, for enamoe, may have an Aopte sign in her wireloss, but are computed without business apple Computer. While the terms often used intensional stealers are the two A distributor may set to a standard of dealers, while a dealer assault vests to a retailer or consumer of dealers, while a dealer assault vests to a retailer or consumer.

⑤ LICENSING OPPORTUNITIES

Protection for selections are received access to the selection trade native as well as specific methods, againment, technology, or creducts. If Business ABC has a specific method for detailment and provide you with the necessary equipment and supplies to set up your own pushtoss. You may or may on tool your business ABC, but you not only our hydrogeneous tradecounter for access.

O ADD-ON BUSINESSES

These are business poporturates that can be added on to an existing business. So if you own on auto reportings, you can add on a carried and side business.

NETWORK MARKETING/DIRECT-SALES BUSINESSES

Interitable set products through their networks of Friends, helphors, coverfient, and so on, it some hittendes they may gain additional commissions by recruiting other agents.

VENDING MACHINES

The belot provides the machine and the locations to place them, and the buyer restorces or services the machines along a specific route.

Orion Repair

Dental-handpiece repairs

NO. OF LICENSEES: 275 COST: \$500-\$19K, Financing: Yes

FINANCIAL SERVICES

Blue Coast Savings • •

Business financial services

NO. OF DEALERS: 252 COST: \$21.9K, Financing: No

Charter Financial • •
Note brokerages •

NO. OF DEALERS: 600 COST: \$195, Financing: No

ClaimTek Systems • Medical-claims processing, medical billing •

NO. OF DEALERS: 865

Commercial Capital
Training Group
Commercial finance

NO. OF LICENSEES: 600 COST: \$25K-\$65K, Financing: No.

Loan Consultants • +
Loan brokerages •

NO. OF DEALERS: 1,200

COST: \$13.8K, Financing: Yes

Loan Consultants (Consulting) • •

Business finance consulting •

NO. OF DEALERS: 1,200 COST: \$13.8K, Financing: Yes

Umbrella Financial Services
Tax Solutions Group ● ●
Tax preparation □

NO. OF LICENSEES: 500 COST \$199. Financing: Yes

FITNESS

FITT Systems ● ●
Infrared fitness and therapy saunas ■

NO. OF LICENSEES: —
COST: \$10K, Financing: Yes

Vanguard Key Clubs

24-hour fitness centers L

cost: \$300K-\$500K, Financing: No

■ FOOD

AmeriCandy ● ● ◆
Chocolate and confections ■

NO. OF DEALERS: 0 COST: \$50K, Financing: Yes

Healthful-food vending machines v

NO. OF DEALERS: 375 COST: \$30K, Financing: Yes

HealthyYOU Vending Healthful snack, beverage, and entrée vending machines **v**

NO. OF DEALERS: 6,000+ COST: \$30K, Financing: No

HungryGenius Holdings • • Burgers, fries, malts •

NO. OF LICENSEES: 0 COST: \$350K, Financing: No

HOME IMPROVEMENT/

The BBQ Cleaner • + Barbecue-grill cleaning •

NO. OF LICENSEES: 137 COST: \$20K, Financing: Yes

Caltex International

Interior and exterior surface cleaning, mold remediation

□

NO. OF LICENSEES: 1,025 COST: \$15K-\$20K, Financing: Yes

1867 Confederation
Log & Timber Frame
Log and timber-frame homes

NO. OF DEALERS: 4 COST: 0, Financing: No

Lon Waltenberger Training Services • •
Bathtub repair and refinishing •

NO. OF LICENSEES: 84 COST: \$2.5K-\$4K, Financing: No

Morantz Ultrasonics • + Ultrasonic blinds cleaning;

fire restoration L

NO. OF LICENSEES: 4,000+

COST: \$8K-\$70K, Financing: Yes

Reliable Appliance

& Dryer Vent Service • +
Dryer-vent cleaning •

NO. OF LICENSEES: 51 COST: \$500-\$1K, Financing: No

Staging Diva • •
Home staging L

NO. OF LICENSEES: 10,000 COST: \$1K, Financing: No

Sundek Decorative Concrete • •

Decorative concrete coatings o

NO. OF DEALERS: 61 COST: \$40K, Financing: No

RECREATION

Cascade Cycleboats • • Cycleboat tours and events •

NO. OF LICENSEES: 9 COST: \$95K, Financing: Yes

Minigolfinc.com + Miniature-golf courses L

NO. OF LICENSEES: 3,330 COST: \$6.9K, Financing: No

www.surfpartyinabox.com •• Virtual surfing entertainment systems •

NO. OF LICENSEES: 0 COST: \$895-\$5.99K, Financing: No

SENIOR SERVICES

Active Minds • Learning programs for seniors •

NO. OF LICENSEES: 1 COST: Varies, Financing: Yes

Stay At Home Caregivers
Nonmedical home care

NO. OF LICENSEES: --COST: \$10K, Financing: No

TRAVEL SERVICES

Oasis/New2Travel
Travel agencies L

NO. OF LICENSEES: 600+ COST: \$2.99K, Financing: Yes

Pinnacle Business Strategies
Vacation vouchers

Vacation voucher

NO. OF DEALERS: 0 COST: 0, Financing: No

Tix Travel & Ticket Agency • • •

Travel agencies; concert, sports,
and theater tickets •

NO. OF DEALERS: 500 COST: \$3.5K, Financing: Yes MISCELLANEOUS
PRODUCTS/SERVICES

Big Star Photo Booths

Photo booths v

No. of DEALERS: — COST: \$10K, Financing: Yes

Graffiti Graphics/
Puzzled Over Gift Ideas
Custom ijosaw puzzles

NO. OF LICENSEES: 540 COST: \$9.1K, Financing: No

Green Mountain Harvest • • Cannabis harvesting and trimming •

NO. OF LICENSEES: 0 COST: \$250K, Financing: No

HempE ● ● ◆ Hemp health and beauty products •

NO. OF DEALERS: 42 COST: \$1.4K, Financing: No

Home Video Studio ● ◆ Video production and post-production services ■

NO. OF LICENSEES: 60
COST: \$85K, Financing: Yes

Shred-Tech ● ●

Mobile document destruction ●

NO. OF LICENSEES: --COST: \$75K, Financing: Yes

Spectrum Unlimited ● ●
Personalized birthday greetings ■

NO. OF LICENSEES: 10,000+ COST: 200, Financing: No

Teleteria • Casino/sports betting websites •

NO. OF LICENSEES: — COST: \$6K, Financing: Yes

Wachters' Organic
Sea Products
Nutritional, personal-care,
and environmental products N

NO. OF ASSOCIATES: 220,000

Workforce
Staffing Network • *
Medical staffing L

NO. OF LICENSEES: 45 COST: \$4.99K, Financing: No

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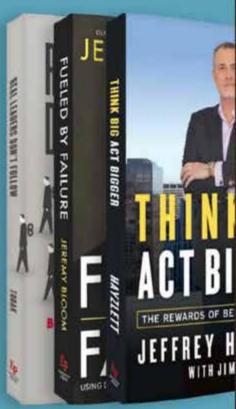
Preparation is key to your success—uncover valuable tools to establish and grow your business



- The Marketing Plan Handbook
- The Tax & Legal Playbook
- Write Your Business Plan

LEADERSHIP

Your success is driven by your ability to lead—discover strategies and techniques to improve your leadership skills



- Real Leaders Don't Follow
- Fueled By Failure
- Think Big Act Bigger

shelve under

Whether establishing your operations or spreading the word, no matter what stage

SALES & MARKETING

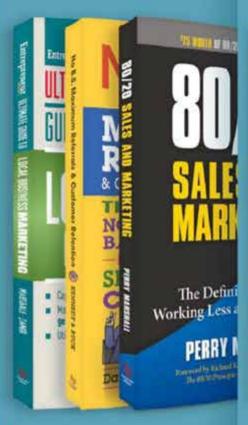
Communicating with potential clients and customers is a must—learn how to position yourself, attract new customers and keep them coming back

ONLINE MARKETING

Reach millions—discover how to gain visibility and close deals in the world's largest marketplace

SOCIAL MEDIA

Interact with clients and customers to keep them coming back—learn how to take your customer relationships to a whole new, more profitable level



- Ultimate Guide to Local Business Marketing
- No B.S. Maximum Referrals And Customer Retention
- 80/20 Sales And Marketing



- Ultimate Guide To Pay-Per-Click
 Advertising
- Ultimate Guide To Google AdWords
- Success Secrets Of The Online Marketing Superstars



- Ultimate Guide To Facebook Advertising
- Tweet Naked
- No B.S. Social Media Marketing

entrepreneur.

of your business you're in, we've got the resources to help you succeed.





DO THE RIGHT THING

How an old slip of paper reminds **ALEX FIELDING**, cofounder and CEO of Ripcord, how to be a good leader.

THROUGHOUT MY CHILDHOOD, my parents had the same morning routine. They'd wake up at 5 A.M. and drive to the local mosque; my mother would go inside to pray while my father waited in the car. Then they'd drive to the Roman Catholic church, where my father would go inside to pray while my mom drove home to take care of me and my siblings. As a kid, I thought this was perfectly normal. Now, as an adult, I realize how special it was—that two deeply religious people, of different faiths, loved each other enough to not try changing the other.

That was just the way my parents were. My father was a white British citizen who fought in World War II, got stationed in East Africa, and ended up as CEO of a Nairobi power company. One day in 1961, my mother applied to be his secretary. She was 22 years his junior, and a black Muslim. Their marriage upset his deeply conservative familyand, this being the age of apartheid, also made their lives in Africa challenging and sometimes dangerous. So in 1965, they moved to America, where I was born.

I grew up with photos and quotes of Nelson Mandela around the house. At the dinner table, my parents led the family in conversations about the issues of the day, and what we'd do if we had the chance to correct them. "It's not about what the norm is," they'd tell us. "It's about what the right thing to do is."

My father passed away in 1997, and a few years ago, while looking through his old files, I came across a deed from when my parents left Africa. They'd sold their property, but, as the document showed, they left a portion of it to the staff who worked there. My mother is

still alive, and I asked her about that decision. Her explanation was a simple echo of every lesson she's taught me: It was just the right thing to do.

I framed that deed and hung it up in my office. For two years I'd been in stealth mode building a startup called Ripcord; we developed a way to digitize massive amounts of corporate documents and make them searchable and usable. On March 23, we announced ourselves publicly, along with the \$9.5 million we raised from Kleiner Perkins Caufield & Byers and clients including Fortune 500 companies. As we've grown, and I've hired what is now a staff of 30, that deed on the wall has helped remind me of how important it is to do right by people. We don't have tiers of medical benefits, for example. And we've consciously built a team full of diverse people with diverse personalities. Because as I've learned from my parents, entrepreneurship, like everything else, is a team sport. There's nothing worse than coming to work and having a mentality of "us versus them." It's all of us in it together. That's what's right.

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